

AGENDA

REGULAR MEETING – TUESDAY, MARCH 7, 2023
ATRIUM CONFERENCE ROOM AT CITY HALL – 500 CASTRO STREET
10:00 A.M.

1. **CALL TO ORDER**

2. **ROLL CALL**—Committee members Anne Cavanaugh, Mike Kasperzak, Marina Keith, David Lin, Kira Pascoe, Money Singh, Merry Yen, Vice Chair Jamil Shaikh, and Chair Pamela Baird.

3. **MINUTES APPROVAL**

Minutes for the February 7, 2023 meeting have been delivered to Committee members and copies posted on the City Hall bulletin board. If there are no corrections or additions, a motion is in order to approve these minutes.

4. **UPCOMING AGENDA TOPICS**

This portion of the agenda is reserved for identification of agenda items for future meetings.

- Busking and music in downtown;
- General maintenance and cleanliness of downtown;
- Fiscal Year 2023-24 Budget conversation for the Downtown Committee;
- Signage of historical assets in Mountain View; and
- Assembly Bill 817 (Pacheco 2023-24 Legislative Session) (TBD).

5. **ORAL COMMUNICATIONS FROM THE PUBLIC**

This portion of the meeting is reserved for persons wishing to address the Committee on any matter not on the agenda. Speakers are limited to three minutes. State law prohibits the Committee from acting on nonagenda items.

6. UNFINISHED BUSINESS

6.1 DOWNTOWN DEVELOPMENT UPDATES

Planning staff will provide updates on downtown development projects.

6.2 CASTRO STREET UPDATE

Staff will provide a verbal update on current efforts and activities related to Castro Street.

6.3 CASTRO STREET BIKEWAY FEASIBILITY STUDY

Provide staff feedback on proposed alternatives regarding proposed bike lanes on Castro Street, between El Camino Real and California Street.

7. NEW BUSINESS

7.1 HOPE STREET LOTS PROJECT

The Robert Green Company, the developer of the Hope Street Lots project, will provide an update on the project.

7.2 TRANSIT CENTER GRADE SEPARATION PROJECT

Public Works staff will provide an update on the Transit Center Grade Separation project.

7.3 ADVISORY BODY INPUT ON THE FISCAL YEARS 2023-24 AND 2024-25 COUNCIL WORK PLAN POTENTIAL PROJECTS

Staff seeks feedback from the Committee on the Council work plan potential projects list.

8. COMMITTEE/STAFF COMMENTS, QUESTIONS, COMMITTEE REPORTS

No action will be taken on any questions raised by the Committee at this time.

9. ADJOURNMENT

AGENDAS FOR BOARDS, COMMISSIONS, AND COMMITTEES

- The specific location of each meeting is noted on the notice and agenda for each meeting which is posted at least 72 hours in advance of the meeting. Special Meetings may be called as necessary by the Committee Chair and noticed at least 24 hours in advance of the meeting.
- Questions and comments regarding the agenda may be directed to the Economic Development Division at 650-903-6457.
- Interested persons may review the agenda and staff reports at the Mountain View Library (585 Franklin Street) beginning the Monday evening before each Regular Meeting and at the Community Development Department, 500 Castro Street, First Floor, beginning the Monday morning before each meeting. Staff reports are also available during each meeting.
- **SPECIAL NOTICE—Reference: Americans with Disabilities Act, 1990**
Anyone who is planning to attend a meeting who is visually or hearing-impaired or has any disability that needs special assistance should call the Community Development Department at 650-903-6379 48 hours in advance of the meeting to arrange for assistance. Upon request by a person with a disability, agendas and writings distributed during the meeting that are public records will be made available in the appropriate alternative format.
- The Board, Commission, or Committee may take action on any matter noticed herein in any manner deemed appropriate by the Board, Commission, or Committee. Their consideration of the matters noticed herein is not limited by the recommendations indicated herein.
- **SPECIAL NOTICE**—Any writings or documents provided to a majority of the Downtown Committee regarding any item on this agenda will be made available for public inspection in the Community Development Department, located at 500 Castro Street, during normal business hours and at the meeting location noted on the agenda during the meeting.

ADDRESSING THE BOARD, COMMISSION, OR COMMITTEE

- Interested persons are entitled to speak on any item on the agenda and should make their interest known to the Chair.
- Anyone wishing to address the Board, Commission, or Committee on a nonagenda item may do so during the “Oral Communications” part of the agenda. Speakers are allowed to speak one time on any number of topics for up to three minutes.

MINUTES

REGULAR MEETING – TUESDAY, FEBRUARY 7, 2023
ATRIUM CONFERENCE ROOM – 500 CASTRO STREET
10:00 A.M.

1. CALL TO ORDER

The meeting was called to order at 10:08 a.m. by Chair Mike Kasperzak.

2. ROLL CALL

Present: Committee members Anne Cavanaugh, Marina Keith, David Lin, Kira Pascoe, Jamil Shaikh, Money Singh, Vice Chair Pamela Baird, and Chair Mike Kasperzak.

Absent: Committee member Merry Yen (excused).

The newest Committee members, Anne Cavanaugh and Money Singh, introduced themselves to the Committee. Welcome!

Staff Present: John Lang, Economic Vitality Manager; Edgar Maravilla, Senior Planner; Aruna Bodduna, Transportation Planner; Ria Hutabarat Lo, Transportation Manager; and Brandon Whyte, Active Transportation Planner.

3. MINUTES APPROVAL

The minutes of the December 6, 2022 meeting were distributed prior to the meeting and approved as distributed.

Motion—M/S Baird/Keith—Carried 8-0-1; Yen absent—To approve the minutes of the December 6, 2022 meeting.

4. UPCOMING AGENDA TOPICS

- Busking and music in downtown.
- General maintenance and cleanliness of downtown.
- Hope Street Lots Project Update (Tentative March).

- Transit Center Grade Separation Project (Tentative March).
- Fiscal Year 2023-24 Budget Conversation for Downtown Committee.

5. **ORAL COMMUNICATIONS FROM THE PUBLIC**

Public Comment: Erik Barry from St. Stephens Green was interested in understanding the timing of planned construction in the downtown in summer 2023. The question was addressed as part of the staff presentation for Item 6.3.

6. **UNFINISHED BUSINESS**

6.1 **DOWNTOWN DEVELOPMENT UPDATE**

Planning Division staff provided an update on downtown development projects.

Public Comment: None.

No action taken.

6.2 **CASTRO STREET UPDATE**

Economic Development staff provided the following updates related to downtown:

Staff is working with businesses within the Pedestrian Mall area to remove broken, unwanted items from the area. Staff is looking to do a clean-up day in late February/early March.

Staff provided a high-level summary of vacancies in downtown that included Castro Street and side streets.

Public Comment: None.

No action taken.

6.3 **CASTRO PEDESTRIAN MALL UPDATE**

Public Works staff provided a summary of the design guidelines and framework associated with the Pedestrian Mall. Information regarding the types of chairs, heaters, and other furniture was shared along with the timing of adding new asphalt to the street in the late summer time frame.

Public Comment: None.

No action taken.

7. NEW BUSINESS

7.1 CASTRO BIKEWAY FEASIBILITY STUDY

Public Works staff shared with the Downtown Committee a range of bike lane alternatives along Castro Street, between El Camino Real and California Street. The alternatives presented align with an earlier presentation given by staff to the Bicycle/Pedestrian Advisory Committee (BPAC) on January 25, 2023. The memorandum and presentation shared during the Committee meeting can be found here: <https://mountainview.legistar.com/LegislationDetail.aspx?ID=6002725&GUID=AE86878A-A4CA-4091-8E87-2D578B015322&Options=&Search=>.

Staff sought feedback from the Committee on the range of alternatives presented.

Public Comment: None.

Motion—M/S Baird/Pascoe—Carried 8-0-1; Yen absent—To table feedback to the March 2023 Committee meeting, allowing the Committee to spend more time with the presentation and memorandum from BPAC.

7.2 ELECTION OF THE CHAIR AND VICE CHAIR

Committee member Lin nominated Pamela Baird for chair role. Committee member Shaikh seconded the nomination.

Motion—M/S Lin/Shaiikh—Carried 8-0-1; Yen absent—To appoint Pamela Baird as Chair of the Committee for 2023.

Vice Chair Baird nominated Jamil Shaikh for the Vice Chair role. Committee member Keith seconded the nomination.

Motion—M/S Baird/Keith—Carried 8-0-1; Yen absent—To appoint Jamil Shaikh as Vice Chair of the Committee for 2023.

Public Comment: None.

No action taken.

8. COMMITTEE/STAFF COMMENTS, QUESTIONS, COMMITTEE REPORTS

Vice Chair Baird shared the next Mountain View Historical Society Walking Tour will take place at 2:00 p.m. on Sunday, February 26, 2023.

Committee member Pascoe shared that the Downtown Business Association is launching a “Reel Love Instagram Contest to Spotlight Downtown Businesses” for Valentine’s Day.

9. ADJOURNMENT

The meeting adjourned at 12:14 p.m.

These Minutes are hereby submitted for approval by John Lang, Recording Secretary.

Approved on _____.

JL/6/CDD
819-02-07-23mn

DATE: March 7, 2023

TO: Downtown Committee

FROM: Edgar Maravilla, Senior Planner

SUBJECT: March 7, 2023 Downtown Development Update

NEW CONSTRUCTION—RESIDENTIAL

1. **231-235 Hope Street (Maston Architects):** Three stories, nine-unit condos.

Applicant: Maston Architects

- The City Council approved the project on December 10, 2019.
- Under construction.

NEW CONSTRUCTION—MIXED-USE

2. **Hope Street Lots:** Four to five stories, 180 hotel rooms, 53,000 square foot office and commercial spaces.

Applicant: The Robert Green Company

- Permit approvals expired on November 27, 2022.
- Applicant closed escrow on the Hope Street Lots project in December 2022.
- Applicant to resubmit for new City permits to develop the project.

3. **676 West Dana Street (Maston Architects):** Four stories, two levels of underground parking, ground-floor retail and office spaces, and seven residential units on Floors 2 through 4.

Applicant: Maston Architects

- Approved by the City Council on December 8, 2020.

- One-year permit extensions approved (expires December 8, 2023).

4. **Lot 12:** Five stories, ground-floor commercial space, and 120 affordable units.

Applicant: Related/Alta Housing

- Approved on April 25, 2022.
- Building permit under review.

5. **705 West Dana Street:** Three-story, 19,470 square foot commercial building with ground-floor restaurant and upper-floor administrative office with one level of underground public parking, replacing an existing auto repair shop.

Applicant: Lund Smith

- Planning Permit under review.
- Tentatively scheduled for March 15 Development Review Committee (DRC).

NEW CONSTRUCTION—COMMERCIAL

56. **701 West Evelyn Avenue:** Four stories, 28,090 square foot office space, and 6,841 square foot ground-floor commercial space (Subway Restaurant, Depot Garage, etc.).

Applicant: Tim McEnery, Marwood

- The City Council approved this project with underground parking accessed through the adjacent Lot 4 hotel development (see “Hope Street Lots” above) on November 18, 2019 but also expressed interest in alternative parking agreements with the developer, which may include more parking funding or construction of a parking garage on Lot 5.
- A formal application for the alternative parking agreement was submitted on March 9, 2022.

67. **756 California Street:** Three stories, 7,664 square foot office building with ground-floor medical office.

Applicant: 756 California LLC

- Approved by the City Council on February 22, 2022. Building permit plans pending.

- ~~78~~. **747 West Dana Street (Kenneth Rodrigues and Partners, Inc.):** Three-story, 8,552 square foot building with ground-floor retail space.

Applicant: Ken Rodrigues, Kenneth Rodrigues and Partners, Inc.

- Approved by City Council hearing on December 14, 2021.
- Building permit under review.

- ~~89~~. **590 Castro Street (The Sobrato Organization):** Four-story, 106,000 square foot office building with a public plaza (Wells Fargo).

Applicant: Tim Steele, The Sobrato Organization

- Approved by the City Council hearing on August 30, 2022. Awaiting building permit plan submittal.

FACADE IMPROVEMENTS AND NEW TENANTS

- ~~910~~. **298 Castro Street:** Provisional Use Permit for a new restaurant (Nick the Greek).

Applicant: Glenn Cunningham, Glenn Bull's Eye Cadd

- Approved by the Zoning Administrator on December 9, 2020.
- Building permit under review.
- One-year permit extension (expires December 9, 2023).

- ~~1011~~. **105 Hope Street:** Provisional Use Permit to convert an existing multi-tenant commercial building with office and medical uses into a single-tenant administrative office building.

Applicant: Lund Smith, Hope Evelyn LP

- Building permit under review.

12. **975 West Dana Street:** New restaurant tenant (Cafe Terrace).

Applicant: No information.

- Building permit under review.

13. **702 West Dana Street:** New restaurant tenant (Seasons Noodles and Dumplings Garden).

Applicant: No information.

- Under construction.

14. **738 Villa Street:** Provisional Use Permit for a new café use (Café 86) to replace a vacant space.

Applicant: James Dimapasok

- Zoning Administrator approved the use. Pending building plan check submittal.

15. **171 and 175 Castro Street:** Provisional Use Permit for a new café/restaurant use (Kitchen Story/U Dessert Story) to replace a locksmith museum.

Applicant: Daniel Choi

- Planning permit under review.

16. **110 Castro Street:** Planned Community Permit and Development Review Permit to construct facade modifications for a new restaurant (Vida!).

Applicant: Oswaldo Messia

- Planning permit under review.

17. **800 California Street:** New restaurant tenant (Limon).

Applicant: Jennifer Fong (Architect)

- Building permit under review.

18. **372 Castro Street:** Planned Community Permit and Development Review Permit to construct facade modifications at an existing office building.

Applicant: Andre Barbe

- Planning permit under review.

19. **702–738 Villa Street:** Planned Community Permit and Development Review Permit to construct facade modifications.

Applicant: Bonnie Djie

- Planning permit under review.

20. **194-198 Castro Street:** Planned Community Permit, Development Review Permit, and Historic Preservation Permit to construct a three-story, 6,086 square foot building addition with a roof deck to an existing two-story, 7,608 square foot historic building with office and ground-floor restaurant (Agave), replacing an existing outdoor patio; and a Provisional Use Permit to consider an administrative office use on the upper floors of the addition.

Applicant: Chee-Yee Chong

- Planning permit under review.

- ~~21. **Downtown Precise Plan Update:** On December 3, 2019, the City Council approved the consultant scope of work for the Downtown Precise Plan Phase 1 update. The update is limited to three areas of the Precise Plan: Areas A, G, and H.~~

- ~~• The City Council approved the Precise Plan updates on December 6, 2022.~~

CITY PROJECTS

22. **Sidewalk Café License:** The City Council waived Sidewalk Café payments for Fiscal Year 2022-23.

New sidewalk café regulations are actively being developed, tentative completion date of mid-2023.

23. **Downtown Parking Structure:** On August 24, 2021, the City Council directed staff to start studying a new parking structure on Lot 5 and to pursue additional developer partnerships to help fund the project.

EM/1/CDD

808-03-07-23M

DATE: March 7, 2023

TO: Downtown Committee

FROM: John Lang, Economic Vitality Manager

SUBJECT: **Castro Street Bike Feasibility Study**

RECOMMENDATION

Provide staff feedback on proposed alternatives regarding proposed bike lanes on Castro Street, between El Camino Real and California Street.

BACKGROUND

Public Works staff presented the Castro Street Bike Feasibility Study to the Downtown Committee (Committee) on February 7, 2023. Staff was looking for feedback from the Committee on the various alternatives associated with planned bike lanes. Given the depth of information and range of alternatives that was presented to the Committee, the Committee elected to delay feedback and asked for additional time. The Committee asked to have the item brought back for further discussion at the next available Committee meeting. Included as attachments to this memorandum are the January 25, 2023 memorandum to the Bicycle/Pedestrian Advisory Committee and the presentation given to the Downtown Committee on February 7, 2023.

DISCUSSION

Staff has the following questions for the Downtown Committee:

1. Staff recommends Short-Term Alternative No. 2; does the Committee support this recommendation?
2. Staff recommends Long-Term Alternative No. 2; does the Committee support this recommendation?
3. Does the Downtown Committee have any other comments?

JL/6/CDD/819-03-07-23M

Attachments: 1. BPAC Memorandum—January 25, 2023
2. Downtown Committee Presentation—February 7, 2023



MEMORANDUM

Public Works Department

DATE: January 25, 2023

TO: Bicycle/Pedestrian Advisory Committee

FROM: Brandon Whyte, Active Transportation Planner
Ria Hutabarat Lo, Transportation Manager

SUBJECT: **Castro Street Bikeway Feasibility Study**

RECOMMENDATION

Receive information on the Castro Street Bikeway Feasibility Study concept drawings and provide recommendations to the City Council via the Council Transportation Committee.

BACKGROUND

The Castro Street Bikeway Feasibility Study (Study) was identified as a project under the City Council's Major Goal to "develop and implement comprehensive and innovative transportation strategies to achieve mobility, connectivity, and safety for people of all ages." The Study aims to assess options for improving bicycle accommodations along Castro Street, between El Camino Real and California Street.

The draft report with three concept alternatives was presented to the Bicycle/Pedestrian Advisory Committee (BPAC) on August 26, 2020 and the Downtown Committee on October 12, 2020. The three concept alternatives previously presented include:

- Alternative 1: Class II bike lanes;
- Alternative 2: Class III sharrows; and
- Alternative 3: Hybrid option with Class II bike lanes between El Camino Real and Yosemite Avenue-High School Way and Class III sharrows between Yosemite Avenue-High School Way and California Street.

Both the BPAC and Downtown Committee supported Alternative 1 (Class II bike lanes) and did not support Alternative 2 (Class III sharrows). If Alternative 1 (Class II bike lanes) was considered infeasible for the whole Study segment, then the members would endorse the principle of Alternative 3 (hybrid option). However, for Alternative 3, members indicated that the length of the bike lane should be longer to support a Safe Routes to School (SRTS) Program. They also

suggested extending bike lanes further north toward California Street. Members requested investigation of intersection improvements at the Castro Street/El Camino Real intersection.

The Castro Street Bikeway Feasibility Study was presented to the BPAC on April 28, 2021, with alternatives as listed above presented. BPAC members supported bike lanes throughout (rather than shared-lane markings (sharrows)), 10' travel lanes, pedestrian refuge islands, protected bikeways with flex posts, parallel motor vehicle parking, a pedestrian scramble phase, and removal of the protected left turn at the Castro Street/Church Street intersection.

On April 28, 2021, the BPAC made three motions:

- Staff should make a second editorial pass, and the report should represent changes made to the plan as a result of BPAC and Downtown Committee feedback. (Fenwick/Shankari—5-0—Passed)
- Support Alternative 1 (bike lanes) instead of Alternative 3 (hybrid) and address concerns at Castro Street/Church Street by considering options such as a pedestrian scramble phase to address pedestrian conflicts or eliminating vehicle left-turn movements (to provide space for bike lanes). (Shankari/Kuszmaul—5-0—Passed)
- Evaluate removal of angled parking or conversion to parallel parking in order to provide space for bike lanes and reduce conflicts between bicycles and parking vehicles. (Kuszmaul/Fenwick—5-0—Passed)

ANALYSIS

Staff has revised the Study alternatives. To address and achieve the requests of BPAC, staff has analyzed what can be done from a short to medium time frame of two to seven years and a longer time frame of eight to 20 years. A longer term is required to fund, plan, and design the significant changes needed to provide for bike lanes throughout the project area. Short- and long-term alternatives are provided for reference and review in Attachments 1 and 2 and include the following:

- Short-Term Improvements (Three Years).
 - From El Camino Real to Yosemite Avenue: Protected intersection improvements at Castro Street and El Camino Real and bike lanes to Yosemite Avenue (Attachment 1, Short-Term Alternatives). These improvements are proposed to be designed and constructed within the next three years after the Caltrans improvements planned for 2023 are completed. Funding is expected to be available from the El Camino Real Pedestrian and Bicycle Improvements project for this improvement. All the

alternatives listed include these proposed improvements for the El Camino Real to Yosemite Avenue segment.

- Roundabout at the Castro Street/California Street Intersection: A roundabout for this intersection is proposed to be delivered as part of the Castro Street Interim Pedestrian Mall with a timeline for design and construction within the next three years.
- Short- to Medium-Term Alternatives.
 - Alternative 1: Some bike lanes with angled parking.
 - Alternative 2: Some bike lanes with parallel parking.
 - Alternative 3: More bike lanes with angled parking.
 - Alternative 4: More bike lanes with parallel parking.
- Long-Term Alternatives.
 - Alternative 1: Bike lanes and protected bikeways with angled parking (long-term).
 - Alternative 2: Bike lanes and protected bikeways with angled parking (long-term).

Please note that trees in the current parking areas are not affected by long- or short-term alternatives.

Short- to Medium-Term Alternatives (Three to Seven Years)

As listed above, there are four short-term alternatives that aim to provide bike lanes in the short-to-medium term. Alternatives 1 and 2 provide bike lanes (Class II) where possible and do not change the current alignment of the Castro Street and Church Street intersection. Alternatives 3 and 4 are similar to Alternatives 1 and 2, except that they consider removing the eight-phase signal at the Castro Street and Church Street intersection to facilitate continuous bike lanes through the intersection. Alternatives 1 and 3 maintain the existing angled on-street parking, while Alternatives 2 and 4 convert angled parking to parallel parking.

Common Features

Alternatives 1 through 4 would build on the short-term improvements proposed for the segment between El Camino Real and Yosemite Avenue. The concept plan shown in this segment assumes Fairmont Avenue is closed and vacated as part of a redevelopment project in the future, consistent with the Downtown Precise Plan. If Fairmont Avenue is not vacated, then a reduction

in motorist parking would be required (approximately five spaces) for the Fairmont Avenue access beyond the parking reductions noted for Alternatives 1 to 4.

None of the short- to medium-term alternatives exclusively use sharrows. However, sharrows are proposed where the total curb-to-curb width is less than 16'. The minimum lane width required for VTA buses is 11', and the minimum width for a bike lane is 5'. Castro Street, between California Street and the Kaiser Permanente driveway in the southbound direction, is 15' and cannot accommodate a bike lane as well as VTA bus operations. In Alternatives 1 through 4, the northbound lane in this area is proposed to have a protected bikeway utilizing Tuff Curbs® (a durable, high-visibility traffic separator curb; see Figure 1) or a similar treatment with no flexible vertical posts. Flexible posts are not utilized in order to comply with the City Fire Code regarding the provision of an unobstructed travel way 20' wide ([MVCC § 14.10.14](#)).



Figure 1: Tuff Curb®

Assessment of Short- to Medium-Term Alternatives













Alternatives 1 through 4 attempt to maximize bike lanes along Castro Street, including the short-term improvement to provide protected bikeway facilities on the approach to El Camino Real.

Alternatives 3 and 4 are expected to affect traffic operations at the Castro Street and Church Street intersection, including the removal of left-turn lanes and signal modifications. The Castro Street and Church Street intersection was recently converted from four phases to eight phases, including a protected left-turn phasing to eliminate conflicts between pedestrian crossings and vehicle left-turn movements. Adding bike lanes in this segment would result in reconstructing the improvements and reintroducing possible pedestrian-vehicle conflict points. For this reason, City staff does not support Alternatives 3 and 4 in the short-to-medium term. Under Alternatives 1 and 2, effort has been made to minimize the use of sharrows as much as possible by bringing the bike lanes closer to the intersection.

Parallel parking decreases the crash risk for all roadway users compared to angled parking. This crash reduction also lowers crash severity for cyclists. Alternatives 2 and 4 provide parallel parking and allow for the space behind the trees to be utilized for other purposes, such as plants, art, or bike parking. Staff suggests the provision of bike parking to help offset the reduction in motor vehicle parking (five spaces) caused by the conversion from angled to parallel.

Cost estimates will be generated later, but a rough relative cost is provided in Table 1.

Table 1: Comparison of Short- to Medium-Term Alternatives for Castro Street Bikeway

Short-term Bikeway Alternatives for Casto Street					
	Major Feature	Parking Alignment	Parking Change	Relative Cost	Automotive Level of Service
Alt 1	Some Bike Lanes	Angled Parking 	 -7  +40	\$	No Change
Alt 2	Some Bike Lanes Bike Racks/Art	Parallel Parking 	 -12  +94	\$\$	No Change
Alt 3	Bikes Lanes Throughout (including Church and Castro)*	Angled Parking 	 -7  +40	\$\$\$	No Change
Alt 4	Bikes Lanes Throughout (including Church and Castro) Bike Racks/Art*	Parallel Parking 	 -12  +94	\$\$\$	No Change

* Except where current curb-to-curb widths prohibit.

Note: Seven automobile parking spaces are being removed in all scenarios in the northbound direction between Mercy and California Streets to comply with fire code.

Staff Recommendation for Short- to Medium-Term Alternatives

Based on the above assessment, staff recommends short-term Alternative 2 as it maintains the pedestrian improvements at the Castro Street and Church Street intersection while also increasing the provision of bicycle lanes. Further, converting angled to parallel parking lowers crash risk and increases the pedestrian space for art, plantings, bike parking, or other uses.

Long-Term Alternatives (Seven to 20 Years)

Two long-term alternatives were developed to address competing interests of pedestrian and bicycle improvements at the Castro Street and Church Street intersection and provide Class II bike lanes throughout the project corridor. Long-Term Alternative 1 maintains the existing angled parking, while Long-Term Alternative 2 converts angled parking to parallel. These alternatives begin at Yosemite Avenue and move north to California Street since Alternatives 1 through 4 already provide protected treatments between El Camino Real and Yosemite Avenue.

Common Features

Both long-term alternatives, Alternatives 1 and 2, provide bike lanes (Class II) from Yosemite Avenue north to the Kaiser Permanente driveway. To provide a bike lane through the Castro Street and Church Street intersection, features such as a roundabout or pedestrian scramble (where all signals are held red to allow pedestrians to cross all at once) would be considered as part of the concept design.

