

FY 23-25 Planned and Existing Projects List

A. FY 21-23 CARRYFORWARD PROJECTS (15)				2023		2024				2025	
Project	Strategic Priority	Lead	Support	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
A-1. Revise R3 zoning standards	Intentional Development & Housing Options	CDD		→							
A-2. Develop a comprehensive Homelessness Response Strategy	Community for All	CMO	CDD, CSD, PD	→							
A-3. Develop a Citywide Transportation Demand Management Ordinance	Mobility & Connectivity	PW	CAO, CDD	→							
A-4. Review and update the historic preservation ordinance	Quality of Life	CDD	CAO	→							
A-5. Define biodiversity requirements for landscaping	Sustainability & Climate Resiliency	CSD		→							
A-6. Develop a City Active Transportation Plan	Mobility & Connectivity	PW	CSD	→							
A-7. Develop a Community Workforce Agreement	Community for All	PW	CAO, CMO	→							
A-8. Develop a Parks and Recreation Strategic Plan	Quality of Life	CSD		→							
A-9. Expand access to broadband across communities	Community for All	CMO	IT, PW	→							
A-10. Prepare the Citywide Travel Demand Update	Mobility & Connectivity	PW	CMO								
A-11. Update the Community Tree Master Plan	Sustainability & Climate Resiliency	CSD									
A-12. Conduct Public Services Study	Organizational Strength & Good Governance	CMO	FD								
A-13. Facilitate affordable housing development at the VTA Evelyn site	Intentional Development & Housing Options	CDD	PW, CAO	→							
A-14. Begin development of a Moffett Boulevard Precise Plan	Intentional Development & Housing Options	CDD	CAO, PW	→							→
A-15. Design and construct Castro Grade Separation project (Continue to implement the Transit Center Master Plan)	Mobility & Connectivity	PW		→							→

B. FY 21-23 TRANSITION PROJECTS (5)				2023		2024				2025	
Project	Strategic Priority	Lead	Support	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
FROM Complete the Castro Pedestrian Mall Feasibility Study	Mobility & Connectivity	PW	CDD								
↳TO B-1. Implement strategies for a vibrant Downtown, including the Castro Pedestrian Mall	Economic Vitality Quality of Life Mobility & Connectivity	CDD	PW	→							
FROM Develop an Economic Vitality Strategy	Economic Vitality	CDD		→							
↳TO B-2. Begin implementation of the Economic Vitality Strategic Plan (multiple projects)	Economic Vitality	CDD	TBD								→
FROM Hold a Study Session on a displacement response strategy and net loss; develop a work plan for any desired follow-up actions.	Intentional Development & Housing Options	CDD		→							
↳TO B-3. Implement Displacement Response Strategy actions.	Intentional Development & Housing Options Community for All	CDD	TBD								
FROM Develop strategies for middle-income housing availability	Intentional Development & Housing Options	CDD		→							
↳TO B-4. Develop a strategy to facilitate low- and middle-income home ownership HE AH	Intentional Development & Housing Options Community for All	CDD	CAO	→							
FROM Work through SAP-4 projects	Sustainability & Climate Resiliency	CMO	PW	→							→
↳TO B-5. Develop a Citywide Decarbonization Plan (transitioning from SAP-4)	Sustainability & Climate Resiliency	CMO	PW	→							

C. PLANNED/EXISTING PROJECTS PROPOSED FOR CONSIDERATION FOR FY 23-25 (10)				2023		2024				2025	
Project	Strategic Priority	Lead	Support	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
C-1. Review and update the Shoreline Community Shoreline Area Plan	Intentional Development & Housing Options Organizational Strength & Good Governance	CMO	CDD, PW, CAO	→							

Project Source Key: AH Affordable Housing Strategy AMV Access MV Comprehensive Modal Plan CIP Capital Improvements Program DTP Downtown Parking Program ECR El Camino Real Streetscape Study GP General Plan GR Grant-funded HE Housing Element MX Development Review Matrix Study NB North Bayshore Precise Plan and/or Circulation Study PMP Pavement Mgmt. Program RW Recycled Water Study STAT State Law SAP-4 Sustainability Action Plan VZ Vision Zero Policy ZW Zero Waste Policy/Plan

