

## Attachment- 2: General Plan Action Items Update 2014-2015

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Land Use and Design</b>			
<b>City Wide</b>			
<b>Planning Process</b>			
LUD 1.2.1: <b>On-line document system.</b> Improve the accessibility and ease of use of the City's online document system through emerging technologies.	CMO & FIN		1-3 years
LUD 1.4.1: <b>Outreach accessibility.</b> Ensure that outreach is available to all populations by providing translation, convenient meeting times, and submittal of public input using latest technologies.	CMO & CDD/PWD/CSD	Ongoing	
LUD 1.5.1: <b>Form-based codes.</b> Consider updating Zoning Ordinance sections or appropriate Precise Plans to include form-based code principles that reflect desired community form and character.	CDD	New	4-10 years
<b>Regional Coordination</b>			
<del>LUD 2.2.1: <b>Support regional planning.</b> Commit staff resources to participate in regional and other key planning issues.</del>	<del>CDD &amp; PWD</del>	<del>Ongoing</del>	
LUD 2.5.1: <b>Comprehensive Land Use Plan (CLUP) Consistency.</b> Evaluate land uses and development within the Airport Influence Area (AIA) for consistency with the safety, height, noise, and related policies of the CLUP.	CDD	Ongoing	1-3 years
<b>Land Use Mix, Distribution and Intensity</b>			
LUD 3.1.1: <b>Transit Zone requirements.</b> Update the Transit Zone and Transit-Oriented Development Ordinance requirements and standards.	CDD	New	1-3 years
LUD 3.1.2: <b>Increase public transit use.</b> Develop strategies to increase public transit ridership through coordination with transit agencies and private employers.	CDD & PWD	New	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
LUD 3.1.3: <b>Projects near rail corridors and arterials.</b> Address air quality and noise impacts on new projects near rail corridors and arterials through appropriate site and building design, materials, and technologies.	CDD	Ongoing	
LUD 3.1.4: <b>Pioneer Area Study.</b> Create a Pioneer Area Study to establish policy guidance on the future land uses and character of this area.	CDD	New	10+ years
LUD 3.2.1: <b>Zoning Ordinance update.</b> Update the allowed uses and development standards for each zoning district in the Zoning Ordinance to encourage village centers, transit-oriented development, and a flexible mix of land uses where appropriate.	CDD	New	4-10 years
LUD 3.2.2: <b>Mixed-Use development standards.</b> Amend the mixed-use development standards in the Zoning Ordinance to facilitate mixed-use development.	CDD	Ongoing	1-3 years
LUD 3.2.3: <b>Industrial areas.</b> Update the Zoning Ordinance to specify appropriate locations, if any, for educational, recreational, or commercial service uses in industrial areas.	CDD	New	4-10 years
LUD 3.2.4: <b>Height flexibility.</b> Zoning Ordinance and Precise Plan updates shall specify required public benefits when development exceeds General Plan height guidelines.	CDD	Ongoing	1-3 years
LUD 3.3.1: <b>Health and land use.</b> Develop and/or update regulations and guidelines in the zoning code regarding the number and location of land uses that may impact community health, such as fast food and tobacco- and alcohol-related uses.	CDD	New	1-3 years
<del>LUD 3.3.2: <b>Health implementation.</b> Prepare a Health Implementation Report that recommends additional strategies and monitoring to address health and wellness in the community.</del>	<del>CDD &amp; CMO</del>	<del>Completed</del>	<del>1-3 years</del>
LUD 3.4.1: <b>Land use conflicts.</b> Update the Zoning Ordinance to include standards and criteria to minimize potential land use conflicts.	CDD	New	4-10 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
LUD 3.5.1: <del>Senior housing definitions and standards.</del> Establish new definitions and development standards in the Zoning Ordinance for a continuum of senior care facilities, such as a senior residential community, life care facility, hospice, or assisted living facility.	CDD	Completed	1-3 years
LUD 3.5.2: <b>Diverse households.</b> Support affordable housing development to serve a range of household types and incomes through strategies identified in the City's Housing Element (Goals, Policies, and Implementation Programs).	CDD	Ongoing	1-3 years
LUD 3.10.1: <b>Amend Zoning Ordinance to protect sensitive uses.</b> Establish standards to protect sensitive uses from hazardous material users through Zoning Ordinance amendments.	CDD	New	4-10 years
<b>Land Use and Access to Services</b>			
LUD 4.1.1: <b>Accessibility and amenity improvements.</b> Identify accessibility and connectivity improvements to and within neighborhood centers, and enhance pedestrian and bicycle facilities through City plans, Capital Improvement Projects, and during review of private development projects.	CDD & PWD	New	4-10 years