Both long-term alternatives provide protected bikeways north of the Kaiser Permanente driveway for the northbound travel lane and buffered bike lanes for the southbound travel lane. The protected bikeways in the northbound lane are suggested to have a low mountable concrete curb or raised bikeway with a mountable curb. The buffer space provided for southbound travel is placed near vehicle parking rather than the motor vehicle travel lane to decrease crash risk created by opening car doors in this high-turnover parking area.

Both long-term alternatives also provide raised midblock crossings to improve the pedestrian experience.

To provide a bike lane in the southbound direction between California Street and the Kaiser Permanente driveway, a portion of the landscaped median must be removed to provide roadway space. Additional space must also be converted from the median to provide the 20' clearance needed to comply with the City Fire Code. This would impact the trees in the median in southbound in their current location; however, there is room to potentially transplant them a small distance toward the center of the median.

Assessment of Long-Term Alternatives

Further analysis is needed at the intersections of Castro Street/Church Street and Castro Street/Mercy Street. This Study recommends further consideration regarding the feasibility of the following types of intersection improvements should the long-term alternatives be pursued:

- **Pedestrian Scramble:** A pedestrian scramble is where all vehicle signals are held on a red signal while pedestrians have a white walk symbol to cross in any direction at the







intersection. A pedestrian scramble would increase travel times for all users, which could increase unauthorized pedestrian crossings, but would decrease conflict points between motorists and pedestrians. A pedestrian scramble may require infrastructure changes.

- **Roundabout:** A roundabout would lower travel times for all users while providing bike lanes up to the intersection. The provision of a roundabout at either location will not require additional right-of-way or impact existing buildings. However, some sidewalk space may be required. Overall, a roundabout would be a significant capital improvement, and further consideration of feasibility would be required.

Parallel parking decreases the crash risk for all roadway users compared to angled parking. This crash reduction also lowers crash severity for cyclists. Parking and other implications of the alternatives are shown in Table 2. Long-Term Alternative 2, with parallel parking, also allows for the space behind the trees to be utilized for other things, such as plants, art, or bike parking.

Cost estimates will be generated at a later date; however, a rough relative cost is provided in Table 2.

Table 2: Comparison of Long-Term Alternatives for Castro Street Bikeway

Long-term Bikeway Alternatives for Casto Street					
	Major Feature	Parking Alignment	Parking Change	Relative Cost	Automotive Level of Service
Alt 1	Class II/IV Bike Lanes	Angled Parking 	 -10  +10	\$	No Change*
Alt 2	Class II/IV Bike Lanes Bike Racks/Art	Parallel Parking 	 -12  +94	\$\$	No Change*

* Where Roundabouts are used LOS Improves

Note: Seven automobile parking spaces are being removed in all scenarios in the northbound direction between Mercy and California Streets to comply with fire code.

Staff Recommendation for Long-Term Alternatives

In the long term, staff recommends Long-Term Alternative 2 as it increases the provision of bicycle lanes and converts angled parking to parallel parking, lowering crash risk while increasing the pedestrian space for art, plantings, bike parking, or other uses. In conjunction with Long-

Term Alternative 2, staff suggests the provision of bike parking to help offset the reductions in motor vehicle parking caused by the conversion from angled to parallel parking.

If a long-term alternative is supported by Council, staff recommends transplanting the cork oak trees along the edge of the median of Castro Street a small distance toward the center of the median in the short-term while the trees are less mature and more able to survive a transplant. According to Forestry staff, waiting to shift the trees for more than a couple of years will jeopardize their survival.

DISCUSSION

Staff is seeking BPAC recommendations to Council on the following items:

- Staff recommends Short- to Medium-Term Alternative 2; does BPAC support this recommendation?
- Staff recommends Long-Term Alternative 2; does BPAC support this recommendation?
- Does BPAC have any other comments?

NEXT STEPS

Staff will update the draft document to reflect stakeholder input, alternatives refinement, and incorporate any additional feedback from the BPAC.

Additionally, staff will conduct outreach to the downtown businesses, present to the Downtown Committee and the Council Transportation Committee, and seek approval of a draft final report.

With Council approval, implementation would be as follows:

- Intersection improvements at the Castro Street and El Camino Real intersection and from El Camino Real to Yosemite Avenue to be pursued in the short term after the Caltrans improvements planned for 2023 are completed (18 months).
- Implementation of the roundabout at the Castro Street and California Street intersection would be designed and constructed as part of the Interim Castro Pedestrian Mall.
- Other short-to-medium-term improvements approved by Council north of Yosemite Avenue will be addressed as opportunities arise and funding is available.
- Long-term improvements will need further vetting through the Downtown Committee with additional outreach to downtown businesses. If Council approves pursuing the long-term

options, additional study and design would be added to the Five-Year Capital Improvement Program when funding is available.

BW-RHL/6/PWK
959-01-25-23M-1

- Attachments:
1. Short-Term Alternatives
 2. Long-Term Alternatives



City of
**Mountain
View**

Castro Bikeway Feasibility Study

DTC – 2/7/2023

- Staff recommends short-term alternative 2; does the Downtown Committee (DTC) support this recommendation?
- Staff recommends long-term alternative 2; does the DTC support this recommendation?
- Does the DTC have any other comments?

- Supports Councils Major Goal Mobility and Connectivity:
 - Develop a mobility network that enhances connectivity across Mountain View and establishes green corridors. Promote transit and safe active transportation options that reduce single-occupancy vehicle trips and traffic and increase walking and biking.
 - Castro Bike Feasibility Study's goal: Improve bicycle accommodations from El Camino Real to California Street.

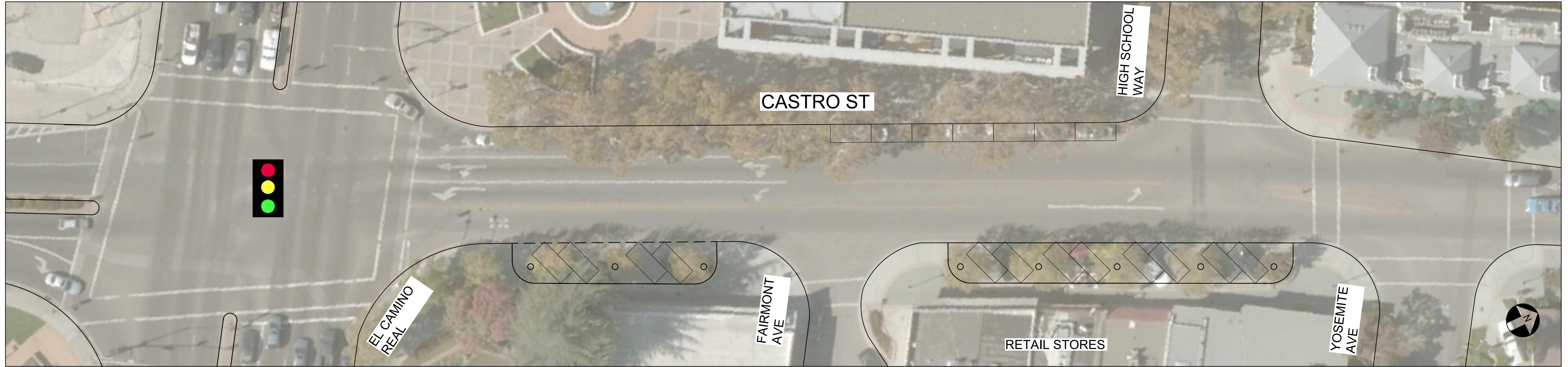


- Brought to the DTC on 10/12/2020
- Three Alternatives:
 - Alternative 1: Class II bike lanes;
 - Alternative 2: Class III sharrows; and
 - Alternative 3: Hybrid option
 - Class II bike lanes between El Camino Real and High School Way
 - Class III sharrows between High School Way and California Street
- Staff Recommendation Alternative 3

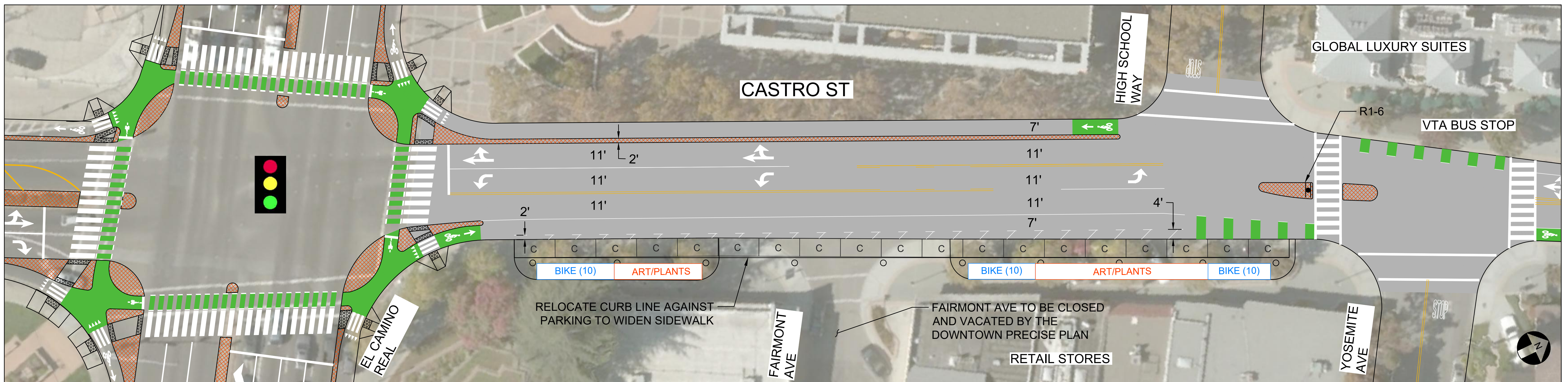
- Motion Supporting Alternative 1 – Bike Lanes
 - Did not support staff option, Alternative 3 - Hybrid
 - Requests pedestrian scramble or elimination of left turn lanes (to provide space for bike lanes) [Church and Castro]
- Motion Requesting Consideration of Conversion of Angled Parking to Parallel

- Consultant Scope Updated in Early 2022
- Responsive to BPAC/DTC Requests
- Taking a Short/Medium (3-7 Years) and Long-term Approach (8 to 20 years)


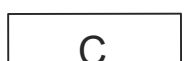
EXISTING



SHORT/MEDIUM TERM - ALTERNATIVE 1 - BIKE LANES WITH EXISTING PARKING



LEGEND

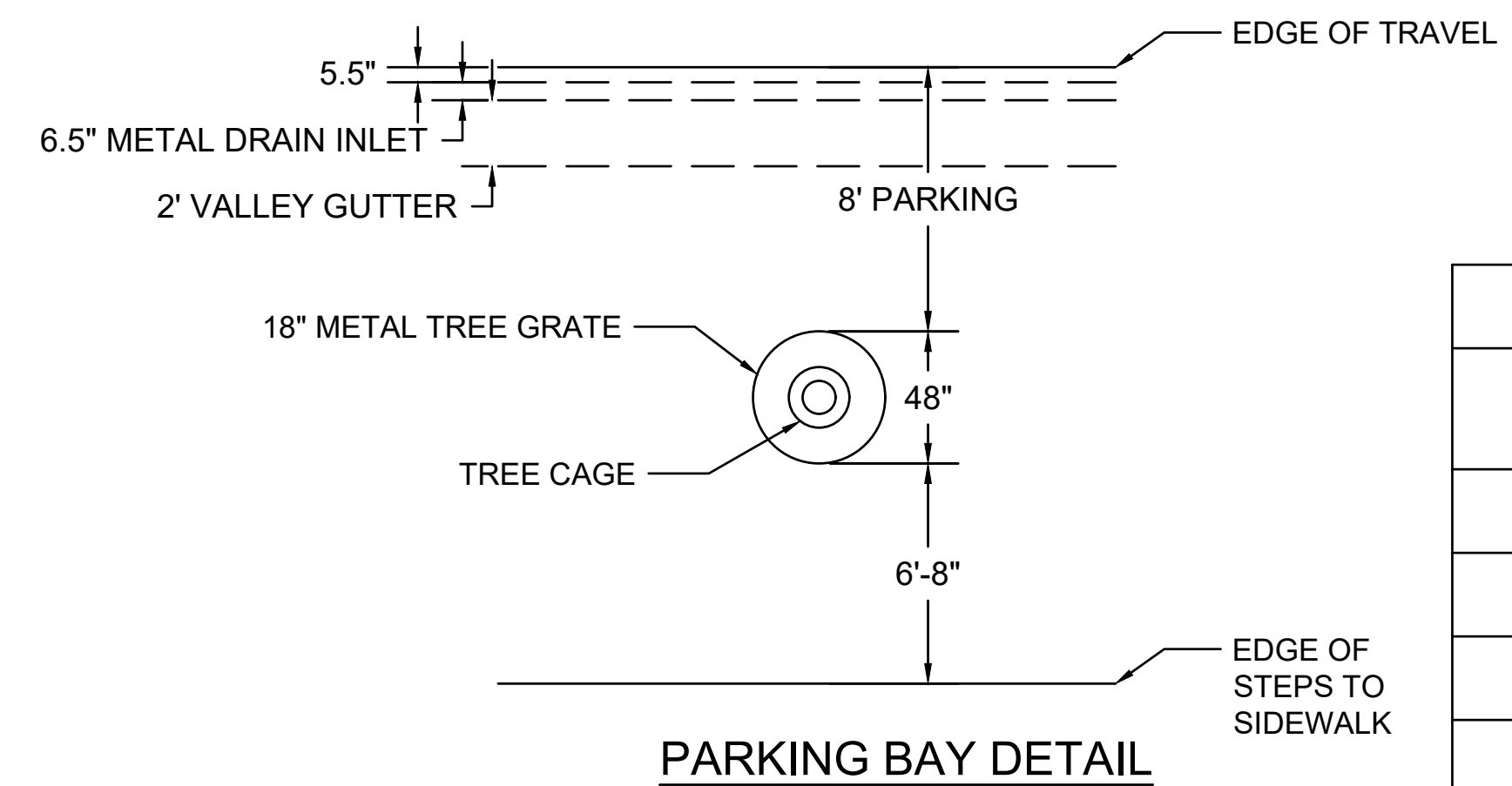
-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING



R1-6



EXAMPLE STREET ART

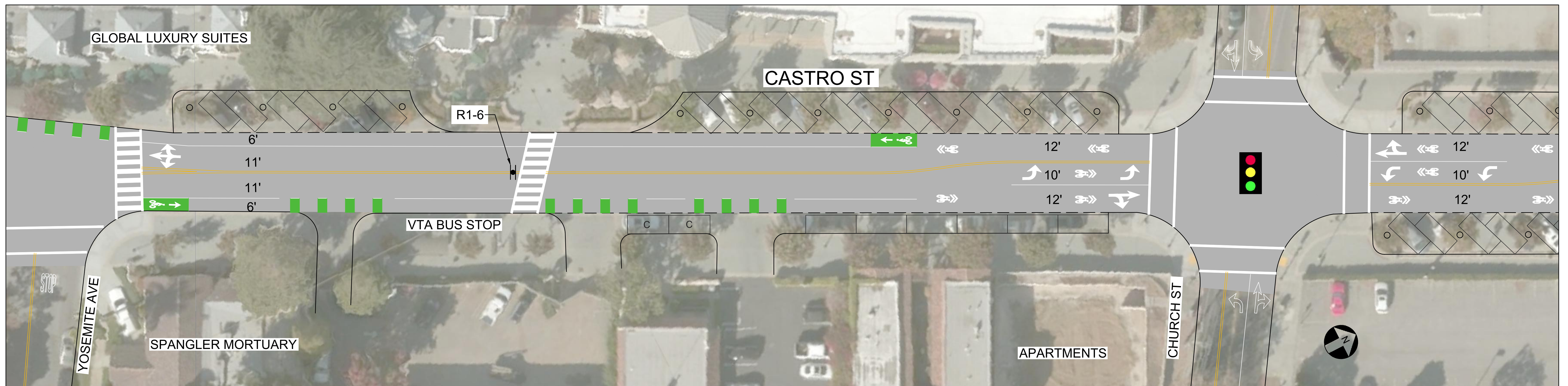


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	12	0
PARALLEL PARKING	7	19
BIKE PARKING	8	38
TOTAL PARKING	27	57

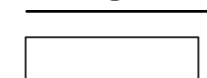
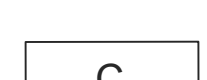
EXISTING



SHORT/MEDIUM - ALTERNATIVE 1 - BIKE LANES WITH EXISTING PARKING



LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING



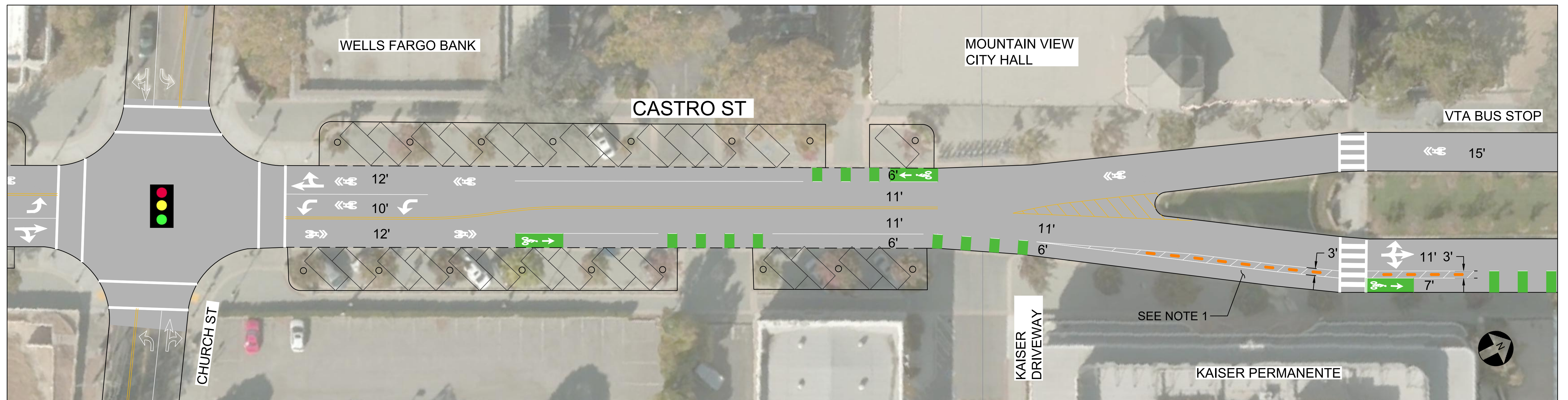
R1-6

TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	18	18
PARALLEL PARKING	8	8
BIKE PARKING	18	18
TOTAL PARKING	44	44

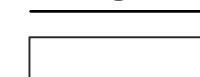
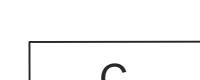
EXISTING



SHORT/MEDIUM - ALTERNATIVE 1 - BIKE LANES WITH EXISTING PARKING



LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

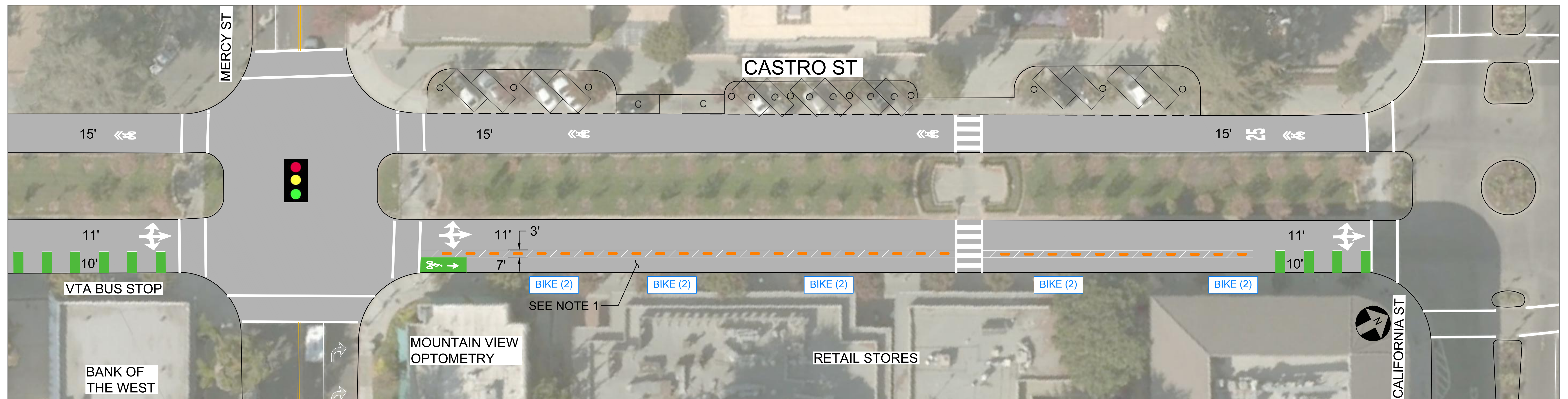
1. PROTECTED BIKEWAY WITH TUFF CURBS AND NO FLEXIBLE VERTICAL POSTS.

TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	27	27
PARALLEL PARKING	0	0
BIKE PARKING	34	34
TOTAL PARKING	61	61


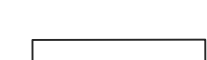
EXISTING



SHORT/MEDIUM - ALTERNATIVE 1 - BIKE LANES WITH EXISTING PARKING



LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

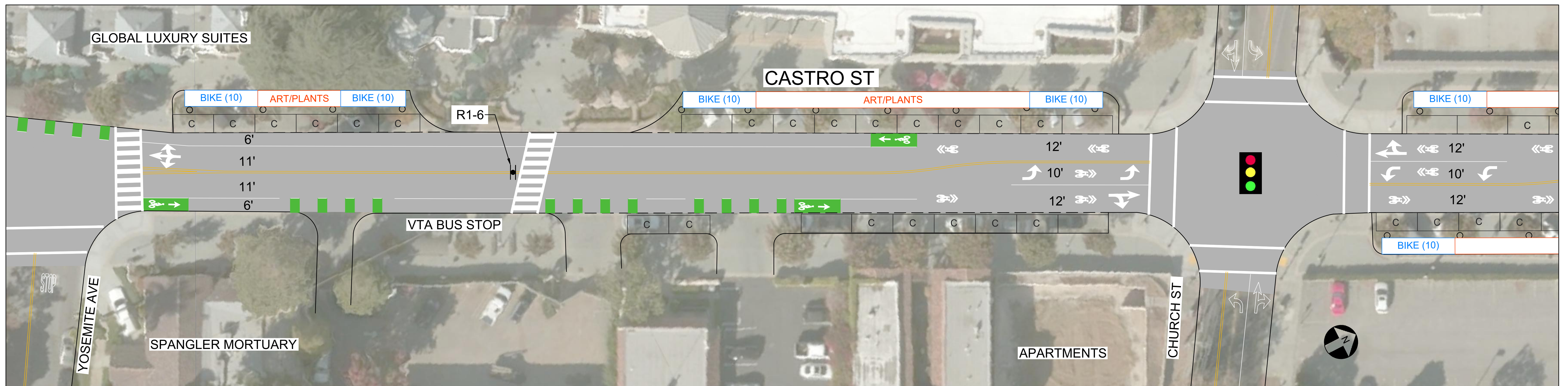
1. PROTECTED BIKEWAY WITH TUFF CURBS AND NO FLEXIBLE VERTICAL POSTS.
2. CURRENT NORTHBOUND PARKING IS IN VIOLATION OF FIRE CODE.

TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	14	14
PARALLEL PARKING	9	2
BIKE PARKING	20	30
TOTAL PARKING	43	46

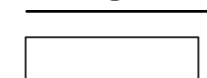

EXISTING



SHORT/MEDIUM - ALTERNATIVE 2 - BIKE LANE WITH SHARROWS AND PARALLEL PARKING

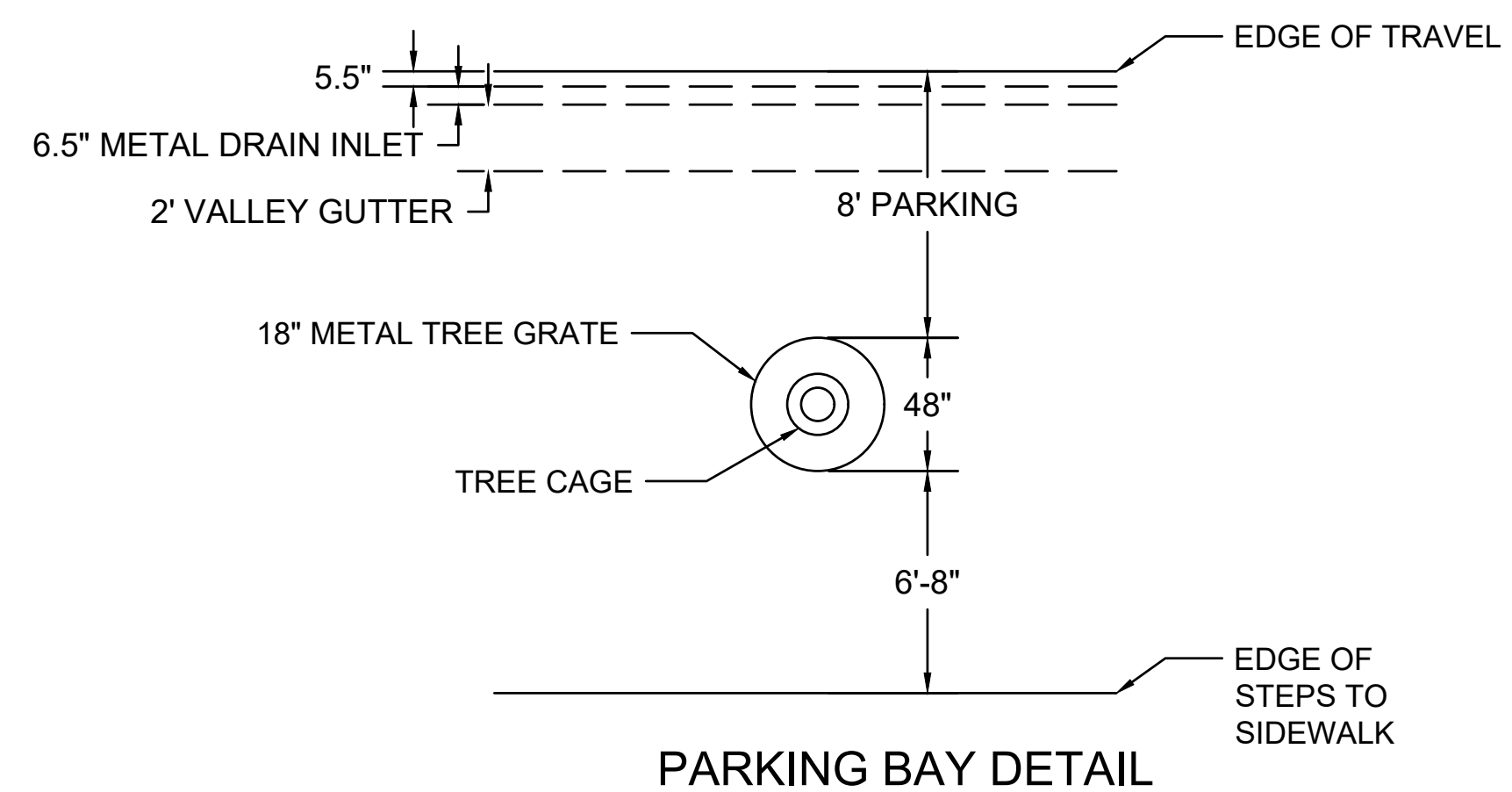


LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING



EXAMPLE BIKE PARKING

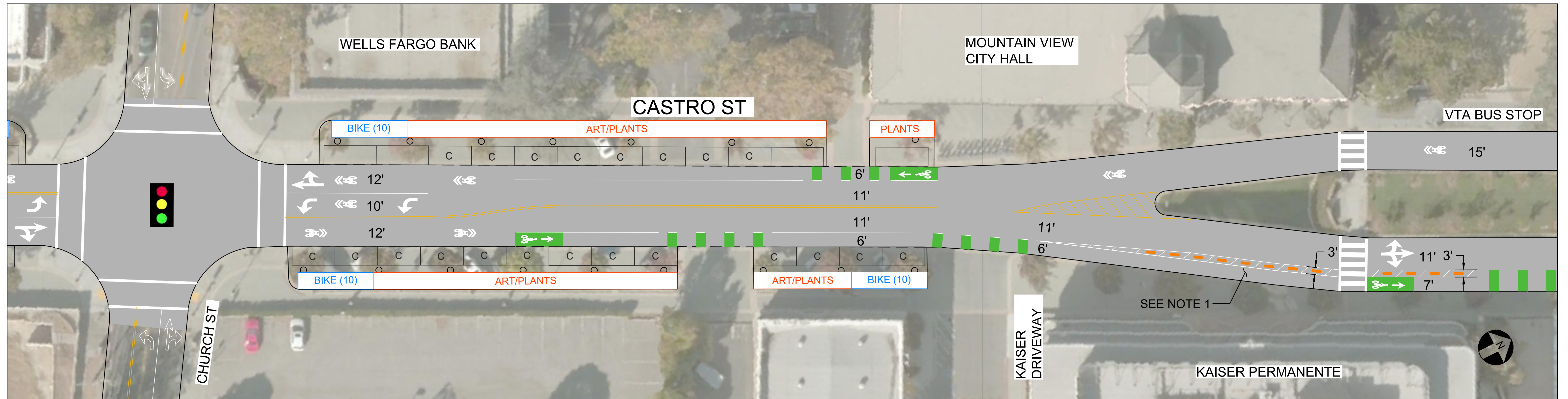


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	18	0
PARALLEL PARKING	8	25
BIKE PARKING	18	56
TOTAL PARKING	44	81

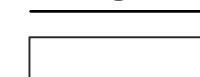
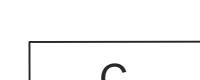
EXISTING



SHORT/MEDIUM - ALTERNATIVE 2 - BIKE LANE WITH SHARROWS AND PARALLEL PARKING



LEGEND

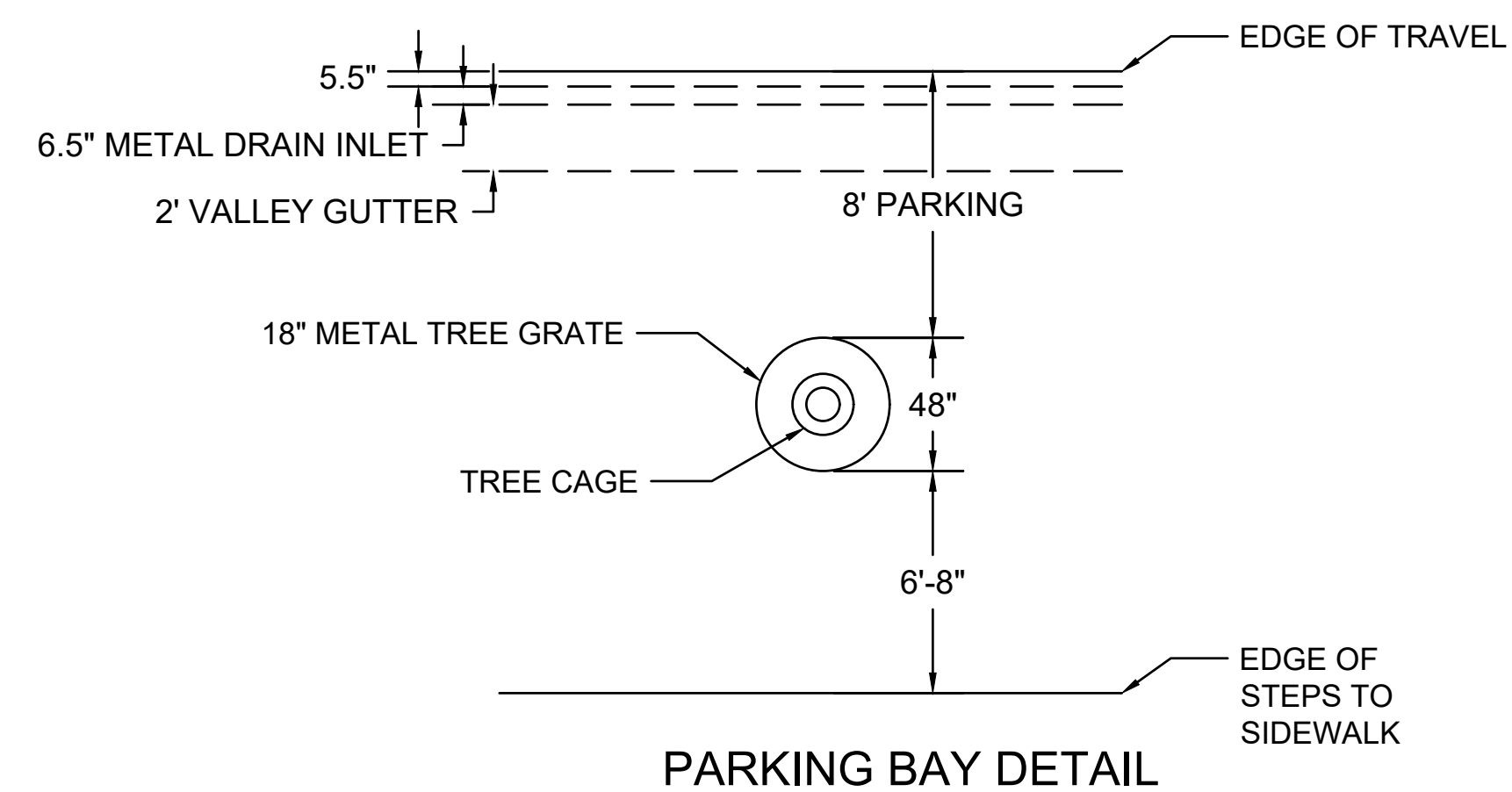
-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

1. PROTECTED BIKEWAY WITH TUFF CURBS AND NO FLEXIBLE VERTICAL POSTS.



EXAMPLE PLANTING

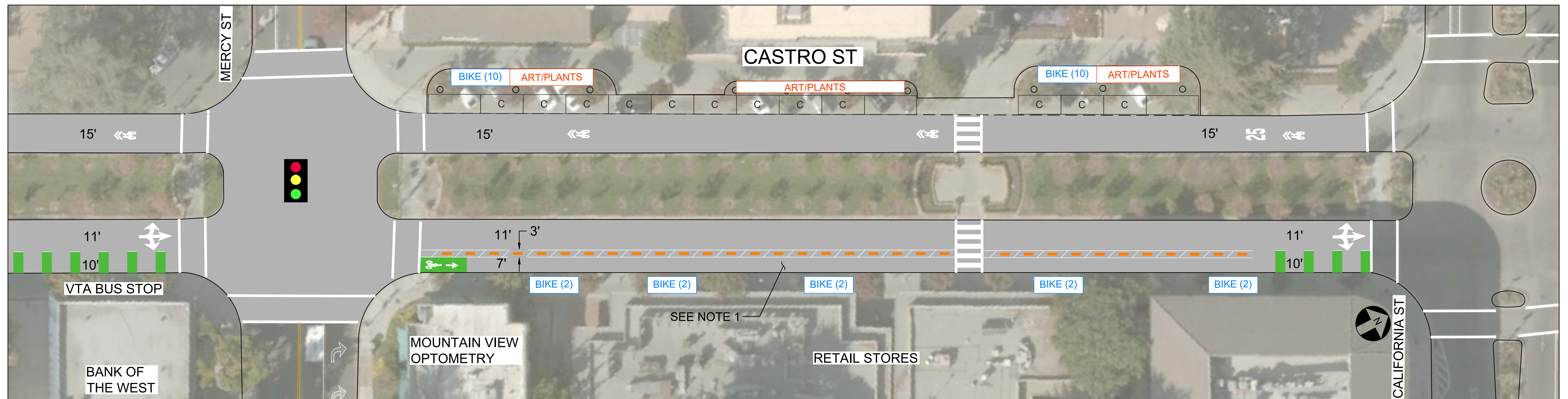


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	27	0
PARALLEL PARKING	0	25
BIKE PARKING	34	62
TOTAL PARKING	61	87


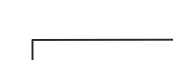
EXISTING



SHORT/MEDIUM - ALTERNATIVE 2 - BIKE LANE WITH SHARROWS AND PARALLEL PARKING

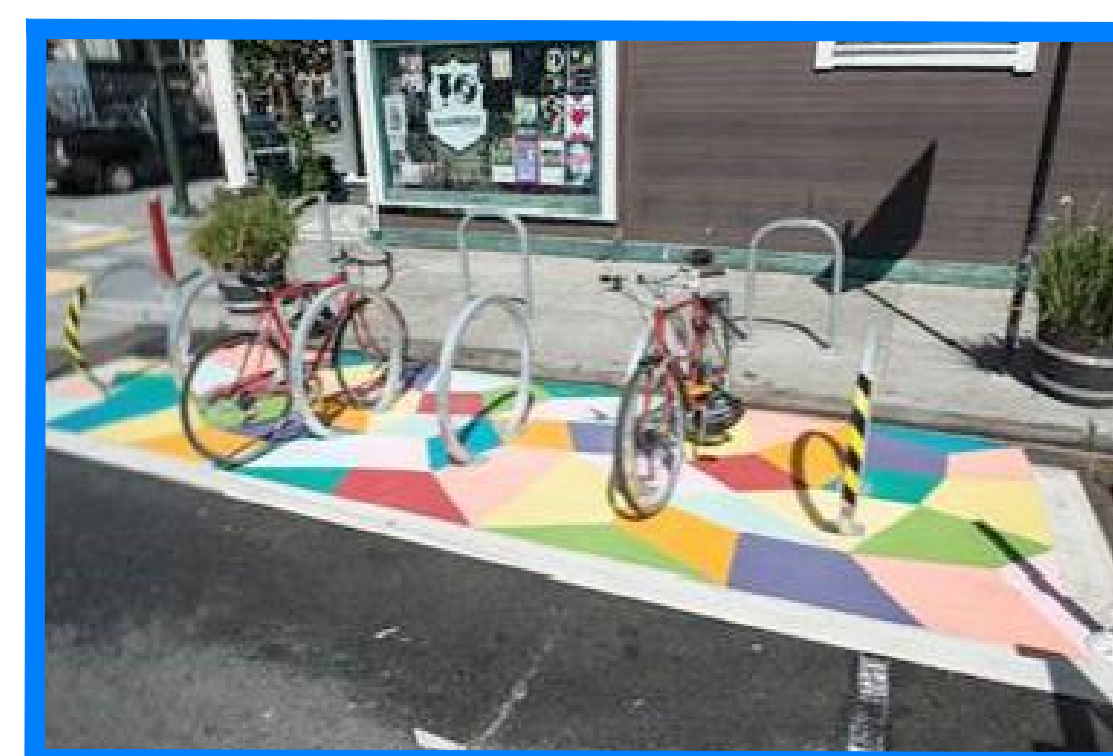


LEGEND

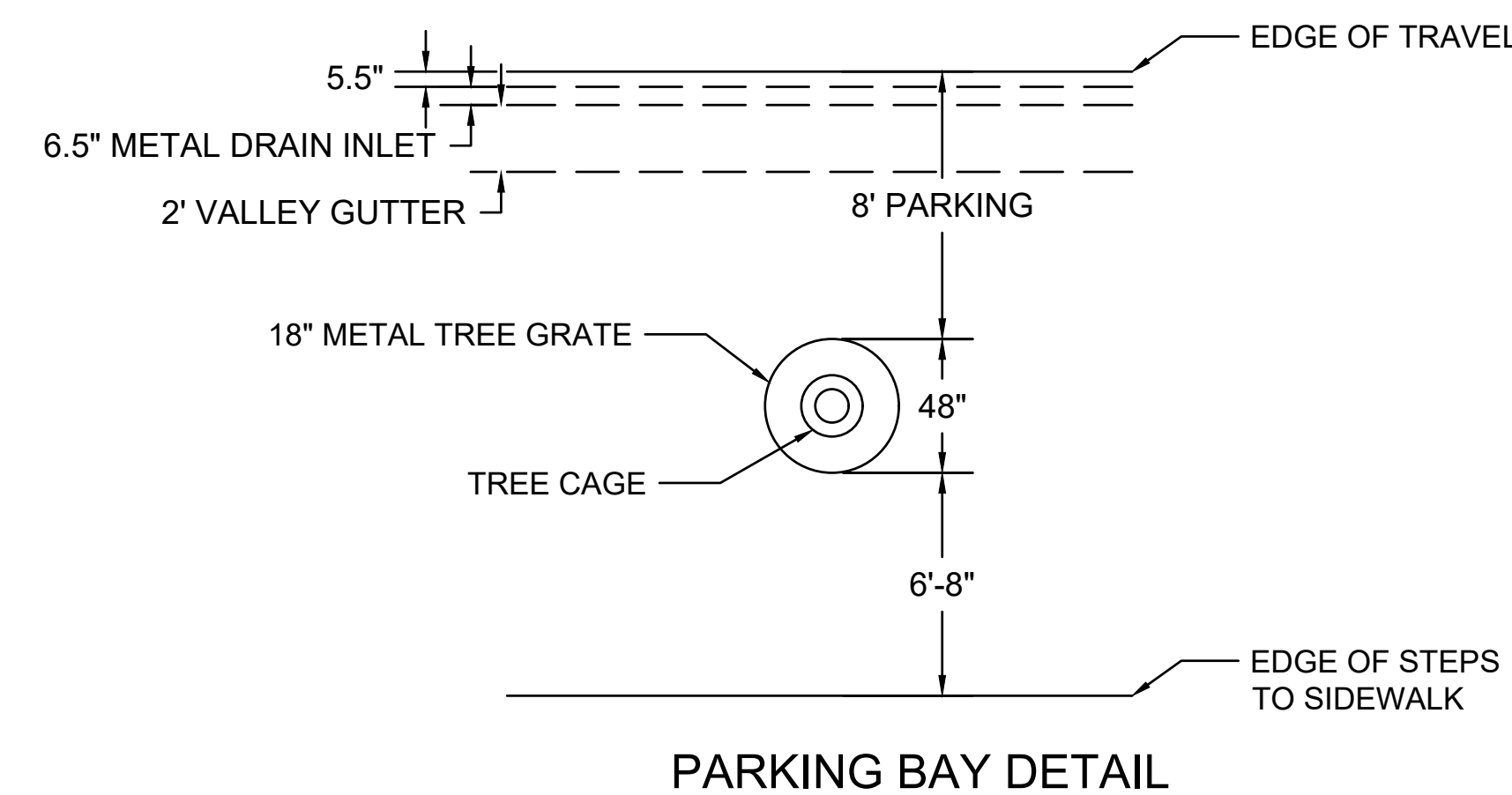
-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

1. PROTECTED BIKEWAY WITH TUFF CURBS AND NO FLEXIBLE VERTICAL POSTS.
2. CURRENT NORTHBOUND PARKING IS IN VIOLATION OF FIRE CODE.



EXAMPLE BIKE PARKING

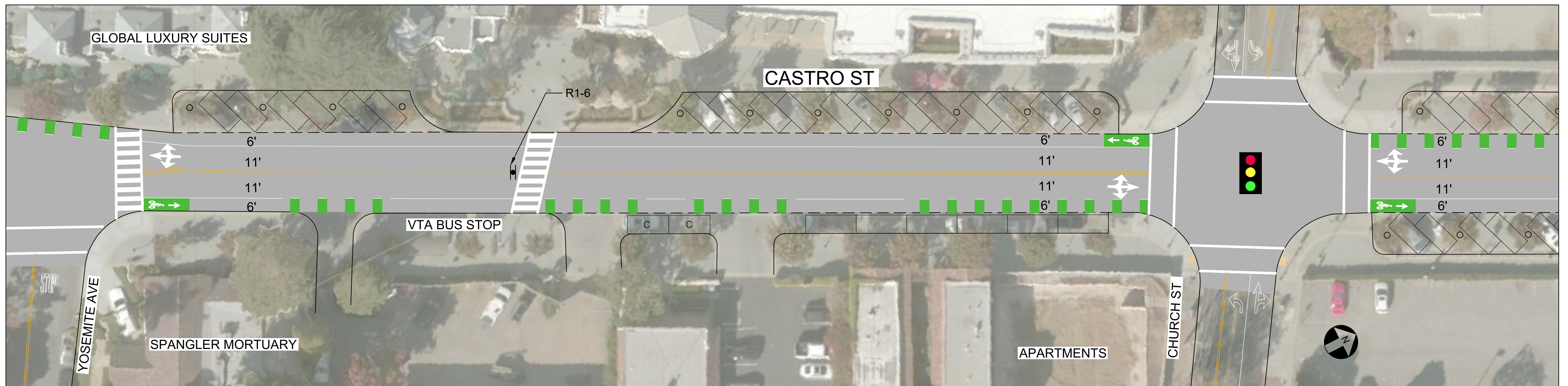


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	14	0
PARALLEL PARKING	9	15
BIKE PARKING	20	48
TOTAL PARKING	43	63

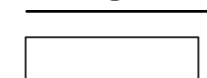
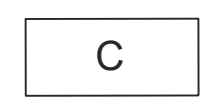
EXISTING



SHORT/MEDIUM - ALTERNATIVE 3- BIKE LANES WITH EXISTING PARKING



LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING



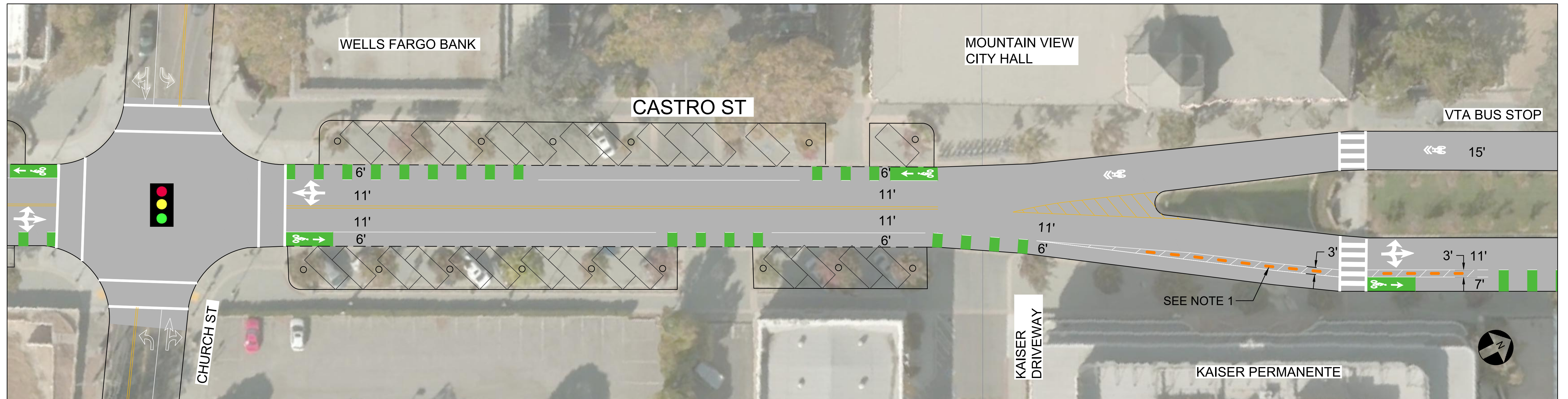
R1-6

TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	18	18
PARALLEL PARKING	8	8
BIKE PARKING	18	18
TOTAL PARKING	44	44

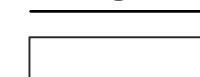
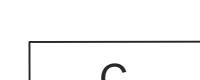
EXISTING



SHORT/MEDIUM - ALTERNATIVE 3 - BIKE LANES WITH EXISTING PARKING



LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

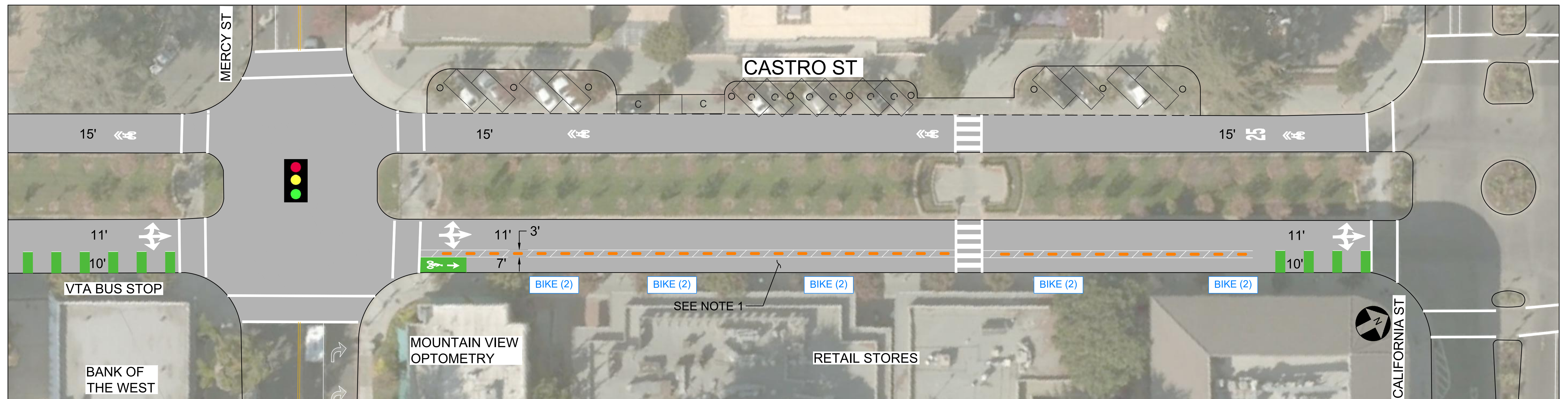
1. PROTECTED BIKEWAY WITH TUFF CURBS AND NO FLEXIBLE VERTICAL POSTS.

TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	27	27
PARALLEL PARKING	0	0
BIKE PARKING	34	34
TOTAL PARKING	51	51


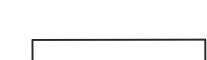
EXISTING



SHORT/MEDIUM - ALTERNATIVE 3 - BIKE LANES WITH EXISTING PARKING



LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

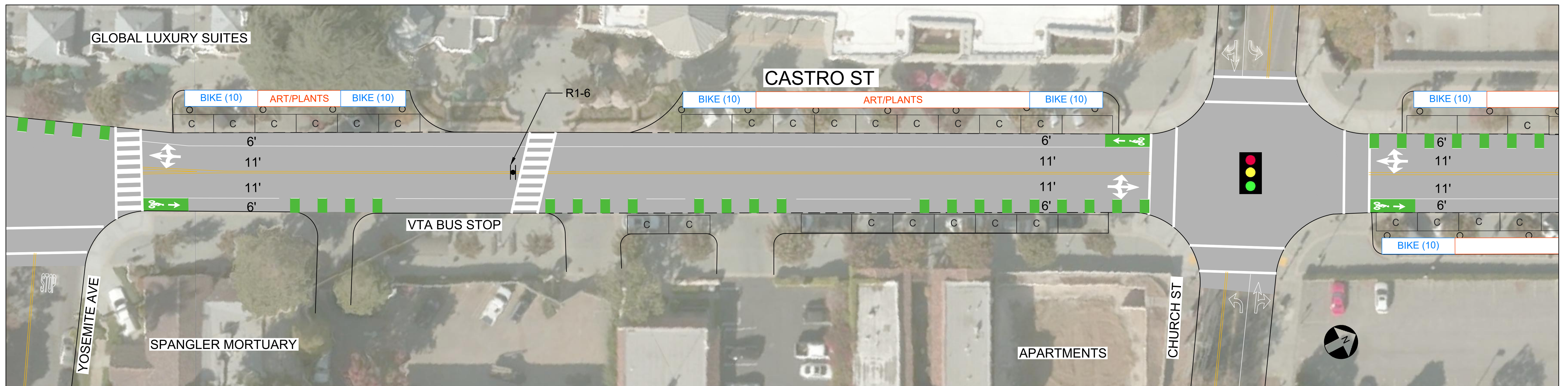
1. PROTECTED BIKEWAY WITH TUFF CURBS AND NO FLEXIBLE VERTICAL POSTS.
2. CURRENT NORTHBOUND PARKING IS IN VIOLATION OF FIRE CODE.

TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	14	14
PARALLEL PARKING	9	2
BKE PARKING	20	30
TOTAL PARKING	43	46

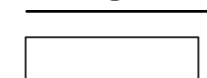

EXISTING



SHORT/MEDIUM - ALTERNATIVE 4 - BIKE LANES WITH PARALLEL PARKING

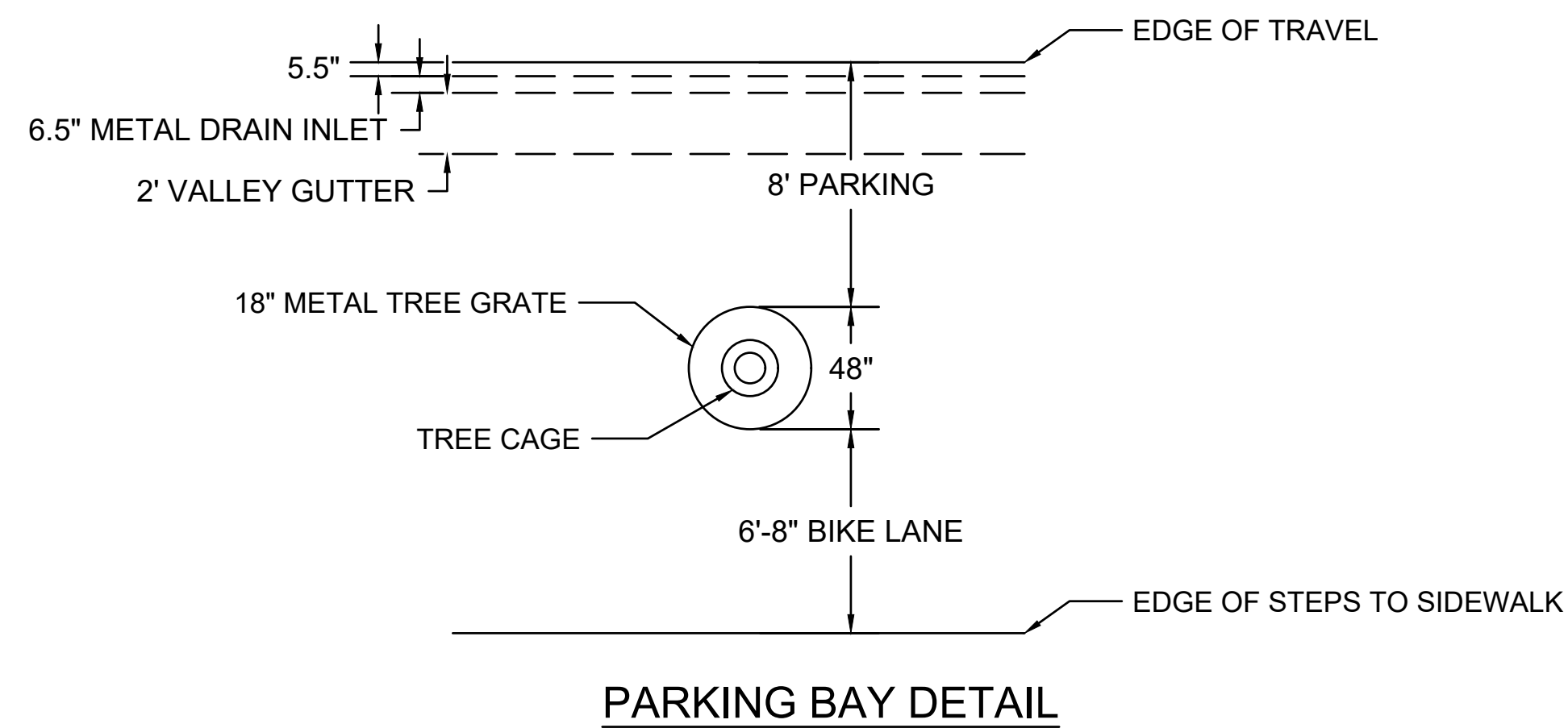


LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING



R1-6

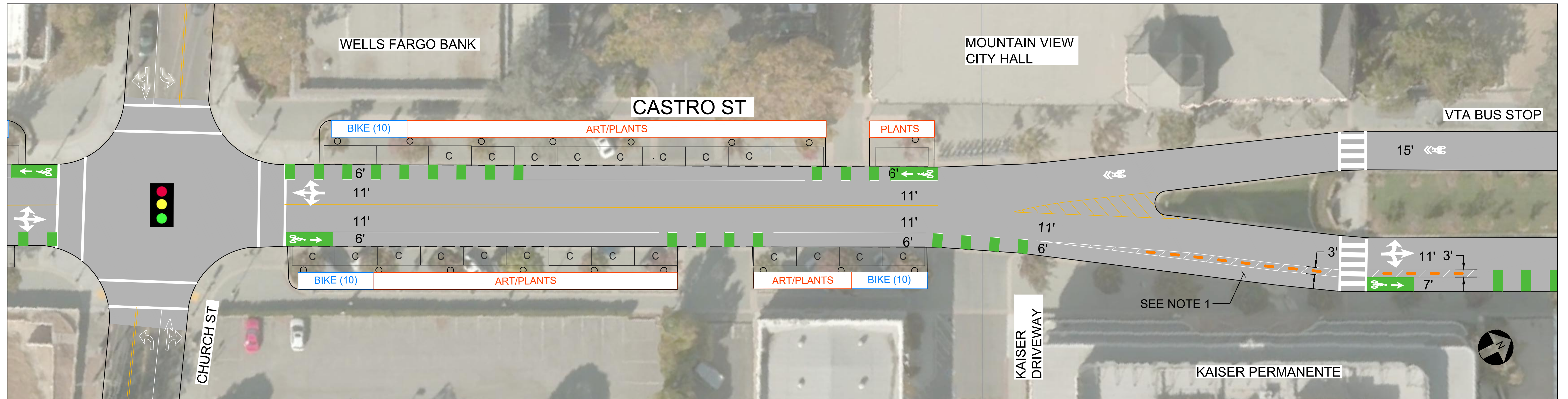


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	18	0
PARALLEL PARKING	8	25
BIKE PARKING	18	56
TOTAL PARKING	44	81

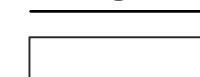
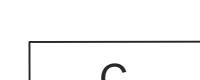
EXISTING



SHORT/MEDIUM - ALTERNATIVE 4 - BIKE LANES WITH PARALLEL PARKING



LEGEND

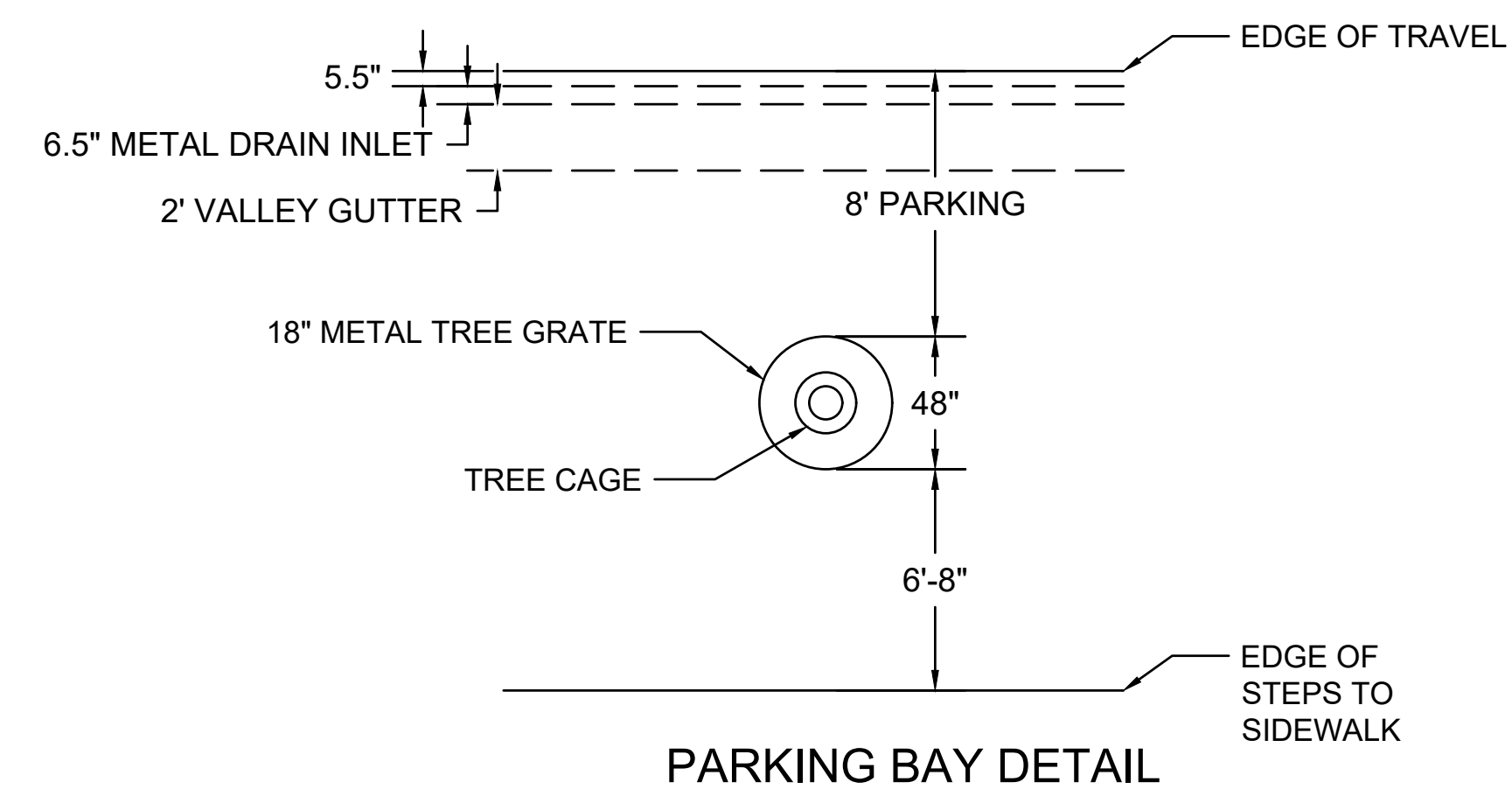
-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

1. PROTECTED BIKEWAY WITH TUFF CURBS AND NO FLEXIBLE VERTICAL POSTS.



EXAMPLE PLANTING

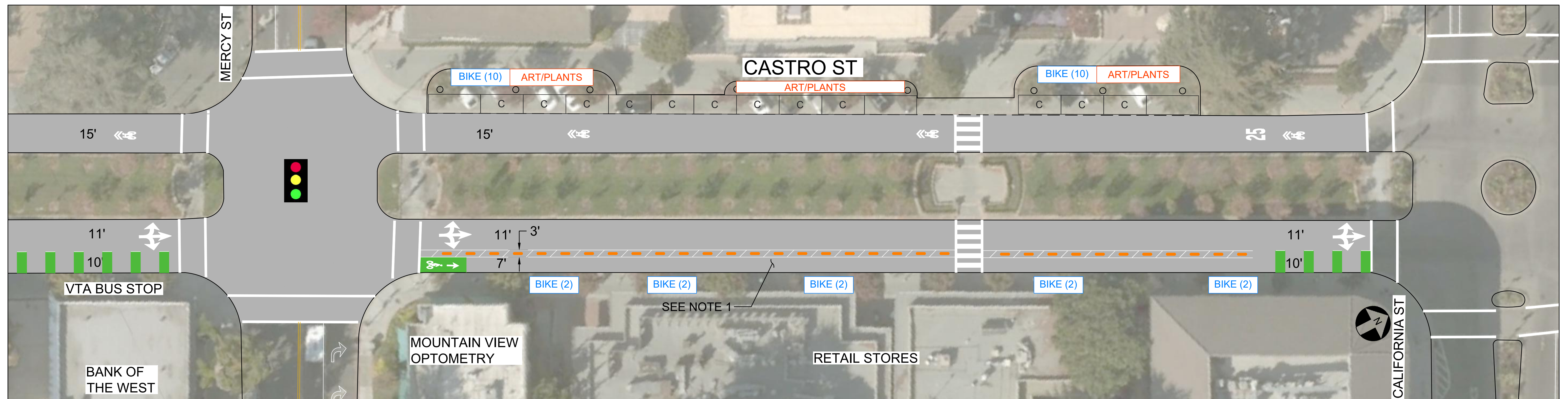


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	27	0
PARALLEL PARKING	0	25
BIKE PARKING	34	62
TOTAL PARKING	61	87


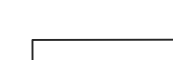
EXISTING



SHORT/MEDIUM - ALTERNATIVE 4 - BIKE LANES WITH PARALLEL PARKING



LEGEND

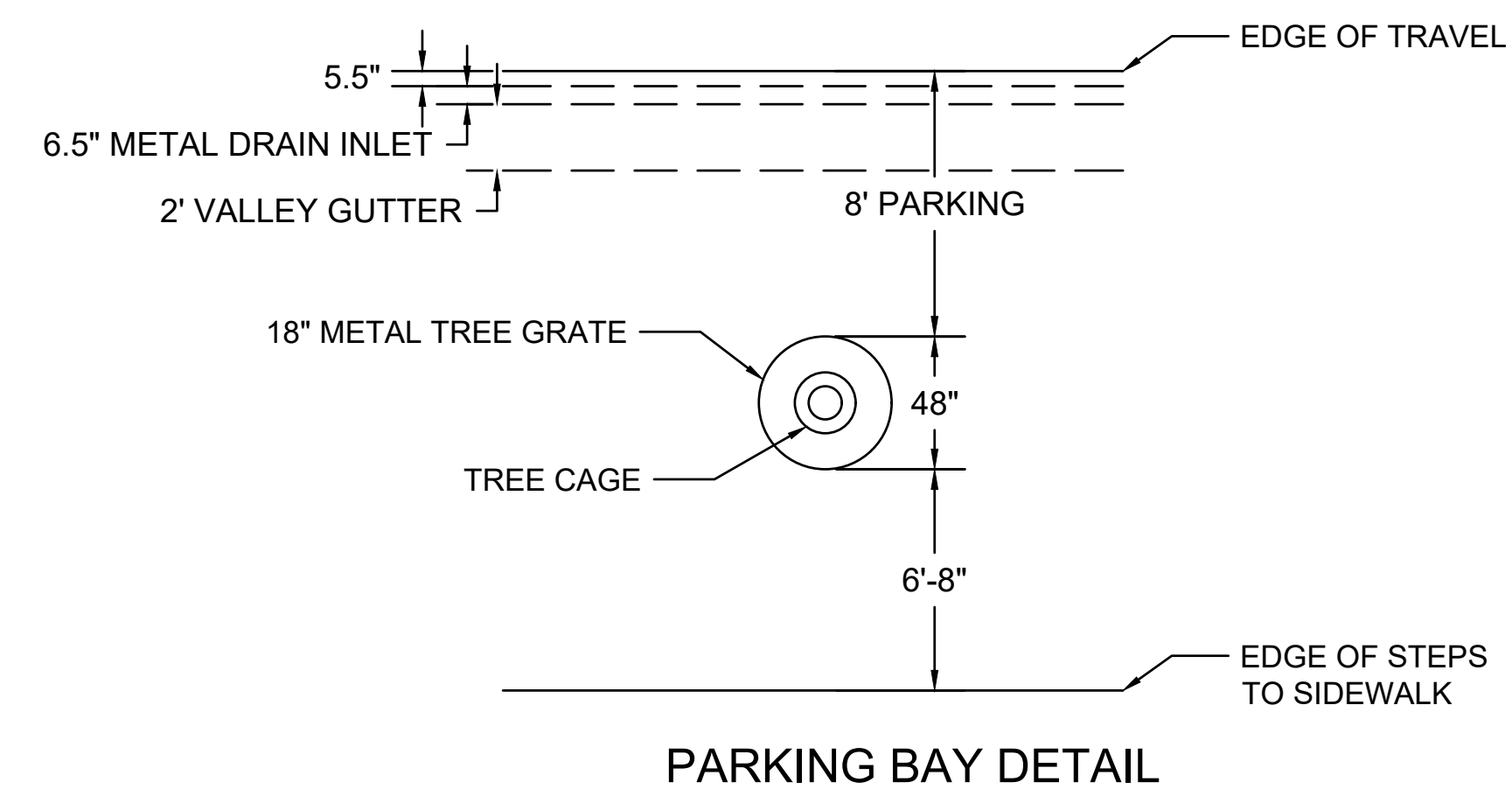
-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

1. PROTECTED BIKEWAY WITH TUFF CURBS AND NO FLEXIBLE VERTICAL POSTS.
2. CURRENT NORTHBOUND PARKING IS IN VIOLATION OF FIRE CODE.



EXAMPLE BIKE PARKING

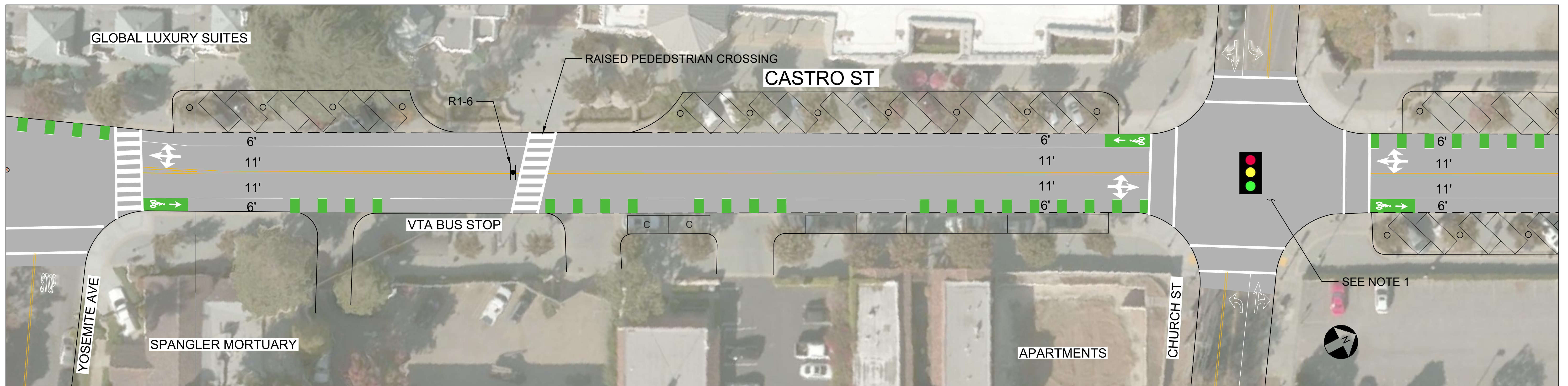


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	14	0
PARALLEL PARKING	9	15
BIKE PARKING	20	48
TOTAL PARKING	43	63

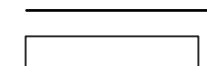

EXISTING



LONG TERM - ALTERNATIVE 1 - BIKE LANES WITH EXISTING PARKING



LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

1. ROUNDABOUT OR SCRAMBLE PEDESTRIAN PHASE FEASIBILITY TO BE CONSIDERED.



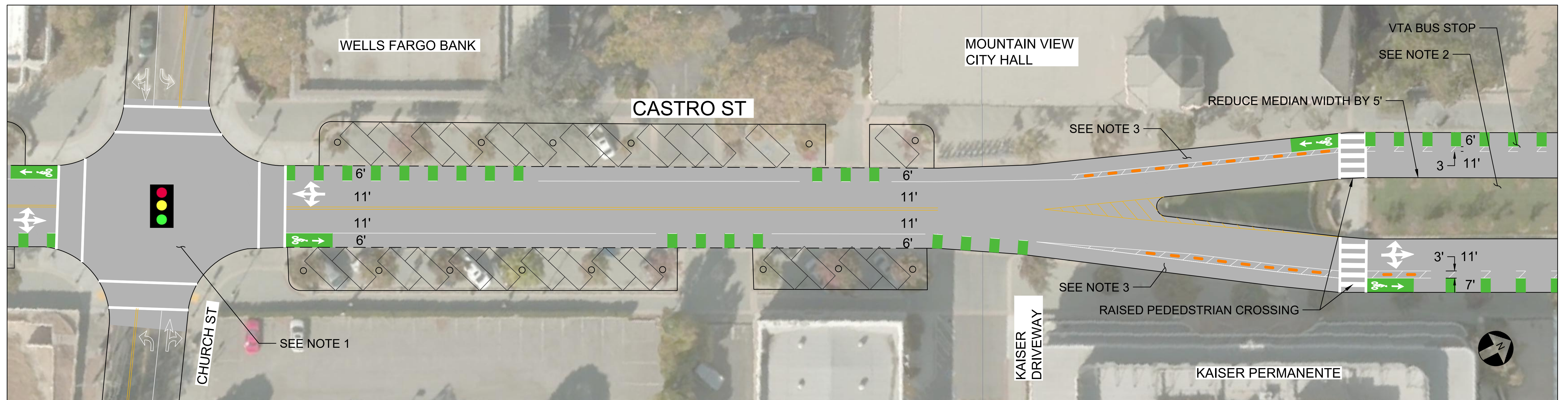
R1-6

TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	18	18
PARALLEL PARKING	8	8
BIKE PARKING	18	18
TOTAL PARKING	44	44

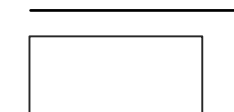
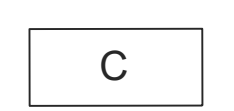
EXISTING



LONG TERM - ALTERNATIVE 1 - BIKE LANES WITH EXISTING PARKING



LEGEND

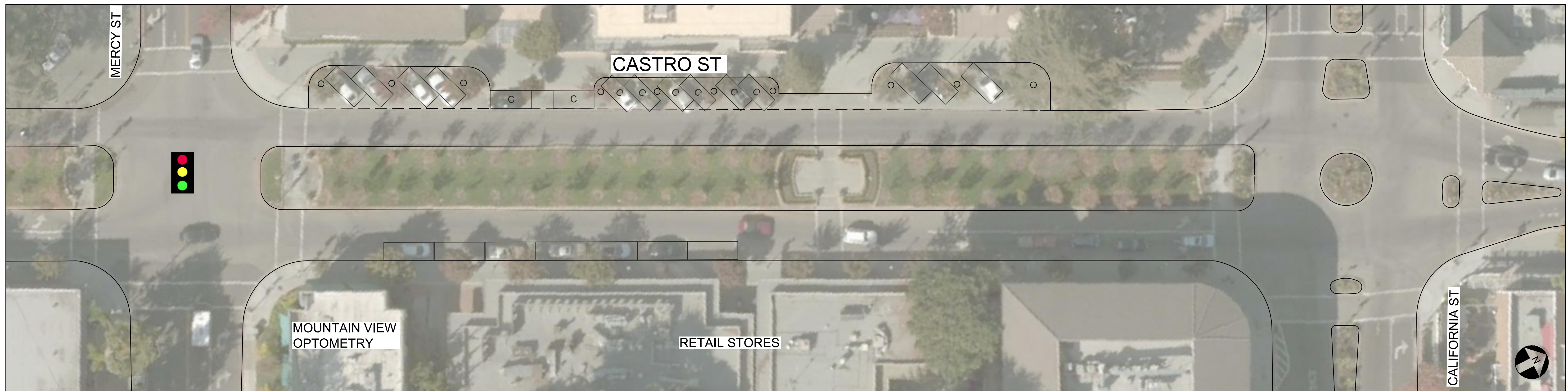
-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

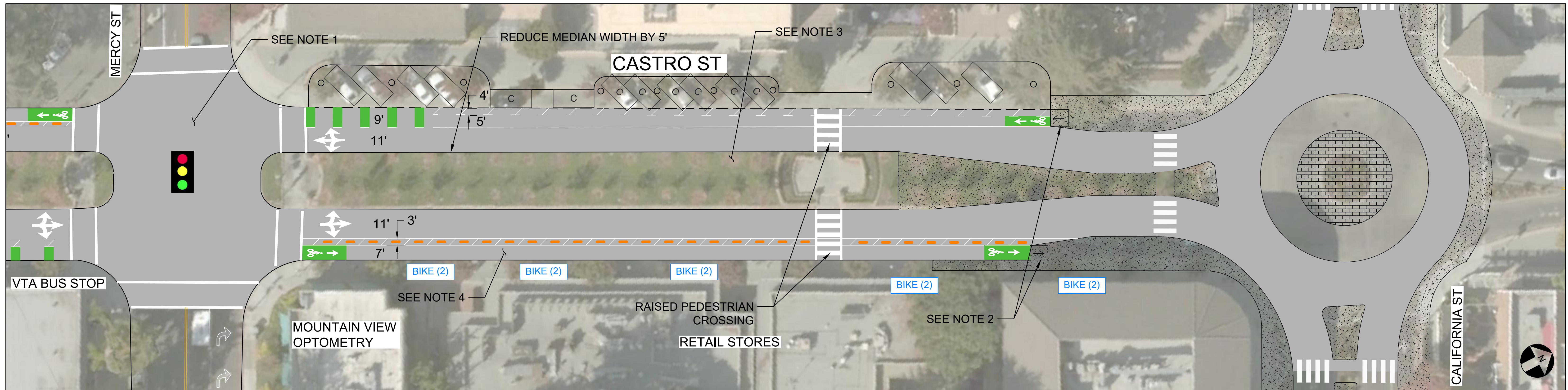
1. ROUNDABOUT OR SCRAMBLE PEDESTRIAN PHASE FEASIBILITY TO BE CONSIDERED.
2. ALL TREES REQUIRING REMOVAL OR RELOCATING SHALL BE DONE IN THE SHORT TERM.
3. PROTECTED BIKEWAY WITH A LOW MOUNTABLE CONCRETE CURB OR RAISED BIKEWAY WITH A MOUNTABLE CURB.

TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	27	27
PARALLEL PARKING	0	0
BIKE PARKING	34	34
TOTAL PARKING	51	51



EXISTING



LONG TERM - ALTERNATIVE 1 - BIKE LANES WITH EXISTING PARKING

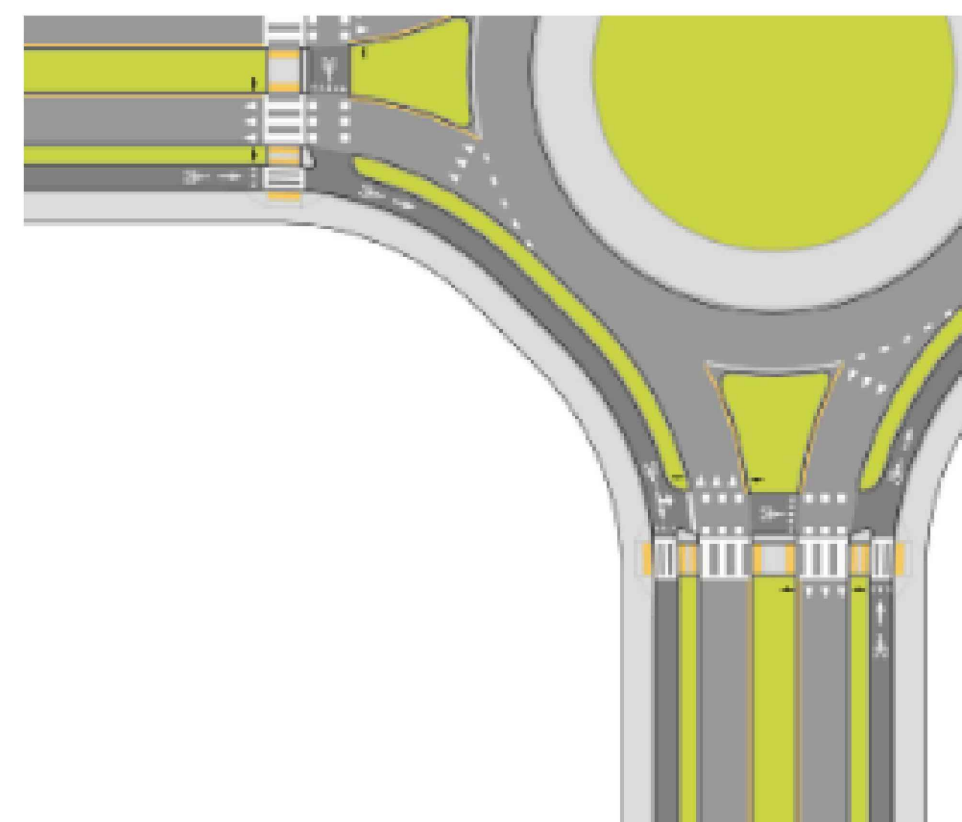


LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

1. ROUNDABOUT OR SCRAMBLE PEDESTRIAN PHASE FEASIBILITY TO BE CONSIDERED.
2. ROUNDABOUT WITH SEPARATE BIKE LANES TO BE CONSIDERED. SEE MASSACHUSETTS DOT BIKE LANE PLANNING & DESIGN GUIDE: CHAPTER 4, FOR GUIDANCE
3. ALL TREES REQUIRING REMOVAL OR RELOCATING MAY BE DONE IN THE SHORT TERM.
4. PROTECTED BIKEWAY WITH A LOW MOUNTABLE CONCRETE CURB OR RAISED BIKEWAY WITH A MOUNTABLE CURB.
5. CURRENT NORTHBOUND PARKING IS IN VIOLATION OF FIRE CODE.

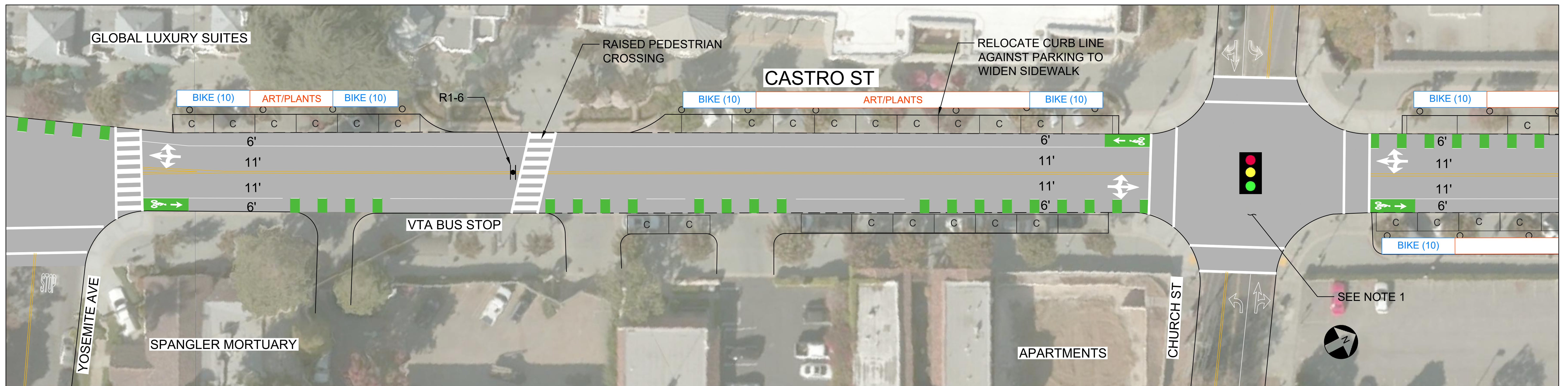


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	14	13
PARALLEL PARKING	9	2
BIKE PARKING	20	30
TOTAL PARKING	43	45

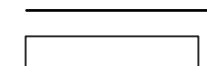

EXISTING



LONG TERM - ALTERNATIVE 2 - BIKE LANES WITH PARALLEL PARKING



LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

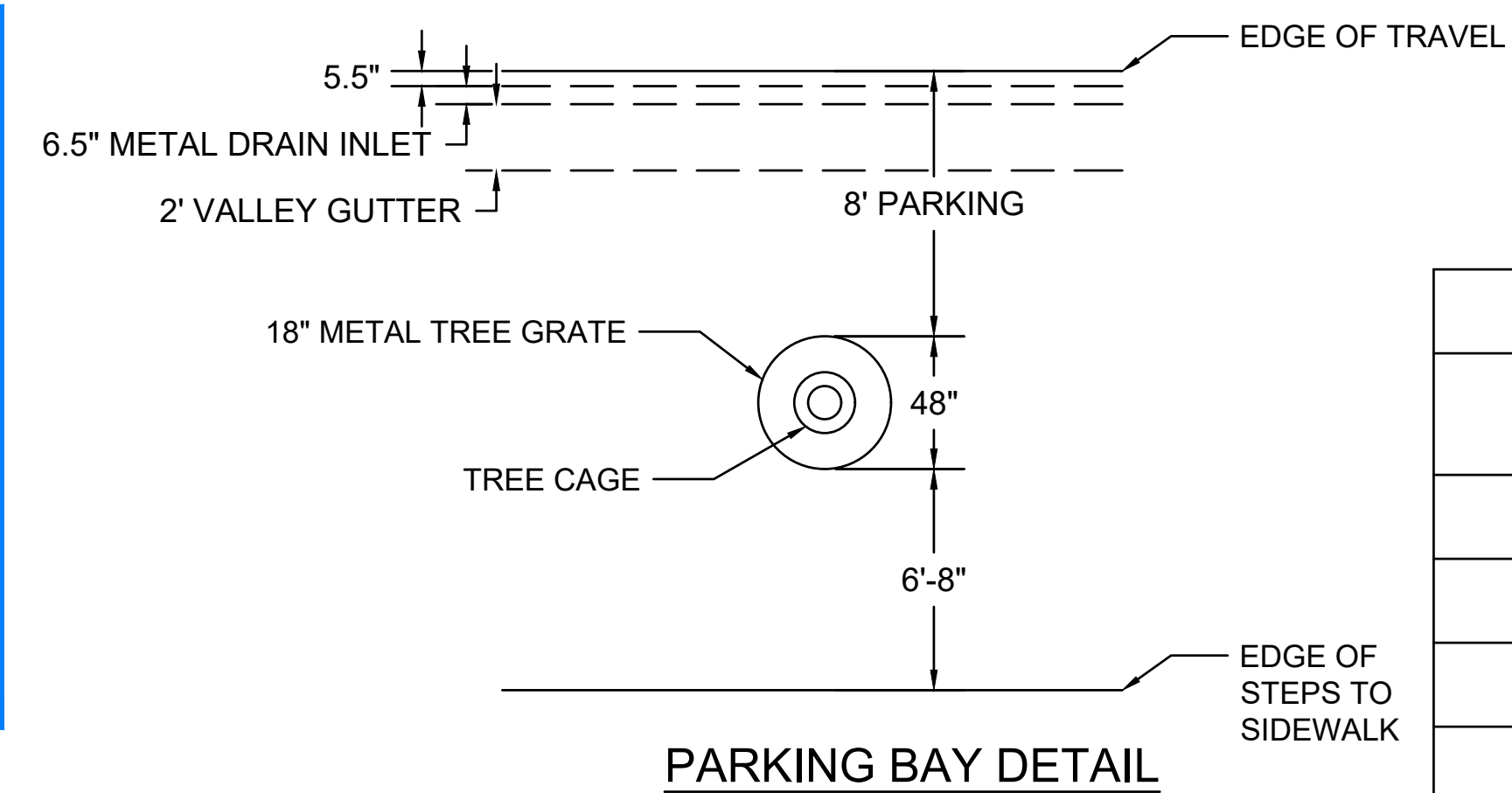
1. ROUNDABOUT OR SCRAMBLE PEDESTRIAN PHASE FEASIBILITY TO BE CONSIDERED.



R1-6



EXAMPLE BIKE PARKING

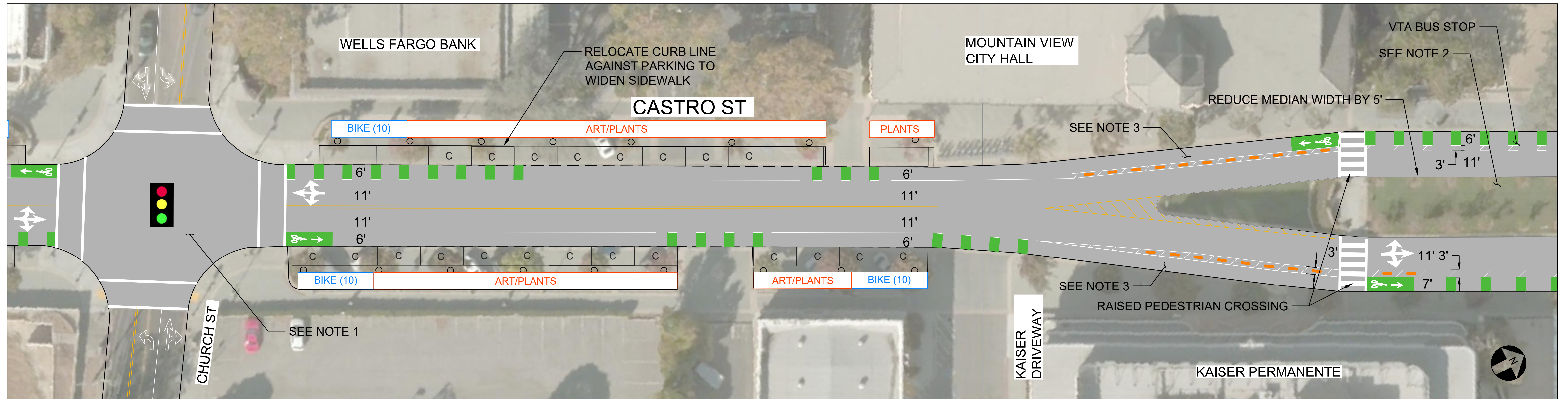


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	18	0
PARALLEL PARKING	8	25
BIKE PARKING	18	56
TOTAL PARKING	44	81



EXISTING



LONG TERM - ALTERNATIVE 2 - BIKE LANES WITH PARALLEL PARKING



LEGEND

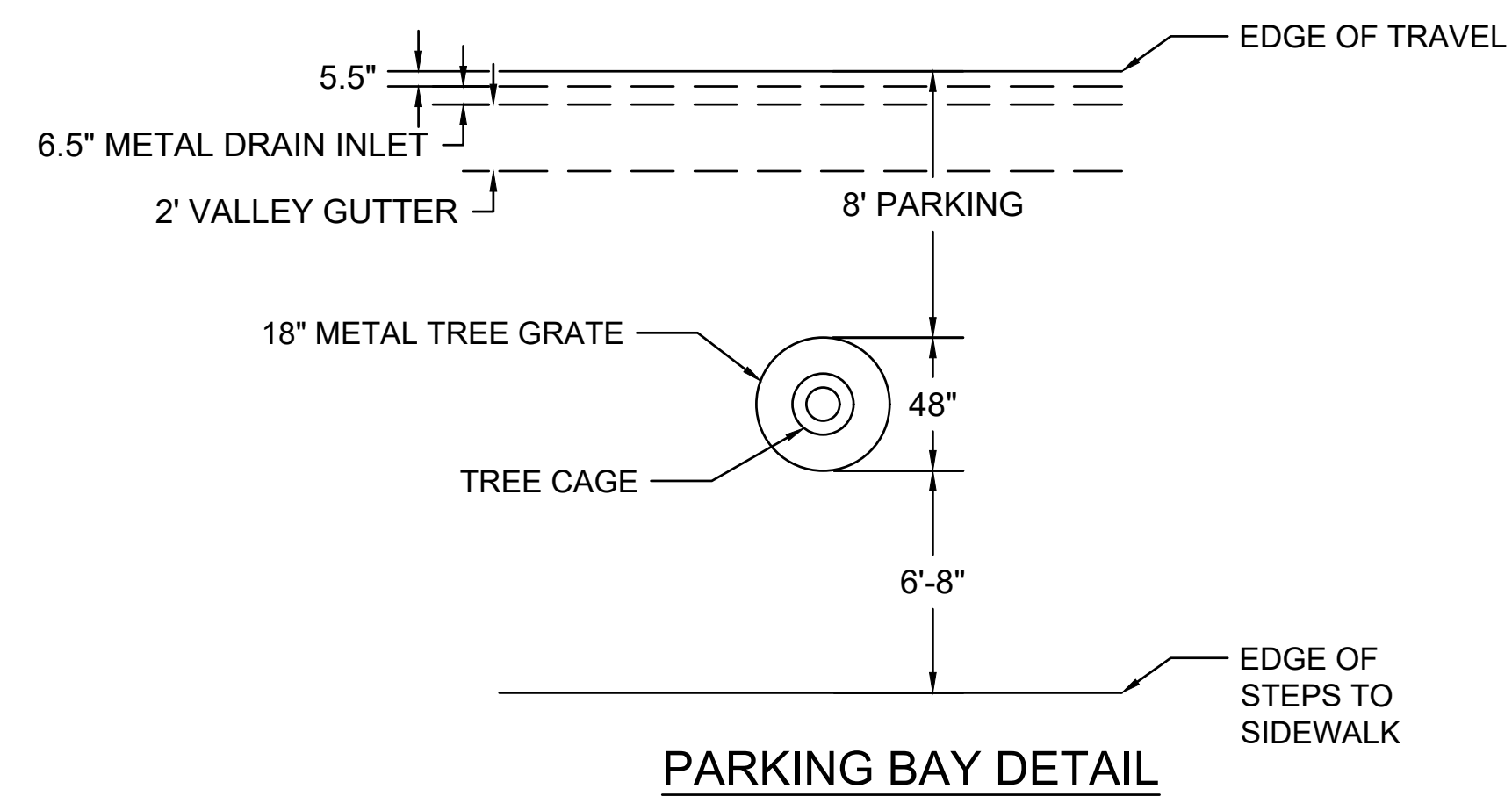
-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING

NOTES:

1. ROUNDABOUT OR SCRAMBLE PEDESTRIAN PHASE FEASIBILITY TO BE CONSIDERED.
2. ALL TREES REQUIRING REMOVAL OR RELOCATING SHALL BE DONE IN THE SHORT TERM.
3. PROTECTED BIKEWAY WITH A LOW MOUNTABLE CONCRETE CURB OR RAISED BIKEWAY WITH A MOUNTABLE CURB.



EXAMPLE PLANTING

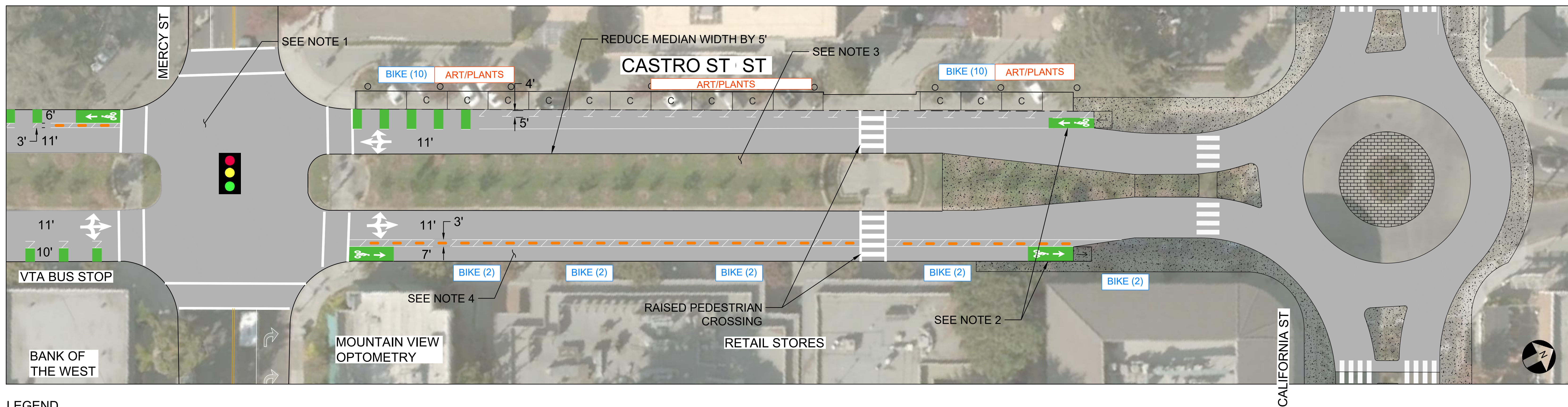


TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	27	0
PARALLEL PARKING	0	25
BIKE PARKING	34	62
TOTAL PARKING	61	87



EXISTING



LONG TERM - ALTERNATIVE 2 - BIKE LANES WITH PARALLEL PARKING

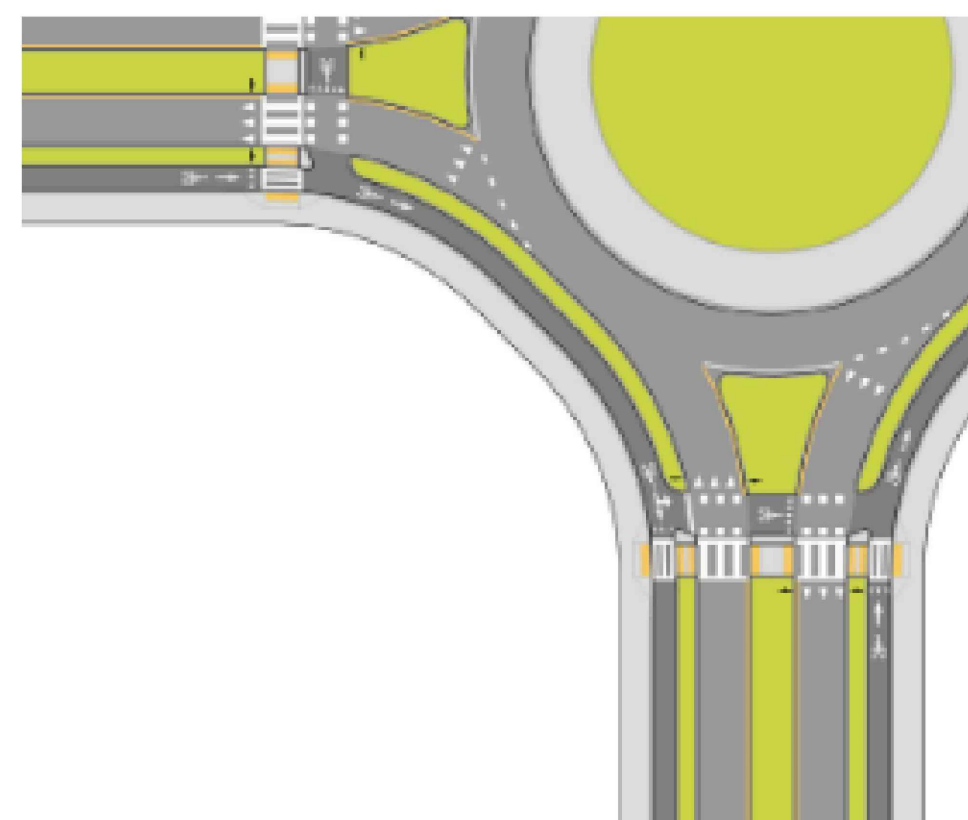


LEGEND

-  STANDARD PARKING SPACE
8'x18' FOR ANGLED PARKING, 8'x22' FOR PARALLEL PARKING
-  COMPACT PARKING SPACE
7'x16' FOR ANGLED PARKING, 8'x18' FOR PARALLEL PARKING













NOTES:

1. ROUNDABOUT OR SCRAMBLE PEDESTRIAN PHASE FEASIBILITY TO BE CONSIDERED.
2. ROUNDABOUT WITH SEPARATE BIKE LANES TO BE CONSIDERED. SEE MASSACHUSETTS DOT BIKE LANE PLANNING & DESIGN GUIDE: CHAPTER 4, FOR GUIDANCE
3. ALL TREES REQUIRING REMOVAL OR RELOCATING MAY BE DONE IN THE SHORT TERM.
4. PROTECTED BIKEWAY WITH A LOW MOUNTABLE CONCRETE CURB OR RAISED BIKEWAY WITH A MOUNTABLE CURB.
5. CURRENT NORTHBOUND PARKING IS IN VIOLATION OF FIRE CODE.



TOTAL PARKING SPACES THIS BLOCK		
PARKING	EXISTING SPACES	PROPOSED SPACES
ANGLED PARKING	14	0
PARALLEL PARKING	9	14
BIKE PARKING	20	48
TOTAL PARKING	43	62







Short-term Bikeway Alternatives for Castro Street

	Major Feature	Parking Alignment	Parking Change	Relative Cost	Automotive Level of Service
Alt 1	Some Bike Lanes	Angled Parking 	 -7  +40	\$	No Change
Alt 2	Some Bike Lanes Bike Racks/Art	Parallel Parking 	 -12  +94	\$\$	No Change
Alt 3	Bikes Lanes Throughout (including Church and Castro)*	Angled Parking 	 -7  +40	\$\$\$	No Change
Alt 4	Bikes Lanes Throughout (including Church and Castro) Bike Racks/Art*	Parallel Parking 	 -12  +94	\$\$\$	No Change

* Except where current curb-to-curb widths prohibit.

Note: Seven automobile parking spaces are being removed in all scenarios in the northbound direction between Mercy and California Streets to comply with fire code.

Long-term Bikeway Alternatives for Castro Street

	Major Feature	Parking Alignment	Parking Change	Relative Cost	Automotive Level of Service
Alt 1	Class II/IV Bike Lanes	Angled Parking 	 -10  +10	\$	No Change*
Alt 2	Class II/IV Bike Lanes Bike Racks/Art	Parallel Parking 	 -12  +94	\$\$	No Change*

* Where Roundabouts are used LOS Improves

Note: Seven automobile parking spaces are being removed in all scenarios in the northbound direction between Mercy and California Streets to comply with fire code.

- Short/Medium-term
 - Alternative 2
 - Maintains pedestrian improvements at Church and Castro
 - Increases bike lanes
 - Converts to parallel parking
 - Increases pedestrian space for art, bike parking, or other uses
 - Moderate cost

- Long-term
 - Alternative 2
 - Consider roundabout or pedestrian scramble at Church and Mercy intersections
 - Design that supports both pedestrians and bicyclists
 - Increases bike lanes
 - Converts to parallel parking
 - Increases pedestrian space for art, bike parking, and other uses
 - Higher cost
- If a Long-term option is pursued – move trees in the short-term

- Motion 1:

- Accept Short / Medium term Alternative 2 with the addition of considering methods to reduce speed where there are sharrows.
- Passed (4/1/0)

- Motion 2:

- Accept Longterm Alternative 2 with consideration for additional parking removal where it may create a door zone issue or require moving trees.
- Passed (5/0/0)
- If parking is removed where dooring is possible and where trees are present, it will require parking to be prohibited in the entire project area.

- Staff recommends short-term alternative 2; does the DTC support this recommendation?
- Staff recommends long-term alternative 2; does the DTC support this recommendation?
- Does the DTC have any other comments?

DATE: March 7, 2023

TO: Downtown Committee

FROM: John Lang, Economic Vitality Manager

SUBJECT: **Hope Street Lots Project**

BACKGROUND

On November 27, 2018, the City Council approved a Development Review Permit and a Planned Community Permit to construct a five-story hotel building with three levels of subterranean parking and a four-story mixed-use office building with three levels of subterranean parking and associated Hope Street improvements (link to City Council report and site plan below).

Recently, the Robert Green Company officially closed escrow on the Hope Street Lots project and executed a franchise and hotel management agreement. Parking agreements and an unconditional commitment from a construction lender for a construction loan have also been executed.

The Robert Green Company will provide an update to the Downtown Committee on the status of their development project.

A link to the November 27, 2018 City Council Meeting, Development of Hope Street City Parking Lots 4 and 8, can be found here: [City of Mountain View—File No. 18583 \(legistar.com\)](#).

JL/6/CDD
819-03-07-23M-1

DATE: March 7, 2023

TO: Downtown Committee

FROM: John Lang, Economic Vitality Manager

SUBJECT: **Castro Street Grade Separation and Access Project**

BACKGROUND

Public Works staff recently hosted a community meeting on the Castro Grade Separation and Access Project. Attached to this memorandum is the February 9, 2023 Public Works presentation on the Castro Grade Separation and Access Project to provide some initial background for the Committee. Public Works staff will provide an updated presentation on the project to the Downtown Committee.