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C-2. Bring the Local Road Safety/Vision Zero Action Plan to Council for adoption VZ	Mobility & Connectivity	PW		→							
C-3. Complete a Climate Change Vulnerability Assessment	Sustainability & Climate Resiliency	CMO									
	Community for All										
C-4. Complete a Cost Allocation Plan and Master Fee Study	Organizational Strength & Good Governance	FASD	All	→							
C-5. Implement an online permitting system MX HE	Organizational Strength & Good Governance	IT	CDD, PW, FD	→							
	Intentional Development & Housing Options										
C-6. Update the Race, Equity, and Inclusion Action Plan	Community for All	CMO		→							
C-7. Develop guidelines for micromobility, including a scooter share pilot SAP-4	Mobility & Connectivity	PW	CSD								
C-8. Explore the feasibility of a potential 2024 revenue measure	Organizational Strength & Good Governance	CMO	FASD								
C-9. Expand the Safe Routes to School program	Mobility & Connectivity	PW	PD	→							
C-10. Develop comprehensive updates to the Downtown Precise Plan	Intentional Development & Housing Options	CDD	CAO, PW								→

D. OTHER PLANNED/EXISTING FY 23-25 PROJECTS (30)				2023		2024				2025	
Project	Strategic Priority	Lead	Support	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
D-1. Develop a comprehensive Public Art Strategy	Quality of Life	CDD	CAO, PW	→							
D-2. Implement a pickleball pilot program and conduct a Pickleball Feasibility Study	Quality of Life	CSD		→							
D-3. Oversee implementation of ARPA community workforce development projects	Economic Vitality	CMO		→							
	Community for All										
D-4. Update the permit review process to align with state law (AB 2234) STAT	Intentional Development & Housing Options	CDD	CSD, FD, PW	→							
D-5. Expand the Legislative Advocacy Program to include a federal advocacy program	Organizational Strength & Good Governance	CMO									
D-6. Conduct a Development Services Fund fee study MX	Intentional Development & Housing Options	FASD	CAO, CDD, PW	→							
	Organizational Strength & Good Governance										
D-7. Update the Americans with Disabilities Act Transition Plan	Community for All	CMO	CAO, PW	→							
D-8. Prepare a Fleet Electrification Plan SAP-4	Sustainability & Climate Resiliency	PW	CMO	→							
D-9. Conduct a utility rate study	Organizational Strength & Good Governance	PW	FASD	→							
D-10. Upgrade the Computer-Automated Dispatch (CAD) system	Organizational Strength & Good Governance	IT	PD, Fire	→							
	Quality of Life										
D-11. Conduct a Surplus Land Act process for the Amphitheatre site		PW	CAO, FASD								
D-12. Complete and launch website and intranet redesign projects	Organizational Strength & Good Governance	CMO	IT	→							
D-13. Implement a fiscally sustainable Downtown parking permit program DTP	Quality of Life	CDD	CAO								
D-14. Update the Vehicle-Miles-Traveled (VMT) policy STAT	Sustainability & Climate Resiliency	CDD	CAO								
D-15. Implement a citywide Language Access and Multicultural Engagement Policy	Community for All	CMO	All	→							
D-16. Develop and install North Bayshore wayfinding signage NB	Quality of Life	CDD		→							
D-17. Develop and implement local replacement requirements AH	Intentional Development & Housing Options	CDD	CAO	→							
	Community for All										
D-18. Implement a new capital projects management software system CIP	Organizational Strength & Good Governance	PW	IT								
D-19. Create dashboards for Matrix study implementation and development review performance indicators MX	Organizational Strength & Good Governance	CDD									
	Intentional Development & Housing Options										
D-20. Assess the Greenhouse Gas Reduction Program STAT GP	Sustainability & Climate Resiliency	CDD	CMO								
D-21. Implement the Shoreline Wildlife Plan	Sustainability & Climate Resiliency	CSD		→							→

Project Source Key: **AH** Affordable Housing Strategy **AMV** Access MV Comprehensive Modal Plan **CIP** Capital Improvements Program **DTP** Downtown Parking Program **ECR** El Camino Real Streetscape Study **GP** General Plan **GR** Grant-funded **HE** Housing Element **MX** Development Review Matrix Study **NB** North Bayshore Precise Plan and/or Circulation Study **PMP** Pavement Mgmt. Program **RW** Recycled Water Study **STAT** State Law **SAP-4** Sustainability Action Plan **VZ** Vision Zero Policy **ZW** Zero Waste Policy/Plan