LUD 5.1.1: <b>Zoning Ordinance amendments.</b> Amend the Zoning Ordinance to update allowed uses and development standards to accommodate a range and variety of village centers.	CDD	New	1-3 years
LUD 5.1.2: <b>Existing village and commercial centers.</b> Use the development review process to require pedestrian and bicycle enhancements at existing village and commercial centers to improve neighborhood connectivity to goods and services.	CDD	New	4-10 years
LUD 5.1.3: <b>Old Middlefield retail and service uses.</b> Update the Zoning Ordinance to include standards for retail uses at intersections along Old Middlefield Way while protecting service uses along the corridor.	CDD	New	4-10 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
LUD 5.1.4: <b>Old Middlefield/Rengstorff residential use compatibility.</b> Address environmental and design issues to ensure the compatibility of new residential uses with surrounding uses in the vicinity of the Old Middlefield Way /Rengstorff Avenue intersection.	CDD	New	4-10 years
<b>Neighborhoods</b>			
LUD 6.1.1: <b>Transitions to low-density neighborhoods.</b> Develop guidelines or design standards for sensitive transitions between low-density neighborhoods and adjacent village centers, transit-oriented development, corridors, or other more intense land uses.	CDD	New	4-10 years
LUD 6.1.2: <b>Compatible design measures.</b> Require buffering, screening or other measures to ensure new multi-family or commercial development is compatible with adjacent single-family neighborhoods and homes.	CDD	New	4-10 years
<b>Downtown</b>			
<del>LUD 7.1.1: <b>Downtown Committee.</b> Maintain the Downtown Committee as an advisory committee that reviews Downtown policies and procedures.</del>	<del>CDD</del>	<del>Completed</del>	<del>-</del>
LUD 7.1.2: <b>Downtown facilities.</b> Support the use of Downtown facilities for civic events.	ALL	Ongoing	
LUD 7.5.1: <b>Downtown Precise Plan updates.</b> Maintain and update the Downtown Precise Plan.	CDD	New	1-3 years
LUD 7.6.1: <b>Manage parking strategies.</b> Evaluate both short- and long-term parking strategies.	CDD & PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Streetscapes and Public Spaces</b>			
LUD 8.1.1: <b>Implement gateway improvements.</b> Include gateway improvements where appropriate in plans such as the City's Capital Improvement Program, new or amended Precise Plans, or other special plans, and through public and private development projects. Gateway improvements could include new and remodeled buildings, landscaping, plazas, and visual art elements.	CDD & PWD	Ongoing	
<b>Integrating Buildings into the Community</b>			
LUD 9.1.1: <b>Implement design compatibility.</b> Utilize precise plans, design guidelines, and zoning standards to ensure high-quality site and architectural design and compatibility between new and existing development.	CDD	Ongoing	
LUD 9.3.1: <b>Update sign regulations.</b> Update the City's sign regulations to meet community design expectations and local business needs.	CDD	New	4-10 years
LUD 9.3.2: <b>Parking area.</b> Update the Zoning Ordinance to address the visible impact of parking structures and lots.	CDD	New	4-10 years
LUD 9.4.1: <b>Complete Streets design standards.</b> Adopt Complete Streets Design Standards and other pedestrian-oriented street design concepts from the Mobility Element.	CDD & PWD	New	
LUD 9.6.1: <b>Light Standards.</b> Adopt and periodically update a set of City Code regulations, standard mitigation measures and/or development conditions to minimize off-site light and glare from new development.	CDD	New	4-10 years
<b>Sustainable Building Design and Development</b>			
LUD 10.2.1: <b>Urban ecology awareness.</b> Establish a process to ensure potential impacts of proposed projects to the natural ecosystem is made available prior to approval of project concepts involving open space or undeveloped land.	CDD & CSD	New	4-10 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
LUD 10.2.2: <b>Protection of wildlife nursery sites.</b> Require preconstruction surveys for nesting birds and/or roosting bats prior to any development that involves the removal of vegetation and/or demolition/restoration of abandoned structures (e.g., houses, barns, sheds, bridges).	CDD & CSD	Ongoing	
LUD 10.4.1: <b>Support sustainability measures.</b> Support programs and strategies to encourage community members to perform upgrades that address sustainability and healthy indoor environment goals.	CDD	Ongoing	1-3 years
LUD 10.6.1: <b>Development standards.</b> Update the Zoning Ordinance to include development standards for installing on-site renewable energy technologies.	CDD	New	4-10 years
LUD 10.6.2: <b>Minimize permit fees and timelines.</b> Minimize permit fees and process timelines for the installation of on-site renewable energy technologies.	CDD	Ongoing	