JL/6/CDD
819-03-07-23M-2

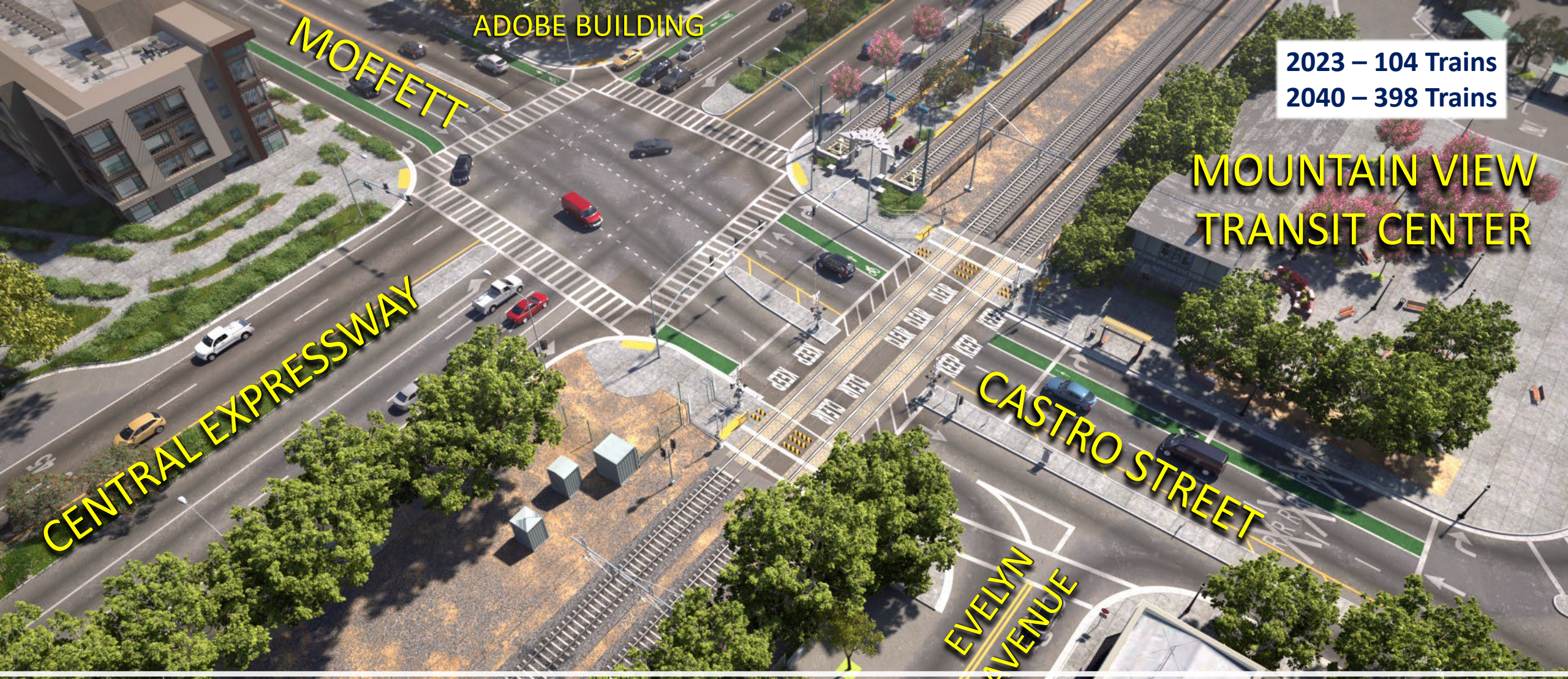
Attachment: 1. Castro Grade Separation and Access Project



City of
**Mountain
View**

Transit Center Grade Separation and Access Project Community Meeting

February 9, 2023



2023 – 104 Trains
2040 – 398 Trains

MOUNTAIN VIEW TRANSIT CENTER

CENTRAL EXPRESSWAY

MOFFETT

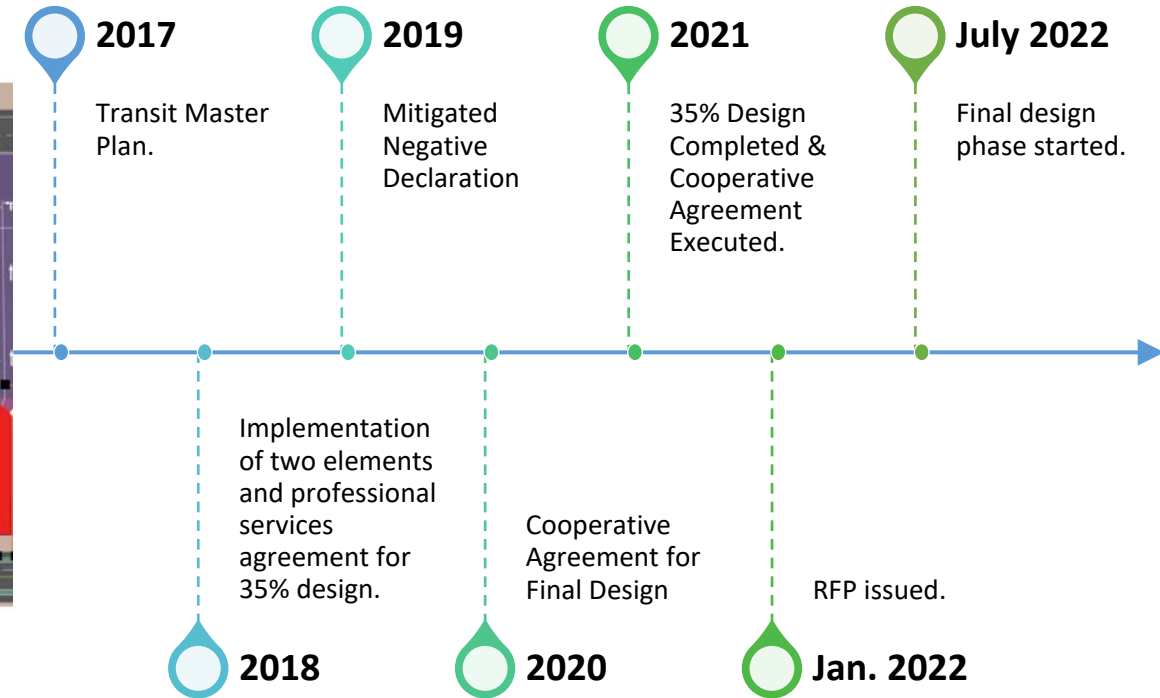
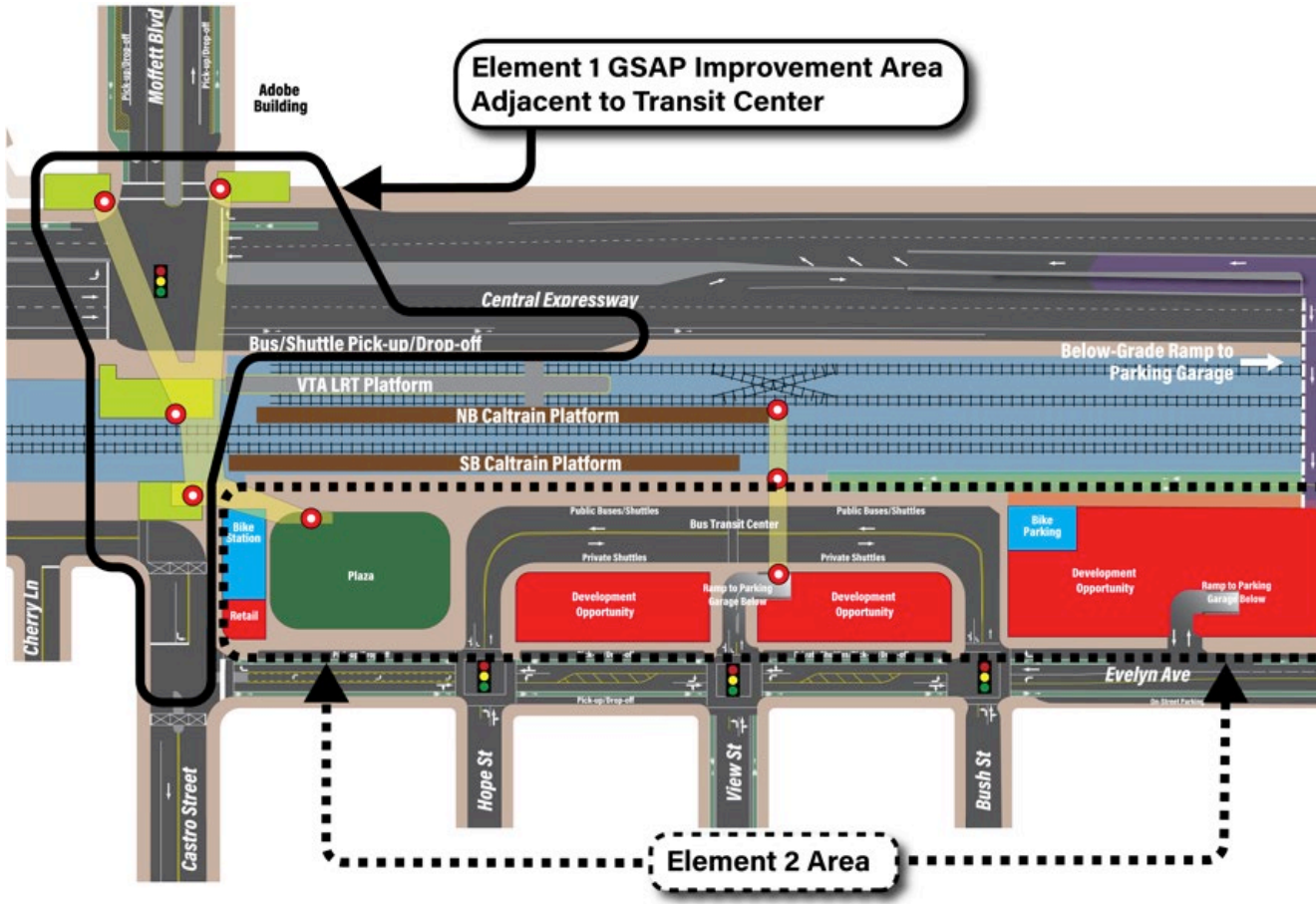
ADOBE BUILDING

CASTRO STREET

EVELYN AVENUE

CASTRO STREET

PROJECT BACKGROUND



PROJECT GOALS



IMPROVE SAFETY FOR ALL
MODES OF TRAVEL



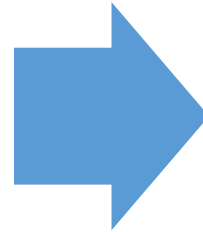
SUPPORT PEDESTRIANIZATION
OF DOWNTOWN



ENHANCE GATEWAY TO
DOWNTOWN

PROJECT SCHEDULE

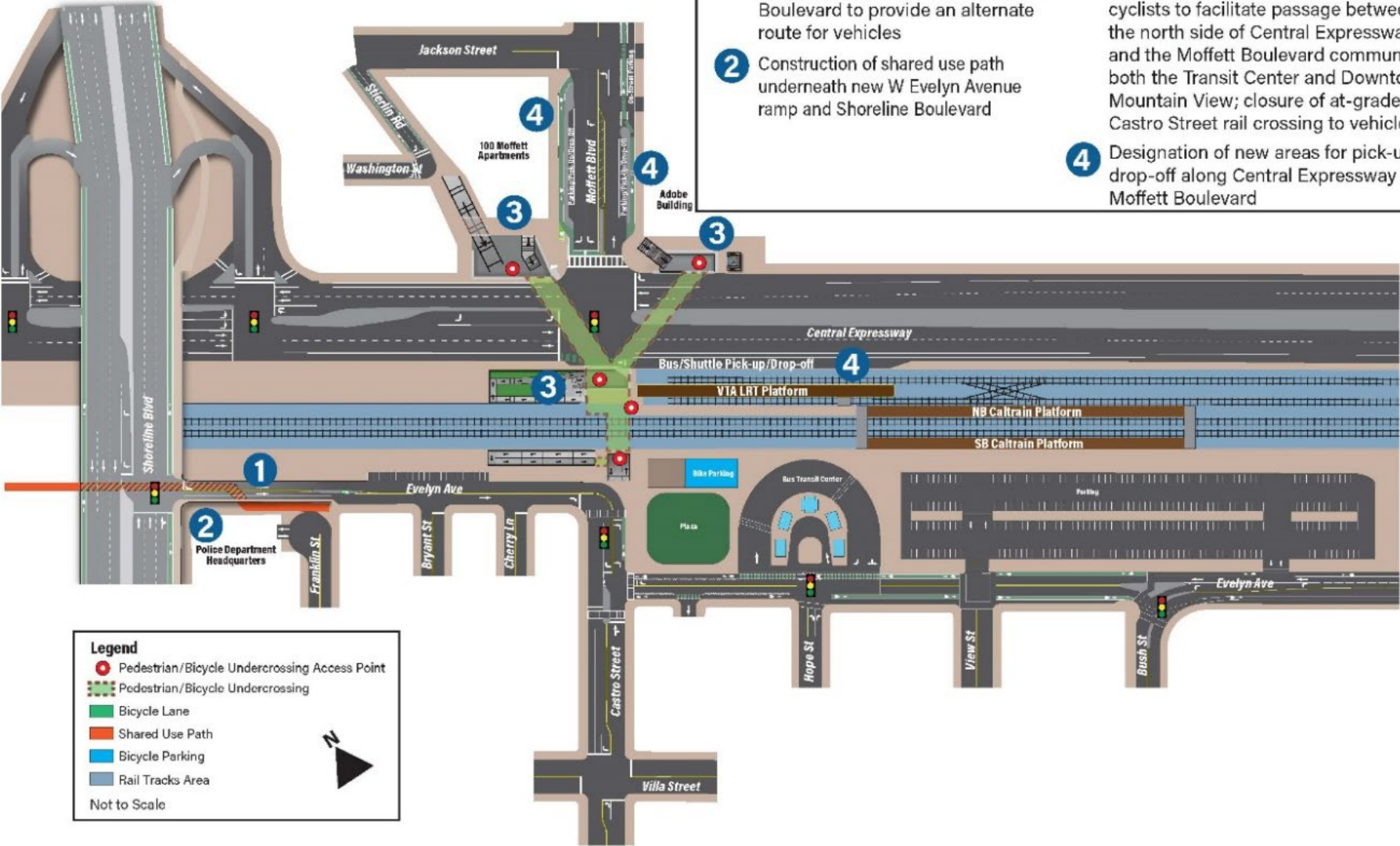
Design:
July 2022 –
July 2024



Construction:
July 2024 –
December 2026

PROJECT ELEMENTS

PROJECT ELEMENTS



- 1** Construction of a new vehicle ramp from W Evelyn Avenue to Shoreline Boulevard to provide an alternate route for vehicles
- 2** Construction of shared use path underneath new W Evelyn Avenue ramp and Shoreline Boulevard
- 3** Construction of undercrossing and vertical circulation for pedestrians and cyclists to facilitate passage between the north side of Central Expressway and the Moffett Boulevard community to both the Transit Center and Downtown Mountain View; closure of at-grade Castro Street rail crossing to vehicles
- 4** Designation of new areas for pick-up/drop-off along Central Expressway and Moffett Boulevard

Legend

- Pedestrian/Bicycle Undercrossing Access Point
- Pedestrian/Bicycle Undercrossing
- Bicycle Lane
- Shared Use Path
- Bicycle Parking
- Rail Tracks Area

Not to Scale

UNDERCROSSINGS AND CONCOURSE



Existing North Side of Central Expressway



Proposed North Side of Central Expressway



MOFFETT PLAZA





ADOBE PLAZA

EXISTING SOUTH SIDE OF CENTRAL EXPRESSWAY



PROPOSED SOUTH SIDE OF CENTRAL EXPRESSWAY



CONCOURSE



UNDERCROSSING ACCESS



EVELYN ALIGNMENT



DATE: March 2, 2023

TO: Council Advisory Bodies

FROM: Laurel James, Principal Management Analyst
Audrey Seymour Ramberg, Assistant City Manager

SUBJECT: **Advisory Body Input on the Fiscal Years 2023-24 and 2024-25 Council Work Plan Potential Projects**

PURPOSE

Review the proposed project list for the Fiscal Years 2023-24 and 2024-25 Council Work Plan and provide input on project prioritization.

BACKGROUND

Since 2013, the City Council has engaged in a biannual process to establish high-level goals and priorities of great importance to the community and to develop a Council work plan in service of advancing these priorities. The Council work plan establishes Council's direction to staff on major projects and initiatives that should be prioritized for available staffing resources in the context of maintaining essential functions, meeting operational needs, and accomplishing nondiscretionary projects, which include statutory requirements and critical continuing projects.

In June 2021, Council adopted a Vision Statement and seven Strategic Priorities (Figure 1) based on an extensive process with direction from Council and input from the community and City staff. This process, facilitated by a consultant, was conducted to provide an opportunity to refresh Council's overarching vision and priorities. Council also adopted a work plan of related projects meant to advance the Strategic Priorities to be implemented in Fiscal Years 2021-22 and 2022-23 (FY 21-23). The implementation period for the FY 21-23 Council Work Plan is ending, and it is time for the Council to adopt a Council Work Plan for Fiscal Years 2023-24 and 2024-25 (FY 23-25) to continue advancing the Strategic Priorities.

Projects included in the Council work plan often require significant City resources, particularly staff time, to complete. Some of the projects included in the Council work plan are nondiscretionary (e.g., those that will be adopted in the final Housing Element), and others originate in the Council work planning process (e.g., defining biodiversity requirements for City landscaping). Projects in the Council work plan are expected to make substantial progress but may not be completed in the two-year implementation time frame. Regardless of project origin

or timeline, placing projects in the Council work plan directs staff on the prioritization of limited staff capacity and facilitates focus and visibility as Council receives regular updates on and can easily monitor the progress of projects included in the work plan.

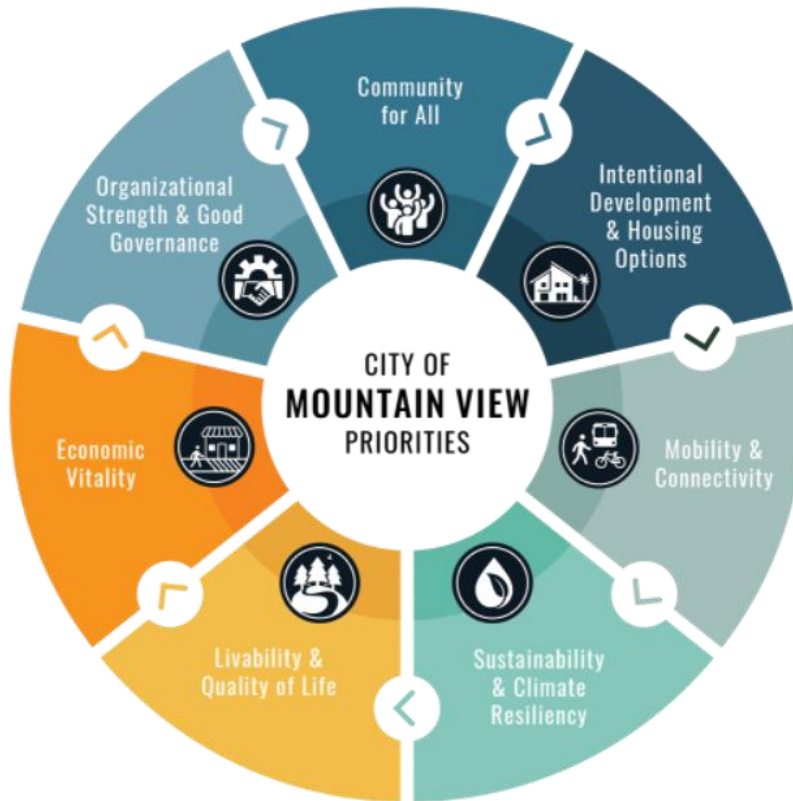


Figure 1: Council Strategic Priorities

FY 23-25 Work Plan Development Process

The City Council is currently developing its FY 23-25 Council Work Plan. On January 24, 2023, Council approved the work plan development process illustrated in Figure 2. At the February 28, 2023 Council meeting, the Council developed a list of 42 potential Council work plan projects for FY 23-25. The next steps in the development process are for staff to analyze the potential projects and share the potential projects list with Council advisory bodies for discussion and feedback to inform the prioritization of projects in the final Council work plan.

FY 23-25 Council Work Plan Development Process



FY 23-25 Council Work Plan Check-In Process

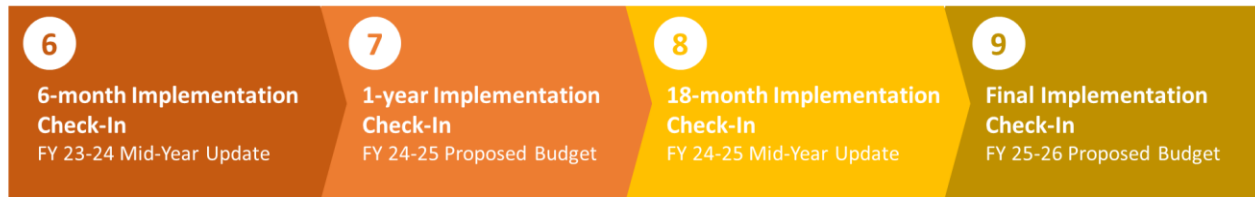


Figure 2: Council Work Plan Development and Check-In Process

DISCUSSION

The purpose of this item is for advisory bodies to review the potential project list for the FY 23-25 Council Work Plan and provide input on which projects are most important. This input will be summarized for Council to help inform their discussion about project prioritization on during the April 25 City Council meeting.

The list of 42 potential FY 23-25 Council Work Plan projects is included in this report as Attachment 1. Additional information about the projects on this list can be found in the February 28 Study Session Memorandum (Attachment 2) and the most recent FY 21-23 Council Work Plan update (Attachment 3). An explanation of project sources is as follows:

- **Carry-forward projects** include projects from the FY 21-23 Council Work Plan that are not yet completed or need to be reframed (e.g., moved into another project phase) and will continue into the FY 23-25 Council Work Plan implementation period.
- **Planned projects** are projects that were previously identified for implementation in Fiscal Year 2023-24 or Fiscal Year 2024-25 in existing City work plans, programs, or initiatives that Council added to the FY 23-25 Council Work Plan potential projects list.
- **New projects** are those that Council introduced and added to the potential projects list during the February 28 Study Session.

Proposed Process Recommendation

Staff requests that Council advisory bodies review the potential project list for the FY 23-25 Council Work Plan and identify which projects are most important. By action of the advisory

body as a whole (consensus or majority), advisory bodies should provide feedback to Council about which potential projects are the most important.

Staff proposes the following process for sharing feedback:

1. Each advisory body member should review the potential project list in Attachment 1 and identify up to 10 projects that they believe are the most important. These projects do not need to be in ranked order.
2. During the advisory body meeting, each member should share the up to 10 projects identified in Step 1. Staff will document each response.
3. Staff will tally the number of times each project is identified as most important by an advisory body member.
4. Staff will document the projects that are identified as the most important by the majority of the advisory body and include the feedback in the April 25 Council Study Session memorandum.

NEXT STEPS

The projects that advisory bodies identify as the most important will be presented to the City Council with staff's analysis of the proposed project list and recommendations for prioritization of potential FY 23-25 Council Work Plan projects during a Study Session to be held at the April 25 Council meeting. The Council will then provide feedback to staff on the Council work plan projects and prioritization recommendations. Following the Study Session, staff will incorporate Council's feedback to develop a final draft FY 23-25 Council Work Plan. The FY 23-25 Council Work Plan will be brought to the City Council for adoption in June 2023.

LJ-ASR/6/MGR
612-03-08-23M

- Attachments:
1. FY 23-25 Council Work Plan Potential Projects List
 2. February 28, 2023 Council Study Session Memorandum
 3. FY 21-23 Council Work Plan Updates

FY 23-25 Council Work Plan Potential Projects List

Attachment 1

Directions:

1. Review the project list below. Additional information about carryforward and planned projects can be found in Attachment 2 and Attachment 3.
2. Note up to 10 projects that you believe are most important for the FY 23-25 Council Work Plan.
3. During the advisory body meeting, you will be asked to share your project selections. Staff will document up to 10 priority projects for each advisory body member.

