

2023 2024 2025
Q3 Q4 Q1 Q2 Q3 Q4 Q1 Q2 Q3+

COMMUNITY DEVELOPMENT															
#	Project	Status	Priority	Timing									Lead	Supporting	Related Plans/Initiatives
A1	Review and update the Gatekeeper process	New	A										CDD		Housing Element
B34	Review and update the historic preservation ordinance	In Progress	B	→									CDD	CAO	
B30	Propose revisions to R3 zoning standards	In Progress	B	→									CDD		Housing Element
B24	Develop a comprehensive citywide storefront activation program	New	B										CDD		Economic Vitality Strategy
B31	Develop a strategy to facilitate low- and middle-income home ownership	In Progress	B										CDD	CAO	Housing Element
B32	Facilitate affordable housing development at the VTA Evelyn Site	In Progress	B	→									CDD	PWD, CAO	Affordably Housing Plan
A10	Implement strategies for a vibrant Downtown, including the Castro Pedestrian Mall	New	A										CDD/CSD	PWD	Economic Vitality Strategy
A6	Implement Displacement Response Strategy actions	New	A										CDD	CAO	Housing Element
A14	Develop a Moffett Boulevard Precise Plan	In Progress	A										CDD	PWD, CAO	Housing Element
B28	Implement the Economic Vitality Strategy	New	B										CDD	TBD	
B22	Develop a Dark Skies ordinance	New	B										CDD/CSD	PWD	Biodiversity Strategy
B26	Begin developing comprehensive updates to the Downtown Precise Plan	New	B										CDD	PWD, CAO	
B25	Explore implementing a downtown office cap on new development	New	B										CDD	CAO	
A5	Review and update the Shoreline Community Shoreline Area Plan	New	A	→									CMO	PWD, CDD, CSD, CAO	
A15	Adopt a Citywide Transportation Demand Management Ordinance	In Progress	A	→									PWD	CDD, CAO	SAP-4
A12	Develop a Homelessness Response Strategy	In Progress	A	→									CMO	CDD, CSD, PD, FD	
A11	Complete a Cost Allocation Plan and Master Fee Study	New	A	→									FASD	All	
A18	Implement an online permitting system	In Progress	A	→									IT	CDD, PWD, FD	Matrix Study, Housing Element
C38	Explore strategies for enhancing childcare options	New	C										CMO	CSD, CDD	

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PUBLIC WORKS															
#	Project	Status	Priority	Timing									Lead	Supporting	Related Plans/Initiatives
A15	Adopt a Citywide Transportation Demand Management Ordinance	In Progress	A	→									PWD	CDD, CAO	SAP-4
A16	Develop a City Active Transportation Plan	In Progress	A	→									PWD	CSD	SAP-4
A7	Bring the Local Road Safety/Vision Zero Action Plan to Council for adoption	New	A	→									PWD		Vision Zero Policy
A13	Negotiate a Community Workforce Agreement	In Progress	A	→									PWD	CAO, CMO	
A8	Expand the Safe Routes to School program	New	A	→									PWD	PD	SAP-4
B33	Design and construct the Castro Grade Separation project	In Progress	B	→									PWD		Transit Center Master Plan
B35	Prepare the Citywide Travel Demand Update	Not Yet Started	B										PWD	CMO	SAP-4
B21	Work on the Stevens Creek Trail extension	New	B										PWD	CSD	CIP, SAP-4, AccessMV
C41	Develop guidelines for micromobility, including a scooter share pilot	New	C										PWD	CSD	SAP-4
C37	Conduct a holistic citywide review of parking regulations	New	C										PWD		
A5	Review and update the Shoreline Community Shoreline Area Plan	New	A	→									CMO	PWD, CDD, CSD, CAO	
A9	Develop a Citywide Decarbonization Plan (transitioning from SAP-4)	New	A										CMO	PWD	SAP-4
A11	Complete a Cost Allocation Plan and Master Fee Study	New	A										FASD	All	
A18	Implement an online permitting system	In Progress	A	→									IT	CDD, PWD, FD	Matrix Study, Housing Element

Strategic Priority Color Coding Key: Community for All Intentional Development & Housing Mobility & Connectivity Sustainability & Climate Resiliency Livability & Quality of Life Economic Vitality Organizational Strength & Good Governance

B29	Explore expanding access to broadband	In Progress	B	→									CMO	PWD, IT	
A14	Develop a Moffett Boulevard Precise Plan	In Progress	A									→	CDD	PWD, CAO	Housing Element
B32	Facilitate affordable housing development at the VTA Evelyn Site	In Progress	B	→								→	CDD	PWD, CAO	Affordable Housing Plan
A10	Implement strategies for a vibrant Downtown, including the Castro Pedestrian Mall	New	A										CDD/CSD	PWD	Economic Vitality Strategy
B22	Develop a Dark Skies ordinance	New	B									→	CDD/CSD	PWD	Biodiversity Strategy
B26	Begin developing comprehensive updates to the Downtown Precise Plan	New	B										CDD	PWD, CAO	
C39	Consider revitalization of Gateway Park	New	C										CSD	PWD	