<del>LUD 10.7.1: <b>Update landscaping requirements.</b> Update the Zoning Ordinance to include updated landscaping requirements.</del>	<del>CDD &amp; PWD</del>	<del>Completed</del>	<del>-</del>
<del>LUD 10.7.2: <b>Water Conservation Landscaping Ordinance.</b> Maintain and implement the Water Conservation in Landscaping Ordinance.</del>	<del>CDD &amp; PWD</del>	<del>Completed</del>	<del>4-10 years</del>
LUD 10.9.1: <b>Sustainable roof standards.</b> Update the Zoning Ordinance to address sustainable roof standards.	CDD	New	4-10 years
LUD 10.10.1: <b>Public outreach and education.</b> Provide public outreach and education on sustainability practices through over-the-counter materials and online resources.	CDD & PWD	Ongoing	
LUD 10.10.2: <b>Environmental education.</b> Provide public environmental education by integrating visible examples of green technology into public buildings.	PWD	New	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Historic Preservation</b>			
LUD 11.1.1: <b>Register of Historic Resources.</b> Maintain and update the Mountain View Register of Historic Resources.	CDD	Ongoing	
LUD 11.1.2: <b>Promote historic resources.</b> Encourage and promote public awareness of Mountain View's historic and cultural resources.	ALL	Ongoing	10+ years
<del>LUD 11.1.3: <b>Historic resource changes.</b> Utilize the development review process to ensure that changes to historic resources are consistent with the U.S. Secretary of Interior Standards for the Treatment of Historic Properties.</del>	<del>CDD</del>	<del>Completed</del>	<del>-</del>
LUD 11.3.1: <b>Early historic evaluation.</b> Identify and evaluate historic and cultural resources early in the development review process.	CDD	Ongoing	1-3 years
LUD 11.3.2: <b>Assistance for historic properties.</b> When possible, provide assistance for properties listed in the Mountain View Register of Historic Resources to be nominated as properties in the California and/or National Register of Historic Places.	CDD	Ongoing	1-3 years
LUD 11.3.3: <b>Register of Historic Resources benefits.</b> Promote the benefits for properties listed on the Mountain View Register of Historic Resources.	CDD	New	1-3 years
<del>LUD 11.3.4: <b>Mills Act contracts.</b> Support Mills Act contracts to preserve historic resources.</del>	<del>CDD</del>	<del>Ongoing</del>	<del>-</del>

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<p><del>LUD 11.5.1: <b>Review Historic Property Directory List.</b></del> Prior to approval of development permits for projects that include ground-disturbing activities. The most recent and updated Northwest Information Center list: Historic Property Directory for the County of Santa Clara shall be consulted to determine if known archaeological and paleontological sites underlie the proposed project. If it is determined that known cultural resources are within ¼ mile of the project site, the City shall require the project applicant to conduct a records search at the Northwest Information Center (NWIC) at Sonoma State University to confirm whether there are any recorded cultural resources within or adjacent to the project site. Based on that research, the City shall determine whether field study by a qualified cultural resources consultant is recommended.</p>	CDD & PWD	Ongoing	
<p><del>LUD 11.5.2: <b>Pre-construction cultural resource surveys.</b></del> Should City staff determine that field study for cultural resources is required, the project applicant shall have a cultural resource professional meeting the Secretary of the Interior's Standards in history and/or archaeology conduct a preconstruction survey to identify significant cultural resources — including archaeological sites, paleontological resources, and human remains — in the project site and provide project-specific recommendations, as needed. Coordination with local Native American communities should be done when significant cultural resources and remains are identified as part of pre-approval site analysis.</p>	CDD & PWD	Ongoing	
<p><del>LUD 11.5.3: <b>Archaeological and paleontological standard conditions.</b></del> Adopt and periodically update a set of standard mitigation measures and development conditions to address the discovery and identification of archaeological and paleontological deposits.</p>	CDD & PWD	Ongoing	



GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<del>LUD 11.6.1: <b>Human Remains.</b> Should human remains be found on a project site, no further excavation or disturbance of the site or any nearby area reasonably suspected to overlie adjacent human remains shall be disturbed until the Santa Clara County Coroner is contacted and determines that no investigation of the cause of death is required. If an investigation is required, and the coroner determines the remains to be Native American then: (1) the coroner would contact the Native American Heritage Commission within 24 hours; (2) the Native American Heritage Commission would identify the person or persons it believes to be the most likely descended from the deceased native American; (3) the most likely descendent may make recommendations to the landowner or the person responsible for the excavation work, for means of treating or disposing of, with appropriate dignity, the human remains and any associated grave goods as provided in Public Resources Code Section 5097.98 and Health &amp; Safety Code Section 7050.5.</del>	CDD & PWD	Ongoing	-
<b>Economic Development and Fiscal Stability</b>			
<i>Fiscal Stability</i>			
LUD 12.1.1: <b>Financial Forecast.</b> Maintain and update the City's 10-year Financial Forecast.	FIN	Ongoing	
LUD 12.3.1: <b>Fiscal impact analysis.</b> Require fiscal impact analysis of proposed General Plan or Zoning Ordinance Amendments and major development projects.	CDD	Ongoing	
LUD 12.3.2: <b>Conversion of industrial to residential lands policy.</b> Maintain and update the City's Policy on Converting Industrial to Residential Lands.	CDD	New	1-3 years
LUD 12.5.1: <b>Cost-saving projects.</b> Develop, evaluate, and prioritize a list of projects that reduce operational expenses.	CMO & All	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<i>Local Economy</i>			
LUD 13.1.1: <del>Attract business class hotel.</del> Attract a business class hotel and conference center to Mountain View to meet business and community needs.	CDD	Completed	1-3 years
<i>Jobs and Innovation</i>			
LUD 14.1.1: <b>Economic Development Strategy Report.</b> Prepare an Economic Development Strategy Report that includes, but is not limited to, the following: Survey businesses, developers, homeowners, and others to determine where and how to improve development-related City services; Continue the use of the City's rapid response team to assist small businesses in complying with the City's permitting process; Streamline and improve the development review process; Develop a list of pre-approved consultants to assist businesses with their development service needs; and Update and simplify development permit forms as feasible.	CDD-ED	Ongoing	1-3 years
<del>LUD 14.3.1: <b>Grant funding.</b> Identify and pursue grant and funding opportunities to develop emerging technology pilot programs and services.</del>	All / IT	Ongoing	-
LUD 14.4.1: Develop Partnerships: Develop partnerships and market the City's business districts to local and regional organizations.	CDD-ED	Ongoing	
<b>CHANGE AREAS</b>			
<b>North Bayshore</b>			
<i>Innovation and Sustainability</i>			
LUD 15.1.1: <b>Corporate and emerging technology focus.</b> Market the North Bayshore Area to the corporate business community and to emerging technology businesses.	CDD-ED	Ongoing	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<del>LUD 15.2.1: <b>Baseline measures.</b> The North Bayshore Precise Plan shall specify transportation performance measures and improvements for the area; include standards and requirements for open space between buildings; cluster FAR in key areas such as along Shoreline Boulevard and at transit nodes; require buffers along the creeks and Shoreline at Mountain View Regional Park; require new development to be sensitive to the wildlife corridor and to existing natural resources and trees; and include safeguards about view and the environment.</del>	CDD & PWD	Completed	1-3 years
<del>LUD 15.3.1: <b>Highly sustainable incentives and performance measures.</b> Develop a range of incentives, such as increased floor area ratio, for the North Bayshore Area for new or significantly rehabilitated highly sustainable development. Performance measures could include sustainable development that exceeds current regulations and/or innovative community benefits that improve quality of life and mitigate potential impacts from greenhouse gas emissions.</del>	CDD	Completed	1-3 years
<i>Land Use and Design</i>			
LUD 16.1.1: <b>Public easements.</b> Ensure open space amenities, plazas, pathways, and park areas remain publicly accessible by requiring public easements, when necessary.	CDD & PWD/CAO	Ongoing	1-3 years
<del>LUD 16.1.2: <b>Burrowing owl avoidance/protection during development.</b> Require preconstruction surveys and protection measures for burrowing owls prior to any North Bayshore development activities on parcels that a qualified biologist has determined provide suitable underground retreats (e.g., ground squirrel burrows, debris piles, storm drain inlets) that could be occupied by either breeding or wintering owls. Consultation with the California Department of Fish and Game shall be required for any site on which burrowing owls are found during the preconstruction survey.</del>	CDD & CSD	Ongoing	-