Project	Strategic Priority	Source
1. Develop a comprehensive Homelessness Response Strategy	Community for All	Carryforward
2. Develop a Community Workforce Agreement	Community for All	Carryforward
3. Expand access to broadband across communities	Community for All	Carryforward
4. Update the Race, Equity, and Inclusion Action Plan	Community for All	Planned
5. Explore strategies for supporting renters not covered by the CSFRA	Community for All	New
6. Explore applying for County grants to support childcare	Community for All	New
7. Review and propose revisions to the R3 Zone standards that consider form-based zoning, incentivizing stacked flats, and updated rowhouse guidelines	Intentional Development & Housing Options	Carryforward
8. Facilitate affordable housing development at the VTA Evelyn site	Intentional Development & Housing Options	Carryforward
9. Begin development of a Moffett Boulevard Precise Plan	Intentional Development & Housing Options	Carryforward
10. Implement Displacement Response Strategy actions	Intentional Development & Housing Options	Carryforward
11. Develop a strategy to facilitate low- and middle-income home ownership	Intentional Development & Housing Options	Carryforward
12. Review and update the Shoreline Community Shoreline Area Plan	Intentional Development & Housing Options	Planned
13. Develop comprehensive updates to the Downtown Precise Plan	Intentional Development & Housing Options	Planned
14. Review and update the Gatekeeper process	Intentional Development & Housing Options	New

FY 23-25 Council Work Plan Potential Projects List

Attachment 1

Project	Strategic Priority	Source
15. Downtown office cap	Intentional Development & Housing Options	New
16. Develop a Citywide Transportation Demand Management Ordinance	Mobility & Connectivity	Carryforward
17. Develop a City Active Transportation Plan	Mobility & Connectivity	Carryforward
18. Prepare the Citywide Travel Demand Update	Mobility & Connectivity	Carryforward
19. Design and construct Castro Grade Separation project (Continue to implement the Transit Center Master Plan)	Mobility & Connectivity	Carryforward
20. Bring the Local Road Safety/Vision Zero Action Plan to Council for adoption	Mobility & Connectivity	Planned
21. Develop guidelines for micromobility, including a scooter share pilot	Mobility & Connectivity	Planned
22. Expand the Safe Routes to School Program	Mobility & Connectivity	Planned
23. Begin construction on the Stevens Creek Trail extension	Mobility & Connectivity	New
24. Define biodiversity requirements for landscaping	Sustainability & Climate Resiliency	Carryforward
25. Update the Community Tree Master Plan	Sustainability & Climate Resiliency	Planned
26. Develop a Citywide Decarbonization Plan (transitioning from SAP-4)	Sustainability & Climate Resiliency	Planned
27. Complete a Climate Change Vulnerability Assessment	Sustainability & Climate Resiliency	Planned
28. Develop a Dark Skies ordinance	Sustainability & Climate Resiliency	New
29. Review and update the historic preservation ordinance	Livability & Quality of Life	Carryforward
30. Develop a Parks and Recreation Strategic Plan	Livability & Quality of Life	Carryforward
31. Develop an ordinance to ban vaping sales citywide	Livability & Quality of Life	New
32. Conduct a holistic citywide review of parking regulations	Livability & Quality of Life	New
33. Revitalize Gateway Park	Livability & Quality of Life	New
34. Implement strategies for a vibrant downtown, including the Castro Pedestrian Mall	Economic Vitality	Carryforward
35. Begin implementation of the Economic Vitality Strategic Plan (multiple projects)	Economic Vitality	Carryforward
36. Develop a comprehensive storefront activation program	Economic Vitality	New
37. Conduct Public Services Study	Organizational Strength & Good Governance	Carryforward
38. Complete a Cost Allocation Plan and Master Fee Study	Organizational Strength & Good Governance	Planned
39. Implement an online permitting system	Organizational Strength & Good Governance	Planned

FY 23-25 Council Work Plan Potential Projects List

Attachment 1

Project	Strategic Priority	Source
40. Explore the feasibility of a potential 2024 revenue measure	Organizational Strength & Good Governance	Planned
41. Review and make amendments to the Municipal Code to remove contradictory, unenforceable, or otherwise outdated sections	Organizational Strength & Good Governance	New
42. Place a measure on the 2024 ballot to amend the City Charter (clean-up/modernization)	Organizational Strength & Good Governance	New

DATE: February 28, 2023

TO: Honorable Mayor and City Council

FROM: Laurel James, Principal Management Analyst
Audrey Seymour Ramberg, Assistant City Manager

VIA: Kimbra McCarthy, City Manager

TITLE: **Fiscal Years 2023-24 and 2024-25 Council Work
Plan Development: Strategic Priorities and Work
Plan Projects**



STUDY SESSION MEMO

PURPOSE

The purpose of this Study Session is to review and confirm the City Council's Strategic Priorities and identify potential projects to advance the Strategic Priorities for further staff analysis and Council consideration at a subsequent Study Session for inclusion in the Fiscal Years 2023-24 and 2024-25 Council Work Plan.

BACKGROUND

Council Work Plan History and Purpose

Since 2013, the City Council has engaged in a biannual process to establish high-level goals and priorities of great importance to the community and to develop a Council work plan in service of advancing these priorities. The Council work plan establishes Council's direction to staff on major projects and initiatives that should be prioritized for available staffing resources in the context of maintaining essential functions, meeting operational needs, and accomplishing nondiscretionary projects, which include statutory requirements and critical continuing projects.

The purpose of the Council work plan is to identify key projects that are of particular interest to Council; advance Council's Strategic Priorities in a significant way; and may require significant City resources, particularly staff time, to complete. Some of the projects included in the Council work plan are nondiscretionary and would be undertaken regardless of their being highlighted in the work plan (e.g., programs associated with the Housing Element update) and others are projects that originate from the Council work planning process (e.g., defining biodiversity requirements for City landscaping). The work plan includes major projects that will be substantively advanced during the work plan implementation period. However, some projects are not expected to be completed in a two-year time frame. Placing projects in the Council work plan facilitates focus and visibility as Council receives regular updates on and can easily monitor the progress of projects included in the work plan.

Council’s Strategic Priorities

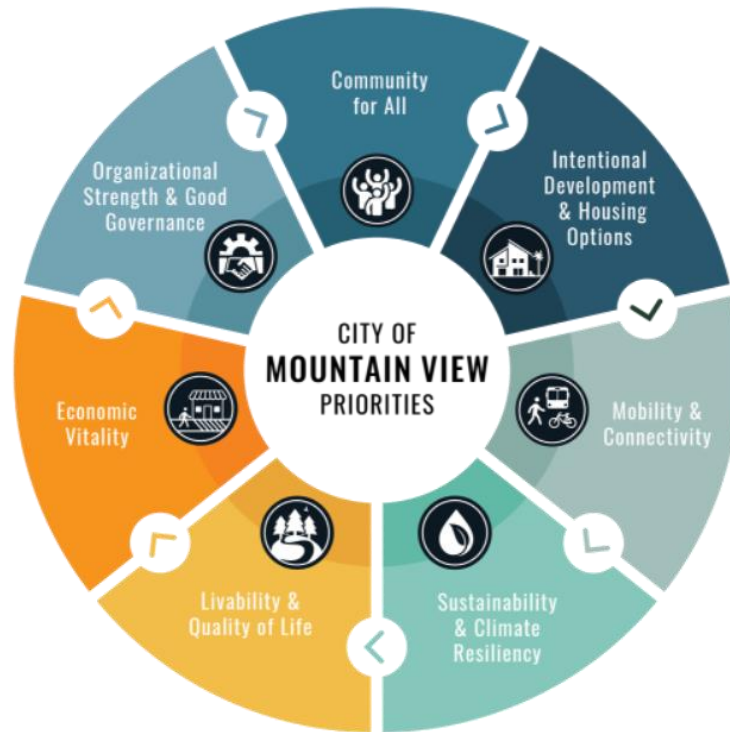


Figure 1: Council Strategic Priorities

In June 2021, Council adopted a Vision Statement and seven Strategic Priorities, also referred to as the Council’s Major Goals (see Figure 1 above) based on an extensive process with direction from Council and input from the community and City staff. This process, facilitated by a consultant, was conducted to provide an opportunity to refresh Council’s overarching vision and priorities. As discussed later in this memorandum, along with the Strategic Priorities, Council also adopted a work plan of related projects.

Overview of the 2023-25 Council Work Plan Development Process

On November 29, 2022, the Council Ad Hoc Subcommittee on Goal-Setting (Subcommittee) convened to provide feedback on the Fiscal Years 2023-24 and 2024-25 (hereafter referred to as FY 23-25) Council Work Plan development process and timeline. Staff incorporated the Subcommittee’s input and, at the January 24, 2023 Council meeting, presented a recommended work plan process. This process includes the timeline for developing and checking in on the work plan as well as an analytical framework, Council Advisory Body input process, and prioritization structure. The recommended process was approved by Council with an additional request that

staff analyze potential FY 23-25 Council Work Plan projects' intersections with other City plans, policies, goals, and initiatives.

This Study Session is Step 3 in the Council work plan development and check-in process as illustrated in Figure 2 below. During this session, Councilmembers will have the opportunity to:

- Review and confirm the seven Strategic Priorities; and
- Identify a limited number of potential projects for further staff analysis and consideration at the subsequent Study Session in April 2023 (Step 4 below) for inclusion in the FY 23-25 Council Work Plan.

FY 23-25 Council Work Plan Development Process



FY 23-25 Council Work Plan Check-In Process

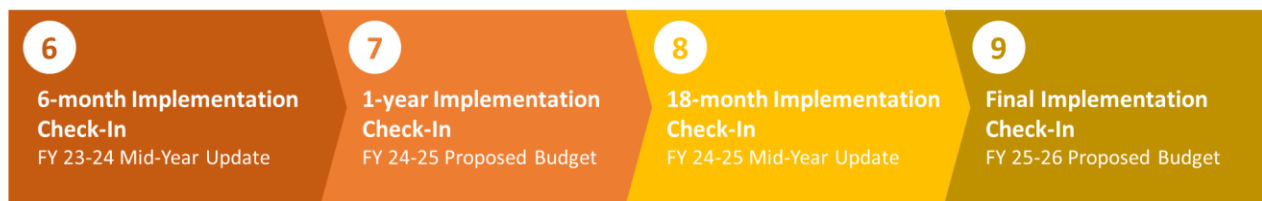


Figure 2: Council Work Plan Development and Check-In Process

DISCUSSION

Sources of Potential Projects for the FY 23-25 Council Work Plan

Traditionally, the adopted biannual Council Work Plan has included projects that are continued from the prior biannual plan. For example, since the Fiscal Year 2015-17 Council Work Plan, an average of 29 projects were not completed at the close of the two-year plan period and were available for carry-forward into the next plan. In addition, Council and staff often consider other existing major plans and studies as a source of potential projects to be elevated to the Council work plan. Finally, Councilmembers may bring forward ideas for projects not yet identified so that those projects may be analyzed and prioritized for possible inclusion in the work plan.

These potential work plan project sources are discussed in the sections that follow and are further described in Attachment 2. Details in this attachment include:

- The Strategic Priority advanced by the project;
- The source of the project (such as the existing Council work plan or another major City plan or study, with separate sections indicating Housing Element and Capital Improvement Program projects);
- The departments that would lead and support the project; and
- The anticipated timeline for project activity.

Current Fiscal Year 2021-23 Council Work Plan Projects

On June 28, 2021, the Council adopted a Fiscal Years 2021-22 and 2022-23 Council Work Plan with specific projects identified to advance the Strategic Priorities. Of the 41 projects in the work plan, 12 were completed as of December 2022, and an additional six are anticipated to be completed by the end of Fiscal Year 2022-23. Twenty (20) projects are in progress, of which several are longer-term projects that were expected to extend beyond the end of Fiscal Year 2022-23. Three projects have not yet been started. The status of the existing Council work plan projects is summarized in the table below, and a detailed update on the Fiscal Year 2021-23 (FY 21-23) Council Work Plan is provided in Attachment 1.

Table 1: Council Work Plan Project Summary

FY 21-23 Work Plan Project Status	Count
Complete	12
Anticipated completion by end of Fiscal Year 2022-23	6
In progress	20
Not yet started	3
TOTAL	41

Of the 20 projects currently in progress, staff recommends transitioning the following three projects into ongoing operations. This does not mean that work on these items would discontinue, but rather that it would occur at more of an operational level and not be highlighted in the Council work plan. Hence, staff has not included these three projects in the list of carryforward projects in Attachment 2 for consideration in the FY 23-25 Work Plan.

- Facilitate the planning/entitlement and building permit process for Lot 12 (Intentional Development and Housing Options): This project received ministerial approval on April 25,

2022, and building permits and State funding awards are expected in Q4 2023. Currently, the project requires relatively minimal staff time beyond standard permitting processes and is on track for completion. Work on this project will continue whether or not it is included in the FY 23-25 Council Work Plan.

- Conduct a review of parcels with existing units that exceed the density currently allowed by the Zoning Ordinance/General Plan and hold a Council Study Session to discuss a recommended approach (Intentional Development and Housing Options): Because parcel review and a Study Session have been completed for Zones R1 and R2, staff recommends removing this item from the work plan. Parcel review and a recommended approach will be brought forward alongside the revisions to Zone R3 carry-forward project.
- Continue to participate in the South Bay Salt Ponds project (Sustainability and Climate Resiliency): This item is under way and on track to be absorbed into ongoing operations. Work on this project will continue whether or not it is included in the FY 23-25 Council Work Plan.

Other Projects Planned for Fiscal Years 2023-24 and 2024-25

In addition to those projects carried forward from the FY 21-23 Council Work Plan, **83 additional major special projects have been planned for Fiscal Years 2023-24 and 2024-25. These planned special projects require significant staff time and effort beyond essential functions and ongoing operations.** A comprehensive list of these projects, along with the carry-forward projects, is provided in Attachment 2.

The projects on this list were primarily compiled from existing City plans, strategies, programs, and other sources of Council direction, including the following:

- Housing Element
- Affordable Housing Strategy
- Development Review (Matrix) Study
- General Plan
- El Camino Real Streetscape Plan
- Zero-Waste Policy and Plan
- Pavement Management Plan
- Access MV Comprehensive Modal Plan
- Downtown Parking Program
- Sustainability Action Plan 4
- North Bayshore Precise Plan
- North Bayshore Circulation Study
- Vision Zero Policy
- Recycled Water Study
- Capital Improvements Program (CIP)

Other projects on the list are included for compliance with new State laws or grant timelines. The source of each project, when applicable, is noted on the list.

The Housing Element in the Community Development Department and the CIP in the Public Works Department are the sources of many planned FY 23-25 major projects. Projects from the Housing Element and the CIP significantly contribute to advancing the Council's Strategic Priorities and are especially resource-intensive. These projects comprise the majority of each department's special projects workload and limit staff capacity to take on the new projects.

CIP Projects

Twenty-seven (27) projects from the CIP are included on the project list in Attachment 2. These projects were identified as special projects based on their complexity and/or urgency. A comprehensive list of other CIP projects that will be completed in FY 23-25 is included in Attachment 3. While the 27 projects listed in Attachment 2 are planned to go forward as part of the CIP, Council may wish to identify some of them to be elevated and included in the FY 23-25 Work Plan.

Housing Element Projects

Sixteen (16) projects are planned to take place in FY 23-25 as part of the soon-to-be-adopted Housing Element. Council may wish to highlight some of these projects for inclusion in the work plan. Staff notes that some of the Housing Element projects also support other potential Council work plan projects related to displacement response and middle-income housing opportunities.

Planned Projects by Strategic Priority

The project list notes which of the Council's Strategic Priorities each project supports, when applicable. All but one of the 83 planned major special projects support at least one Strategic Priority. A count of the planned FY 23-25 projects by Strategic Priority, including projects that support more than one Strategic Priority, is illustrated in the chart (Figure 3) below.

Project Count by Strategic Priority

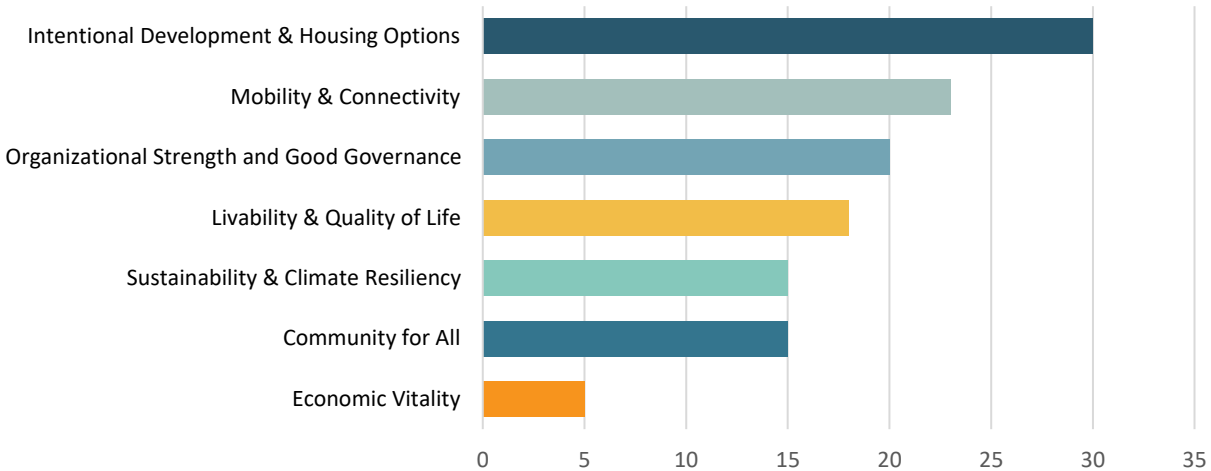


Figure 3: Planned FY 23-25 Project Count by Strategic Priority

The FY 23-25 Planned and Existing Project List also includes the lead and supporting departments for each project as well as the project’s anticipated “active” time during the FY 23-25 Council Work Plan implementation period.

Staff Capacity Considerations

Council work plan projects are often complex major special projects that require extensive:

- Coordination across multiple City departments;
- Policy, legal, and fiscal review and support by the City Manager’s Office, City Attorney’s Office, and Finance and Administrative Services Department;
- Outreach to and engagement with the Mountain View community;
- Collaboration with external partners; and
- Specialized knowledge and/or intensive use of limited staff resources.

These special projects tend to be of a finite time frame. Although they often lead to an implementation phase which requires ongoing operational resources, when they are initiated as special projects, they are undertaken above and beyond the City’s ongoing operational responsibilities.

The vast majority of staff time (varying by department but estimated to be 85% across the organization) is devoted to essential functions and day-to-day operations, which also serve to advance the Council's Strategic Priorities. Essential ongoing operational responsibilities include, but are not limited to:

- Public safety services, including policing and fire prevention and suppression;
- Maintaining City infrastructure, including streets, sidewalks, and parks;
- Transportation planning and engineering to facilitate safe pedestrian, bike, and vehicle travel;
- Reliable delivery of water, stormwater, sewer, and garbage services;
- Development review, permitting, plan-checking, and building inspections;
- Recreation, performing arts, and library services;
- Developing and administering the City budget and purchasing processes;
- Basic organizational necessities, including technological support, facilities management, legal analysis, risk management, human resources functions, payroll, and accounting; and
- Supporting participation in public meetings for all of the City's legislative and advisory bodies.

In addition to highlighted major special projects and ongoing operational responsibilities, department workloads also include other projects, many of which advance Council's Strategic Priorities. Some examples of these types of special projects that will be under way concurrent to the Council work plan implementation include:

- Bringing a new all-electric Bookmobile vehicle into service (Quality of Life);
- Identifying and implementing recruitment and succession planning initiatives (Organizational Strength and Good Governance);
- Streamlining the Notice of Funding Availability process and building partnerships to support affordable housing development (Intentional Development and Housing Options, Community for All);

- Partnering with community organizations to expand access to e-bikes and electric landscaping tools (Sustainability and Climate Resiliency, Mobility and Connectivity, Community for All); and
- Conducting a Center for the Performing Arts Home Company Program review (Quality of Life).

Other as-yet unknown priority projects are necessarily excluded from the list, including, but not limited to, pursuing grant opportunities as they arise, pursuing property acquisition opportunities (e.g., for park land) as they become available, and responding to emergent community issues.

In light of the above, staff resources available to support special projects are limited. The organization’s capacity to take on new initiatives is particularly constrained given the ongoing implementation of the numerous plans, programs, and policies listed earlier in this memorandum.

Projects by Lead and Support Department

The vast majority of special projects, including those in the Council work plan, are led and supported by the Community Development and Public Works Departments. The charts below (Figure 4) illustrate the number of planned and existing projects in FY 23-25 that each department will be leading and supporting. **Together, Community Development and Public Works will be responsible for leading nearly 75% of the City’s major special projects over the next two fiscal years.** As a result, these departments’ capacity for taking on new projects is particularly limited.

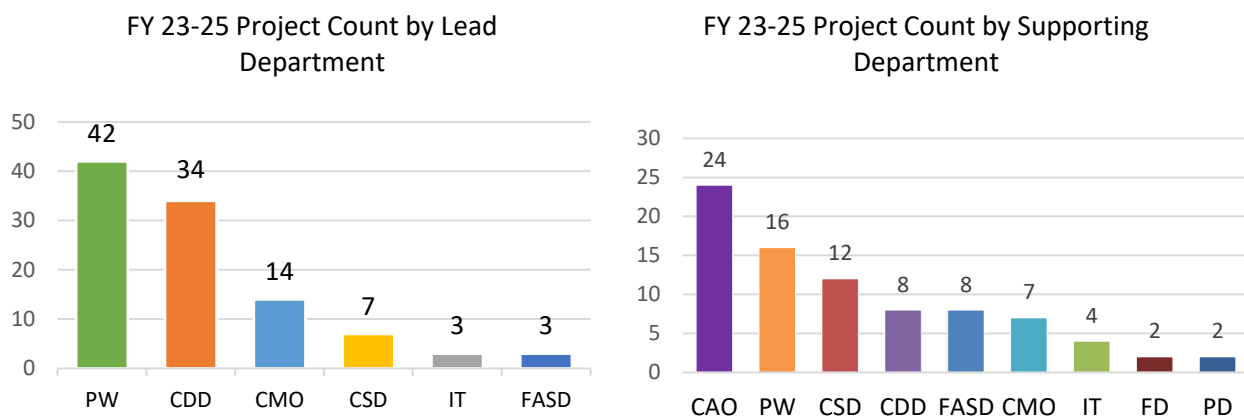


Figure 4: FY 23-25 Planned Project Counts by Lead and Supporting Departments

It should be noted that City staffing constraints have been magnified by broader labor market phenomena, including the ongoing impacts of the COVID-19 pandemic and “Great Resignation,”

in which a large number of employees nationwide continue to change jobs, pursue new careers, or leave the workforce entirely. The public sector has not been immune to this trend. Mountain View is still building back following pandemic-era staffing impacts and is facing longer recruitment timelines. As employees continue to strive to meet community needs and provide high-quality services in the midst of vacancies, the organization has experienced higher levels of employee stress and burnout.

Gatekeeper Projects

Although not part of the City Council work plan, the processing of Gatekeeper projects represents another demand on staff resources. This section describes the Gatekeeper process and proposes an approach to Gatekeeper projects during the FY 23-25 work plan period.

The California Permit Streamlining Act (PSA) is a State law that requires a city to process any development permit application submitted in accordance with the General Plan, Precise Plan, and City Codes, within certain mandated time frames. The PSA does not apply to an application that requires legislative action by the city, such as amending a General Plan, Precise Plan, and/or City Code. In these cases, the City Code gives Council the authority to control the processing of these legislative applications based on the availability of staff resources and consistency with City policies or objectives.

This Council authorization process is referred to as the “Gatekeeper” process. The intent of the authorization is not to approve or deny a specific development, but rather to confirm there is sufficient Council interest in such development proposals to devote City resources to their review for Council consideration. The last Council Gatekeeper hearings were held in 2018-19 for development proposals associated with the Los Altos School District Transfer of Development Rights program and in 2020 for the Public Storage and Alta Housing project at 1020/1040 Terra Bella Avenue.

Gatekeeper projects involve a considerable amount of time to process (primarily in the Community Development and Public Works Departments) and impact staff’s ability to work on other Council priorities. Therefore, historically, Council has provided direction to staff on the timing of accepting requests for Gatekeeper projects during the Council work plan development discussion. Though Gatekeeper projects are prioritized below PSA projects, statutory requirements, and Council work plan projects, they do require staff time and can draw focus from higher-priority projects and impact capacity overall.

In Fiscal Year 2022-23, Council directed staff to hold a Gatekeeper hearing in fall 2023, which will require Planning staff to contact interested parties in March 2023 to prepare their Gatekeeper application and provide staff with adequate time to review them for Council consideration in the fall.

The Planning Division has had informal conversations with interested parties for additional Gatekeeper requests involving both residential and nonresidential projects. Additionally, of the Gatekeepers authorized to date, four remain in the City's development review process, awaiting application completeness and public hearings.

To provide Council with the opportunity to hear Gatekeeper requests while prioritizing advancing the Council Strategic Priorities, staff recommends that Council:

- **Hear Gatekeeper requests in Q4 2023; and**
- **Limit the requests to residential or residential mixed-use projects (as identified in State law).**

Process to Review and Confirm Strategic Priorities

The Strategic Priorities adopted by Council in June 2021 were intended to reflect Council's vision and goals in a three- to five-year time frame, beyond the implementation of a single work plan. The seven Strategic Priorities and their descriptions as adopted by Council are listed below.

- Community for All: Support Mountain View's socioeconomic and cultural diversity. Engage and protect vulnerable populations through policies that promote access to housing, transportation, and other programs and services.
- Intentional Development and Housing Options: Support an increase in the quantity and diversity of housing options, including assistance for the unhoused. Provide opportunities for affordable housing as well as home ownership. Plan for neighborhoods with nearby transit, jobs, and amenities that balance density with livable, green, mixed-use development.
- Mobility and Connectivity: Develop a mobility network that enhances connectivity across Mountain View and establishes green corridors. Promote transit and safe active transportation options that reduce single-occupancy vehicle trips and traffic and increase walking and biking.
- Sustainability and Climate Resiliency: Through implementation of the Sustainability Action Plan and other actions, reduce and minimize the City's greenhouse gas emissions and prepare for sea level rise. Protect and enhance local ecosystems and biodiversity through rewilding and other measures. Support residents and businesses to adopt sustainable practices and use resources wisely.

- Livability and Quality of Life: Enhance Mountain View as a great place to live that values community health and well-being. Preserve Mountain View's unique character, restore wildlife habitats, and promote arts and culture. Provide parks, open space, and other key amenities.
- Economic Vitality: Support a walkable, beautiful, vibrant downtown and accessible village centers that draw residents and visitors. Create an environment where small, local, diverse businesses can thrive across the City alongside large employers. Continue to work in partnership with the business community so that Mountain View remains a center for innovation with meaningful jobs for workers.
- Organizational Strength and Good Governance: Continue to innovate, collaborate, and continuously improve to deliver a high level of customer service. Recruit, develop, and retain top-notch staff. Maintain fiscal responsibility and effective intergovernmental partnerships. Communicate and engage regularly and transparently with our multilingual community.

For the FY 23-25 Council Work Plan development process, staff suggests the following steps to review and confirm the Strategic Priorities.

- 1. Review the above Strategic Priority statements.**
- 2. Determine if there are missing critical elements or concerns that have emerged in the community since the adoption of the Strategic Priorities in June 2021.**
- 3. If so, provide input to staff.**
- 4. In the event of such input, staff will bring back wording changes for consideration at the April 25, 2023 Study Session in the next phase of the Council work plan development process as appropriate.**

Process to Identify Potential Projects for the FY 23-25 Council Work Plan

The Council Work Plan development process is an opportunity to identify projects for implementation in the next two years that are critical for advancing Council's Strategic Priorities and of particular importance to Council and the community. The goal of this process is to assemble a two-year work plan that directs prioritization of scarce staff resources, supports the timely completion of projects, and minimizes project carry-forward. As mentioned, the primary purpose of this Study Session is for Council to identify potential projects for the FY 23-25 Work Plan. Potential projects will then be analyzed by staff and brought back to Council for further consideration at the April 25, 2023 Study Session.