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COMMUNITY SERVICES

#	Project	Status	Priority	Timing	Lead	Supporting	Related Plans/Initiatives
A19	Develop a Biodiversity Strategy	In Progress	A	→			Urban Forest Plan
A20	Update the Community Tree Master Plan to create an Urban Forest Plan	Not Yet Started	A				Biodiversity Strategy
A17	Develop a Parks and Recreation Strategic Plan	In Progress	A	→			
A10	Implement strategies for a vibrant Downtown, including the Castro Pedestrian Mall	New	A				Economic Vitality Strategy
B22	Develop a Dark Skies ordinance	New	B				Biodiversity Strategy
C39	Consider revitalization of Gateway Park	New	C				
A5	Review and update the Shoreline Community Shoreline Area Plan	New	A	→			PWD, CDD, CSD, CAO
A12	Develop a Homelessness Response Strategy	In Progress	A	→			CDD, CSD, PD, FD
A11	Complete a Cost Allocation Plan and Master Fee Study	New	A				All
C38	Explore strategies for enhancing childcare options	New	C				CSD, CDD

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CITY MANAGER'S OFFICE

#	Project	Status	Priority	Timing	Lead	Supporting	Related Plans/Initiatives
A5	Review and update the Shoreline Community Shoreline Area Plan	New	A	→			PWD, CDD, CSD, CAO
A9	Develop a Citywide Decarbonization Plan (transitioning from SAP-4)	New	A				SAP-4
A12	Develop a Homelessness Response Strategy	In Progress	A	→			CDD, CSD, PD, FD
B27	Complete a Climate Change Vulnerability Assessment	New	B				
A4	Update the Race, Equity, and Inclusion Action Plan	New	A				
A3	Explore the feasibility of a potential 2024 revenue measure	New	A				FASD
B29	Explore expanding access to broadband	In Progress	B	→			PWD, IT
B36	Conduct a Public Services Study	Not Yet Started	B				
C38	Explore strategies for enhancing childcare options	New	C				CSD, CDD
A13	Negotiate a Community Workforce Agreement	In Progress	A	→			CAO, CMO
A2	Place a measure on the 2024 ballot to amend the City Charter	New	A				CMO
A11	Complete a Cost Allocation Plan and Master Fee Study	New	A				All

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CITY ATTORNEY'S OFFICE															
#	Project	Status	Priority	Timing									Lead	Supporting	Related Plans/Initiatives
A2	Place a measure on the 2024 ballot to amend the City Charter	New	A									CAO/CCO	CMO		
C40	Review and make periodic amendments to the Municipal Code in a phased approach to remove contradictory, unenforceable, or otherwise outdated sections	New	C												
A5	Review and update the Shoreline Community Shoreline Area Plan	New	A	→								CMO	PWD, CDD, CSD, CAO		
A15	Develop a Citywide Transportation Demand Management Ordinance	In Progress	A	→								PWD	CDD, CAO	SAP-4	
B23	Develop an ordinance to ban vaping sales citywide	New	B									PD	CAO		
A13	Negotiate a Community Workforce Agreement	In Progress	A	→								PWD	CAO, CMO		
A11	Complete a Cost Allocation Plan and Master Fee Study	New	A									FASD	All		
B34	Review and update the historic preservation ordinance	In Progress	B	→								CDD	CAO		
B32	Facilitate affordable housing development at the VTA Evelyn Site	In Progress	B	→								CDD	PWD, CAO	Affordable Housing Plan	
A6	Implement Displacement Response Strategy actions	New	A									CDD	CAO	Housing Element	
A14	A14	Develop a Moffett Boulevard Precise Plan	A									CDD	PWD, CAO		
B26	Begin developing comprehensive updates to the Downtown Precise Plan	New	B									CDD	PWD, CAO		
B27	Explore implementing a downtown office cap on new development	New	B									CDD	CAO		

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ALL OTHER DEPARTMENTS															
#	Project	Status	Priority	Timing									Lead	Supporting	Related Plans/Initiatives
A11	Complete a Cost Allocation Plan and Master Fee Study	New	A	→								FASD	All		
A18	Implement an online permitting system	In Progress	A	→								IT	CDD, PWD, FD	Matrix Study, Housing Element	
A2	Place a measure on the 2024 ballot to amend the City Charter	New	A									CAO/CCO	CMO		
B23	Develop an ordinance to ban vaping sales citywide	New	B									PD	CAO		
A12	Homelessness Response Strategy	In Progress	A	→								CMO	CDD, CSD, PD, FD		
A3	Explore the feasibility of a potential 2024 revenue measure	New	A									CMO	FASD		
B29	Explore expanding access to broadband	In Progress	B	→								CMO	PWD, IT		
A8	Expand the Safe Routes to School program	New	A	→								PWD	PD	SAP-4	