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D-22. Partner with LASD to develop a master plan for a new school site and two-acre park at California and Showers	Quality of Life	CSD	CDD, PW	→								→
D-23. Complete a street asset inventory and implement a computerized maintenance management system	Organizational Strength & Good Governance	IT	FASD, PW	→								→
D-24. Implement an advanced water meter infrastructure program	Organizational Strength & Good Governance	PW		→								→
D-25. Begin the process of developing a citywide Resiliency Plan	Sustainability & Climate Resiliency	CMO	PW, CSD, CDD	→								
D-26. Implement process improvements recommended in the Matrix study MX	Intentional Development & Housing Options	CDD	CMO, IT, FASD, PW									
	Organizational Strength & Good Governance											→
D-27. Process Gatekeeper development projects as authorized by Council	Intentional Development & Housing Options	CDD										→
D-28. Assess the Greenhouse Gas Reduction Program STAT	Sustainability & Climate Resiliency	CDD	CMO									
D-29. Conduct a comprehensive solid waste rate study ZW	Organizational Strength & Good Governance	PW	FASD									
D-30. Develop and install East Whisman wayfinding signage and furnishings	Quality of Life	PW	CDD									→

E. FY 23-25 PLANNED/EXISTING CAPITAL IMPROVEMENTS PROGRAM SPECIAL PROJECTS (27)				2023		2024				2025	
Project	Strategic Priority	Lead	Support	Q3	Q4	Q1	Q2	Q3	Q4	Q1	Q2
E-1. Complete construction and begin operating the new Rengstorff Aquatics Center CIP	Quality of Life	PW	CSD	→							
E-2. Complete the Community Center Resiliency Hub project CIP GR	Sustainability & Climate Resiliency	PW	CMO, CSD	→							
E-3. Complete El Camino bike and pedestrian improvements CIP ECR GR AMV	Mobility & Connectivity	PW		→							
E-4. Complete Stierlin Road bike and pedestrian improvements SAP-4 GR	Mobility & Connectivity	PW		→							
E-5. Design and construct an interim charging lot for the MV Community Shuttle CIP	Mobility & Connectivity	PW		→							
	Sustainability & Climate Resiliency										
E-6. Complete design and construction of the Magical Bridge inclusive playground CIP GR	Quality of Life	PW	CSD	→							
E-7. Complete the Senior Center electrification project CIP SAP-4 GR	Sustainability & Climate Resiliency	PW	CMO, CSD	→							
E-8. Complete the Shoreline Boulevard Pathway CIP GR AMV	Mobility & Connectivity	PW		→							
E-9. Design and complete construction of four new parks CIP	Quality of Life	PW	CSD	→							
E-10. Complete the Plymouth Street/Space Park Way realignment CIP NB GR	Mobility & Connectivity	PW		→							
E-11. Complete the Shoreline Boulevard/US 101 ramp realignment CIP NB GR	Mobility & Connectivity	PW		→							
E-12. Complete construction of the Shoreline reversible transit lane CIP NB SAP-4 AMV	Mobility & Connectivity	PW		→							
E-13. Complete resurfacing and bike and pedestrian improvements (as applicable) on 18 streets CIP PMP AMV	Mobility & Connectivity	PW		→							
E-14. Complete the Middlefield Road Complete Streets project PMP GR AMV	Mobility & Connectivity	PW		→							
E-15. Continue Civic Center workspace rehabilitation and modification to accommodate increased staffing CIP	Organizational Strength & Good Governance	PW		→							→
E-16. Continue designing and planning for a new public safety headquarters building CIP	Organizational Strength & Good Governance	PW	FASD, Fire, PD	→							→
E-17. Continue implementation of Recycled Water System capital projects CIP RW SAP-4	Sustainability & Climate Resiliency	PW		→							→
E-18. Continue implementation of Sea Level Rise Adaption capital projects CIP	Sustainability & Climate Resiliency	PW		→							→
E-19. Continue work on the Bernardo Bike/Pedestrian undercrossing CIP SAP-4 GR	Mobility & Connectivity	PW		→							→
E-20. Continue work on Charleston transit, bike, and pedestrian improvements NB SAP-4 AMV	Mobility & Connectivity	PW		→							→
E-21. Continue work on the Rengstorff grade separation project CIP SAP-4 AMV	Mobility & Connectivity	PW		→							→
E-22. Continue work on the US 101/Shoreline bike and pedestrian bridge CIP NB SAP-4 AMV	Mobility & Connectivity	PW		→							→
E-23. Begin the Moffett Boulevard Complete Streets project PMP GR AMV	Mobility & Connectivity	PW									→
E-24. Begin the Stevens Creek Trail extension CIP SAP-4 GR AMV	Quality of Life	PW	CSD								→
E-25. Renovate Whisman Sports Center and MV Sports Pavilion CIP	Quality of Life	PW									→
E-26. Design the Lot 5 parking structure CIP	Economic Vitality	PW									→

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