The suggested steps for Council to identify potential projects are as follows:

- 1. Review the 103 FY 21-23 carry-forward and planned projects in Attachment 2.**
- 2. As described below, consider staff's initial proposed ideas for 20 projects to include in the FY 23-25 Work Plan:**
 - a. Fifteen (15) carry-forward projects from FY 21-23;
 - b. Five (5) transition projects from FY 21-23; and
 - c. Ten (10) projects already planned to take place in FY 23-25 and proposed by staff for the FY 23-25 Council Work Plan.
- 3. Suggest critical potential projects from the planned project list in Attachment 2 or newly identified projects.**
 - a. Recognizing limited staff capacity for new initiatives, staff recommends that each Councilmember suggest no more than two potential projects. It is likely that it will not be feasible to include all projects in the final Council work plan recommendation.
 - b. In suggesting potential projects, Councilmembers are asked to consider the project analysis criteria listed in the January 24, 2023 Council report:
 - i. Contribution to the Strategic Priorities;
 - ii. Alignment with race, equity, and inclusion goals;
 - iii. Timeliness/urgency;
 - iv. Impact on future capacity and projects;
 - v. Staff capacity needed; and
 - vi. Relationship to existing City plans, goals, and initiatives.
- 4. Staff will analyze potential projects using these criteria and bring a project prioritization recommendation to Council at its April Study Session. The total number of projects in the recommended FY 23-25 Council Work Plan will be limited to no more than 40.**

As stated earlier in this memorandum, staff has prepared Attachment 2, which lists carry-forward projects from the FY 21-23 Council Work Plan and projects from other major City plans and studies to serve as a source for the FY 23-25 Council Work Plan. As a starting point to support Council's discussion, staff has also proposed some initial ideas for inclusion of FY 21-23 carry-

forward projects and other planned or existing projects. **These are provided for Council's consideration and do not preclude Council's identification of other projects for the work plan.**

Carry-Forward and Planned Project Recommendations

For the FY 23-25 Council Work Plan update, staff recommends that Council consider continuing 15 projects from FY 21-23 (lettered A1-A15 in Attachment 2) and transitioning five FY 21-23 projects (lettered B1-B5 in Attachment 2) into new FY 23-25 Council Work Plan projects, for a total of 20 carry-forward projects. These projects are listed below, following a description of the FY 21-23 projects recommended by staff for transitioning to new FY 23-25 Work Plan projects and other proposed projects for Council's consideration.

Fiscal Year 2021-23 Projects Proposed for Transition to New FY 23-25 Projects

Staff recommends transitioning the following carryforward projects from the FY 21-23 Council Work Plan into new FY 23-25 Council Work Plan projects:

- Complete the Castro Pedestrian Mall Feasibility Study (B1) (Mobility and Connectivity): Council adopted an ordinance establishing a pedestrian mall on Castro Street in October 2022. Although the feasibility study phase has been completed, work to establish the pedestrian mall continues, along with a number of related efforts to enhance the vibrancy of the Mountain View downtown area. Consequently, staff recommends that the FY 23-25 Council Work Plan include a project to implement strategies for a vibrant downtown. This project would include continuing work on the Castro Pedestrian Mall as well as developing programs to support small businesses, space-making through interim design guidelines, and activating public space through recreational programming and entertainment in the downtown area.
- Develop an Economic Vitality Strategy (B2) (Economic Vitality): Staff recommends transitioning this item, which will be complete by Q4 2024, with a project to begin implementation of the Economic Vitality Strategic Plan. The strategic plan will consist of multiple high-priority projects requiring significant staff effort and will continue through the end of the FY 23-25 Council Work Plan.
- Develop strategies for middle-income persons to afford different housing types (B3) (Intentional Development and Housing Options): Staff recommends reframing this project with an item in the FY 23-25 Work Plan to develop a strategy to facilitate low- and middle-income home ownership. This specific direction is identified as a priority in the Housing Element, Affordable Housing Strategy, and Displacement Response Strategy.

- Hold a Study Session on a displacement response strategy and net loss; develop a work plan for any desired follow-up actions (B4) (Intentional Development and Housing Options): Staff anticipates holding a Study Session in Q2 2023 and recommends Council consider transitioning this existing project to a new project to implement priority projects from the FY 23-25 Planned Projects List related to displacement, including Housing Element and Affordable Housing Strategy projects.
- Work through SAP-4 projects (Sustainability and Climate Resiliency): Staff recommends replacing this item with the development of a Citywide Decarbonization Plan as a successor to the Sustainability Action Plan 4 to advance the City’s sustainability and climate resiliency goals.

In addition to these 10 carry-forward and five transitioning projects, staff has identified 10 proposed projects for Council to consider including in the FY 23-25 Council Work Plan based on their potential to advance Council’s Strategic Priorities, complexity, and intensive use of staff resources. The projects are listed in Attachment 2 (lettered C1-C10) and a brief description of each is provided in Attachment 4.

The recommended composition of the FY 23-25 Council Work Plan is summarized in the table below. As noted, staff recommends that Council ultimately adopt a final work plan containing no more than 40 projects.

Table 2: FY 23-25 Council Work Plan Summary

Project Source	Count
FY 21-23 Carry-Forward Projects	15
FY 21-23 Transition Projects	5
Proposed Planned Projects	10
Unidentified projects (planned or new)	Up to 10
Recommended Total Projects	No more than 40

A summary of staff’s suggestions for the FY 23-25 Council Work Plan projects is organized by Strategic Priority below. The associated lettering from Attachment 2 is provided for each project for ease of cross-reference. Council may choose to direct staff to analyze any or all of the proposed projects for potential inclusion in the FY 23-25 Council Work Plan in addition to other projects on the planned and existing projects list.

Community for All

FY 21-23 Carry-Forward Projects:

- Develop a comprehensive Homelessness Response Strategy (A-2)
- Develop a Community Workforce Agreement (A-7)
- Expand access to broadband across communities (A-9)

Proposed Planned Projects:

- Update the Race, Equity, and Inclusion Action Plan (C-6)

Intentional Development and Housing Options

FY 21-23 Carry-Forward Projects:

- Review and propose revisions to the R3 Zone standards that consider form-based zoning, incentivizing stacked flats, and updated rowhouse guidelines (A-1)
- Facilitate affordable housing development at the VTA Evelyn site (A-13)
- Begin development of a Moffett Boulevard Precise Plan¹ (A-1)

FY 21-23 Transition Projects:

- Implement Displacement Response Strategy actions (B-3)
- Develop a strategy to facilitate low- and middle-income home ownership (B-4)

Proposed Planned Projects:

- Review and update the Shoreline Community Shoreline Area Plan (C-1)
- Develop comprehensive updates to the Downtown Precise Plan¹ (C-10)

¹ Staff has proactively sought grant funding and applied for Metropolitan Transportation Commission Priority Development Area grants to support both the Downtown Precise Plan and Moffett Boulevard Precise Plan. If Council directs staff to include either or both of these projects in the FY 23-25 Council Work Plan, Community Development staff will return to Council with a resolution of support, which is a requirement of the grant application process, and further information about the terms of the grant in late March or early April.

Mobility and Connectivity

FY 21-23 Carryforward Projects:

- Develop a Citywide Transportation Demand Management Ordinance (A-3)
- Develop a City Active Transportation Plan (A-6)
- Prepare the Citywide Travel Demand Update (A-10)
- Design and construct Castro Grade Separation project (Continue to implement the Transit Center Master Plan) (A-15)

Proposed Planned Projects:

- Bring the Local Road Safety/Vision Zero Action Plan to Council for adoption (C-2)
- Develop guidelines for micromobility, including a scooter share pilot (C-7)
- Expand the Safe Routes to School Program (C-9)

Sustainability and Climate Resiliency

FY 21-23 Projects:

- Define biodiversity requirements for landscaping (A-5)
- Update the Community Tree Master Plan (A-11)

FY 21-23 Transition Projects:

- Develop a Citywide Decarbonization Plan (transitioning from SAP-4) (B-5)

Proposed Planned Projects:

- Complete a Climate Change Vulnerability Assessment (C-3)

Livability and Quality of Life

FY 21-23 Carry-Forward Projects:

- Review and update the historic preservation ordinance (A-4)
- Develop a Parks and Recreation Strategic Plan (A-8)

Economic Vitality

FY 21-23 Transition Projects:

- Implement strategies for a vibrant downtown, including the Castro Pedestrian Mall (B-1)
- Begin implementation of the Economic Vitality Strategic Plan (multiple projects) (B-2)

Organizational Strength and Good Governance

FY 21-23 Carry-Forward Projects:

- Conduct Public Services Study (A-12)

Proposed Planned Projects:

- Complete a Cost Allocation Plan and Master Fee Study (C-4)
- Implement an online permitting system (C-5)
- Explore the feasibility of a potential 2024 revenue measure (C-8)

RECOMMENDATION

1. Review and confirm the Council Strategic Priorities.
2. Review and provide input on the staff recommendations for carry-forward projects and existing projects to consider for inclusion in the FY 23-25 Council Work Plan (lettered A, B, and C in Attachment 2).
3. Identify existing and unplanned potential projects that advance the Strategic Priorities for staff to analyze and bring forward to consider for inclusion in the FY 23-25 Council Work Plan.

4. Approve the recommended Gatekeeper process to hear requests in Q4 2023 and to limit the requests to residential or residential mixed-use projects (as identified by State law).

NEXT STEPS

Staff Analysis

Staff will develop a detailed analysis of the potential work plan projects identified during the Study Session based on the following criteria:

- Proposed projects' contribution to advancing the Council's Strategic Priorities;
- Alignment with race, equity, and inclusion goals;
- Timeliness and urgency;
- Fiscal impact;
- Impact on future capacity and projects;
- Staff capacity needed to support the projects' success; and
- Relationship to existing plans, goals, and initiatives.

This analysis will be used to develop an initial Council work plan project prioritization recommendation.

March Council Advisory Body Meetings

Staff will attend Council advisory body meetings through the month of March to present the proposed FY 23-25 Council Work Plan projects and solicit feedback.

April 25, 2023 Work Plan Prioritization Discussion

At the April Study Session, Council will discuss the prioritization and timing of the proposed FY 23-25 Council Work Plan projects to guide the development of the Council work plan.

To help inform the Council's discussion, staff will provide:

- Analysis of the potential projects identified during the February 28 Study Session;

- A summary of the Council advisory bodies' input on the proposed project list; and
- Initial recommendations for the prioritization of the potential work plan projects and a possible phasing timeline. Projects will be categorized into priorities to determine staff capacity allocation. The three categories will be:
 - Category A: Highest priority. These projects will be considered first in staff allocation and phasing.
 - Category B: High priority. These projects will be considered after Category A in staff allocation and phasing.
 - Category C: Priority. These projects will be addressed as time and resources allow.

Council will have the opportunity to review and make changes to the initial prioritization and phasing plan, which will be incorporated into the final Council work plan document.

June Adoption

With Council's input, staff will bring a final work plan for Council adoption in June as part of the adoption of the Fiscal Year 2023-24 Budget.

PUBLIC NOTICING

Council's agenda is advertised on Channel 26, and the agenda and this Study Session memorandum appear on the City's website.

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- Attachments:
1. Fiscal Year 2021-23 Council Work Plan Updates
 2. Fiscal Year 2023-25 Planned and Existing Special Projects List
 3. Fiscal Year 2023-25 Comprehensive CIP Project List
 4. Description of Planned and Existing Projects Recommended for Consideration for the Fiscal Year 2023-25 Council Work Plan

FY 21-23 Council Work Plan Updates

Community for All				
Project	Lead	Supporting	Status	Notes
Develop and launch a Universal Basic Income pilot program (1.1)	CMO	CDD	Complete	The Elevate MV pilot program was launched in September 2022. and began distributing direct cash payments in December of 2022. The pilot will continue distributing payments through December 2024. The independent research evaluation will continue through 2025.
Develop an ordinance for responsible construction. (1.2)	CMO	CAO, FASD, CDD	Complete	An Ordinance was introduced on August 30, 2022 and adopted on September 13, 2022. It took effect on January 1, 2023.
Develop an ordinance to address wage theft. (1.3)	CMO	CAO, FASD, CDD	Complete	An Ordinance was introduced on August 30, 2022 and adopted on September 13, 2022. It took effect on January 1, 2023. Staff will distribute a resident mailer and “know your rights” cards in Q1 2023.
Develop a mobile home rent stabilization ordinance adopted by Council and administered by the Rental Housing Committee. (1.5)	CAO	CDD	Complete	Council adopted a Mobile Home Rent Stabilization Ordinance (MHRSO) which went into effect on October 28, 2022. In June 2022, Council amended the MHRSO removing the provision that mobile home parks with an accord would be exempt from the MHRSO.
Explore the feasibility of alternative mental health crisis response methods. (1.6)	CMO	PD	Complete	The MVPD Behavioral Services Pilot was launched in April 2021. In Q4 2022, the County launched TRUST, a new mobile crisis response program. To help inform this new program, the PSAB developed a community profile of mental health crisis response needs and resources in Mountain View, which was presented at the November 17, 2022 PSAB meeting. Additionally, the City has worked with the City of Palo Alto to develop enhancements to the North County TRUST program to be supported with Federal earmark funding.
Develop a Community Workforce Agreement. (1.4)	PWD	CMO	In Progress	Due to workload and staffing shortages, work on the Community Workforce Agreement has been delayed. A consultant will be selected in Q1 2023 and a Council Study Session will be held in Q2 2023.
Develop a comprehensive Homelessness Response Strategy that includes housing, services, and an expenditure and funding plan. (1.7)	CMO	CDD, CSD, PD	In progress	This project has been delayed due to workload and staff capacity. Staff has begun developing the scope for the strategy and anticipates issuing an RFP and hiring a consultant by Q2 2023.

FY 21-23 Council Work Plan Updates

Community for All				
Project	Lead	Supporting	Status	Notes
Expand access to broadband across communities. (1.8)	CMO	IT, PWD	In progress	Staff is drafting an RFP for broadband consultant services to identify service gaps and opportunities, conduct community outreach, and develop a range of recommendations and options for broadband expansion for Council consideration. The RFP will be issued in Q1 2023.

Intentional Development and Housing Options				
Project	Lead	Supporting	Status	Notes
Partner with the County to explore the potential conversion of the Crestview Hotel to housing for people who are unstably housed. (2.7)	CDD	CMO	Anticipated completion by end of FY 22-23	The Council set aside additional CDBG and HOME funds for the project, bringing the City contribution total to \$5.2 million. Jamboree Housing Corp. was selected as the developer partner and the project is in the building permit review process. Construction is expected to commence in Q1 2023.
Continue work on the Housing Element for the 2023-31 Regional Housing Needs Assessment period. (2.8)	CDD		Anticipated completion by end of FY 22-23	The Draft Housing Element Update was reviewed by the Department of Housing and Community Development (HCD). Modifications based on HCD comments were completed and resubmitted to HCD in November 2022. Study Sessions with EPC and Council were held in November and December 2022. Staff has received and is revising the draft to address additional comments from the HCD and anticipates scheduling Council public hearings for the adoption of the Housing Element by early Q2 2023. On January 24, 2023, Council adopted rezonings and certified the EIR supporting the Housing Element.
Conduct a review of parcels with existing units that exceed the density currently allowed by the Zoning Ordinance/General Plan and hold a Council Study Session to discuss a recommended approach. (2.9) ♦	CDD		R1 & R2 Completed R3 in progress	A review of R1 and R2 parcels was completed with a Housing Element update Study Session on March 8, 2022. Code amendments addressing R1 and R2 parcels will come before the Council in Q1/Q2 2023. Review of R3 parcels will begin in Q3 2023 for code amendments to come before the Council in Q4 2023.

FY 21-23 Council Work Plan Updates

Intentional Development and Housing Options				
Project	Lead	Supporting	Status	Notes
Hold a Study Session on a displacement response strategy and net loss; develop a work plan for any desired follow-up actions. (2.1)	CDD		In progress	The City conducted community outreach in January and February 2023 to gather public input about potential policies and programs for preventing and addressing the displacement of tenants from their homes. A Council Study Session will be held in Q2 2023.
Review and propose revisions to the R3 Zone standards that consider form-based zoning, incentivizing stacked flats, and updated row house guidelines. (2.3)	CDD		In progress	Staff completed six neighborhood workshops and will use the feedback received to inform Environmental Planning Commission (EPC) and Council Study Session scheduled in Q2 2023.
Develop strategies for middle-income persons to afford different housing types. (2.4)	CDD		In progress	Staff is implementing recommendations from the August 30, 2022 Study Session, including applying for and developing programs to support homeownership. Staff applied for Permanent Local Housing Allocation Fund funding to support down payment assistance that is not expected to be available until 2024 or 2025.
Facilitate the development of affordable housing at the Santa Clara Valley Transportation Authority (VTA) Evelyn Site. (2.5)	CDD		In progress	Staff completed the RFQ process to select a developer for the site. The release of the RFP for a developer partner and the final site purchase from VTA are expected in Q1 2023.
Facilitate the planning/entitlement and building permit process for Lot 12. (2.6) ♦	CDD		In progress	Lot 12 received ministerial approval on April 25, 2022; the project is currently in the building permit review process. The applicant is going through state funding cycles. Building permits and state funding awards are expected in 2023.

FY 21-23 Council Work Plan Updates

Mobility and Connectivity				
Project	Lead	Supporting	Status	Notes
Develop a Citywide Transportation Demand Management Ordinance. (3.1)	PWD	CDD	In progress	Staff compiled information on existing TDM conditions of approval and TDM agreements in 2022. Staff also released an RFP and selected a consultant in December 2022.
Complete the Castro Pedestrian Mall Feasibility Study. (3.2)	PWD	CDD	In progress	On October 25, 2022, Council adopted an ordinance establishing a pedestrian mall on Castro Street between W. Evelyn Avenue and California Street. Staff presented pedestrian mall interim design guidelines/standards for Council Ad Hoc committee review in December 2022. Staff anticipates returning to the Council Ad Hoc Committee for review of interim design standards followed by the full Council for approval in Q1 2023.
Continue to implement the Transit Center Master Plan. (3.3)	PWD	CDD	In progress	Caltrain has initiated Final Design for the grade separation project. City, VTA, and Caltrain staff is applying for state grants for construction. A community meeting is planned for Q1 2023.
Develop a City Active Transportation Plan (combining pedestrian and bicycle master plans.) (3.5)	PWD	CSD	In progress	Project kickoff has been held and the project is on schedule for completion in Q2 2024.
Prepare the Citywide Travel Demand Update (including the Greenhouse Gas Reduction Program.) (3.4)	PWD	CDD	Not started	Due to workload and staffing shortages, work on updating the Citywide Travel Demand model has been delayed. Staff anticipates developing the work plan and initiating a consultant process in Q2 2023.

Sustainability and Climate Resiliency				
Project	Lead	Supporting	Status	Notes
Consolidate and update existing plans into a comprehensive Shoreline Wildlife Management Plan. (4.2)	CSD	PWD	Anticipated completion by end of FY 22-23	The draft Shoreline Wildlife Management Plan will be brought to PRC in Q1 2023 and Council in Q2 2023 for approval.

FY 21-23 Council Work Plan Updates

Sustainability and Climate Resiliency				
Project	Lead	Supporting	Status	Notes
Update the Community Tree Master Plan and review existing guiding policies and ordinances in coordination with the update. (4.1)	CSD	CDD	In progress	Based on the PRC and public's desire for a more robust update to the Community Tree Master Plan (CTMP), staff has hired a consultant to develop a city-wide Biodiversity Strategy and Urban Forest Plan. SFEI will sub-consult with the consultant that develops the CTMP to incorporate goals, objectives, and actions of the CTMP, and assist with other aspects of the new Urban Forest Plan. Staff anticipates presenting the Biodiversity Strategy and Urban Forest Plan to PRC and City Council for adoption in Q2 2024.
Work through Sustainability Action Plan projects. (4.3)	CMO	All	In progress	This is an ongoing project. The majority of SAP-4 actions are in progress with many completed. Staff anticipates providing an SAP-4 update to Council in Q2 2023. Staff will evaluate projects that have not begun to determine which will carry over in the context of broader planning for carbon neutrality, climate resiliency and adaptation.
Continue to Participate in South Bay Salt Ponds project in conjunction with California State Coastal Commission. (4.4) ♦	PWD		In progress	Soil hauling and levee repair work have begun. Staff continues to work with the SBSP team to finalize and execute an MOA, Habitat Easement agreements, and an excavation permit for the SBSP team to start construction of the project by Q2 2023.
Define biodiversity requirements for landscaping in Mountain View. (4.5)	CSD	CDD, PWD	In progress	Staff has engaged a consultant to develop the city-wide Biodiversity Strategy and Urban Forest Plan. Staff will also onboard a Community Outreach and Engagement consultant in Q1 2023. Staff anticipates presenting the Biodiversity Strategy and Urban Forest Plan to PRC and City Council for adoption in Q2 2024.

♦ Recommended to transition to ongoing operations in FY 23-25

FY 21-23 Council Work Plan Updates

Livability and Quality of Life				
Project	Lead	Supporting	Status	Notes
Review and consider minor amendments to Downtown Precise Plan Areas A, G, and H, with the work phased to prioritize preserving the character of the downtown core and preventing, to the extent possible, preemption by State legislation. (5.1)	CDD		Complete	The Downtown Precise Plan update to Areas A, G, and H was approved by Council on December 6, 2022.
Develop a Safe Storage for Firearms Ordinance. (5.6)	CAO	CAO, PD	Complete	On March 8, 2022, Council adopted a Safe Storage of Firearms. A Public outreach mailer was sent to all residents and the Ordinance went into effect on May 7, 2022.
Continue to work with the Visual Arts Committee to encourage public art. (5.3)	CDD		Anticipated completion by end of FY 22-23	Staff has reviewed proposed policies for inclusion in the development of a public art strategy including donation, deaccessioning and public art on private development. Staff is in the process of drafting the strategy for VAC and Council consideration in Spring 2023.
Update the City/School District Joint-Use Master Agreement. (5.4)	CSD	CMO, CAO, PWD	Anticipated completion by end of FY 22-23	City and MVWSD staff have been in discussions to develop a JUA. Staff anticipates having the agreement to the Board of Trustees and City Council for approval in Q2 2023.
Review and update the historic preservation ordinance. (5.2)	CDD		In progress	Staff has conducted community outreach, survey, and preliminary data collection and analysis on the ordinance updates. Staff anticipates holding a study session with the EPC and City Council in Q1/Q2 2023.
Develop a Parks and Recreation Strategic Plan	CSD	PWD	In progress	The RFP for consulting services was issued in October 2022 with a December 1 submittal deadline. Staff anticipates onboarding a consultant in Q1 2023 and beginning the public outreach process soon after.
Hold a study session to explore consideration of a Moffett Boulevard Precise Plan. (5.5)	CDD	PWD	Not started	Staff anticipates beginning the project in Q1 2023.

FY 21-23 Council Work Plan Updates

Economic Vitality				
Project	Lead	Supporting	Status	Notes
Plan, coordinate, and oversee COVID-19 recovery efforts to support community relief and resilience. (6.1)	CMO	CDD	Complete	Staff has continued to partner with the Mountain View Chamber of Commerce on making resources and information available to the small business community. Information is shared both via in-person meetings along with an e-newsletter.
Develop an Economic Vitality Strategy (including strategies to support small businesses.) (6.2)	CDD	CMO	In progress	The project consultant contract was approved by Council in Q2 2022. The consultant has conducted 7 focus groups workshops with industry sectors in Mountain View and has begun creating a data dashboard for completion in Q1 2023. Prior to a Council Study Session in Q2 2023, the consultant will conduct in-person events to gather community input on the Economic Vitality Strategy.

Organizational Strength and Good Governance				
Project	Lead	Supporting	Status	Notes
Develop and implement an enhanced legislative program. (7.2)	CMO		Complete	Staff onboarded a legislative advocacy consultant and coordinated proactive analysis and action on the City’s 2022 Legislative Platform. With the advocates’ support, staff successfully sought Federal earmark funding in the amounts of \$2,500,000 and \$750,000 for the Bernardo Avenue Undercrossing Project and the Crestview Hotel Supportive Housing Project.
Plan, coordinate, and oversee COVID-19 recovery efforts for the City workforce and facilities. (7.3)	CMO	HR, PWD	Complete	Staff has continued to monitor public health conditions and regulations and adapt operations and protocols as needed. Staff has implemented technological upgrades to enable hybrid meetings and a laptop program to maximize flexibility in employee work locations.
Update the Campaign Disclosure in Advertisements Ordinance. (7.5)	CAO	CMO	Complete	On April 26, 2022, Council adopted an Ordinance creating campaign contribution limits and updating the Campaign Disclosure in Advertisements The draft ordinance was introduced at the June 14, 2022 and adopted at the June 28, 2022 council meetings.

FY 21-23 Council Work Plan Updates

Organizational Strength and Good Governance				
Project	Lead	Supporting	Status	Notes
Refinance existing Shoreline Community outstanding debt. (7.7)	FASD	CMO	Complete	On November 15, 2022, the Shoreline Regional Park Community Board of Directors authorized refinancing the 2011 Shoreline Community bonds.
Conduct a City Buildings Workspace Study. (7.4)	PWD		Anticipated completion by end of FY 22-23	The project consultant completed a citywide staff workspace survey and presented possible optimization scenarios. The consultant will incorporate feedback from each department and develop a cost-benefit analysis for a draft final report to be completed in Q1 2023.
Implement the Public Services Study actions, including population updates and Fire Community Risk Assessment. (7.1)	CMO	FD	Not started	This project has been delayed due to workload and staff capacity. In Q3 2023, staff will develop the scope of the assessment to hire a consultant to analyze population projections, current service levels, staff capacity, and associated variables to project future needs across City services.