<del>LUD 16.1.3: <b>Special status plant surveys.</b> Require preconstruction surveys for Congdon's tarplant and other special status plant species prior to development of any ruderal or grassland habitat in the North Bayshore area in accordance with CDFG protocols.</del>	CDD & CSD	Ongoing	-

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<del>LUD 16.2.1: Comprehensive North Bayshore Precise Plan.</del> Combine existing North Bayshore Precise Plans and/or zoning districts into one comprehensive and integrated Precise Plan.	CDD	Completed	1-3 years
<del>LUD 16.2.2: Form-based zoning.</del> Include form-based zoning codes in the updated North Bayshore Precise Plan that specify the desired future character along North Shoreline Boulevard and other areas.	CDD	Completed	1-3 years
<del>LUD 16.2.3: North Shoreline Boulevard street standards.</del> Develop new City street design standards for North Shoreline Boulevard.	CDD & PWD	Completed	1-3 years
<del>LUD 16.2.4: Small business diversity.</del> The North Bayshore Precise Plan shall establish policies that encourage and/or provide incentives for small, non-campus businesses and services, which may include locations where lower FAR is maintained.	CDD	Completed	1-3 years
<del>LUD 16.2.4: Healthy food.</del> Explore strategies to provide access to healthy food sources, such as grocery stores or a farmer's market for area residents and employees.	CDD & CMO	Completed	1-3 years
<del>LUD 16.5.1: New development and views.</del> During review of North Bayshore projects, require analysis of how new buildings would affect views of the mountains.	CDD	Completed	1-3 years
<i>Mobility</i>			
LUD 17.1.1: <b>Partnerships.</b> Pursue public-private partnership opportunities to improve connectivity and integrate transportation systems.	CDD & PWD	Ongoing	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
LUD 17.1.2: <del>North Bayshore Transportation Study.</del> Prepare an access and circulation study to address existing access and circulation limitations in North Bayshore, which could include but not be limited to feasibility of park and ride lots and additional transit, pedestrian, and bicycle facilities and improvements.	PWD	Completed	
LUD 17.1.3: <del>North Bayshore Transportation Management Association (TMA).</del> Facilitate creation of a North Bayshore Transportation Management Association (TMA) to manage the operation of the North Bayshore Shuttle System, including a mechanism for new and existing businesses to contribute towards the operational expenses of the TMA.	CDD & PWD	Completed	-
LUD 17.1.4: <del>North Bayshore Shuttle System branding.</del> Facilitate the promotion and branding of the North Bayshore shuttle system to increase public awareness and ridership.	CDD & PWD	Completed	1-3 years
LUD 17.1.5: <b>New North Bayshore Shuttle System.</b> Develop strategies to incorporate existing shuttles into a new North Bayshore shuttle system.	CDD & PWD	Ongoing	-
LUD 17.1.6: <b>North Bayshore shuttle and Downtown.</b> Improve connectivity and efficiency of shuttle service between the North Bayshore area and the Downtown transit center.	CDD & PWD	Ongoing	
LUD 17.1.7: <b>City-wide shuttle integration.</b> Evaluate the integration of the North Bayshore Shuttle System with a City-wide shuttle system.	CDD & PWD	Ongoing	
LUD 17.1.8: <b>Future transportation options.</b> Evaluate future North Bayshore transportation strategies, including fixed rail and <del>Personal Rapid Transit options.</del>	CDD & PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
LUD 17.1.9: <del>Precise plan integration.</del> The North Bayshore Precise Plan shall integrate Council-supported transportation strategies from the North Bayshore Transportation Study.	CDD & PWD	Ongoing	1-3 years
LUD 17.2.1: <b>Transportation Demand Management measures.</b> Implement measures for the North Bayshore Area.	CDD & PWD	Ongoing	4-10 years
LUD 17.2.2: <b>Traffic management plan.</b> Update the City's traffic management plan for Shoreline Amphitheatre events.	CMO & POL		
LUD 17.3.1: <del>Improve connectivity.</del> Ensure the North Bayshore Precise Plan update addresses bicycle and pedestrian improvements, requirements, and guidelines for a finer street grid of smaller blocks, improved connections as parcels redevelop, and implementation strategies.	CDD & PWD	Completed	1-3 years
LUD 17.3.2: <b>Trail access.</b> Improve access to Permanente and Stevens Creeks and Bay Trails.	CDD & CSD/PWD	Ongoing	1-3 years
<i>Sea-Level Rise</i>			
LUD 18.1.1: <del>Vulnerability Risk Assessment.</del> Prepare a Vulnerability Risk Assessment that identifies City facilities and infrastructure and areas with private properties that may be at risk.	PW & CDD	New	1-3 years
LUD 18.1.2: <del>Sea Level Rise Adaptation Strategy Report.</del> Prepare and update a Sea Level Rise Adaptation Strategy Report.	PW & CDD	Completed	-
LUD 18.2.1: <del>Transfer of Development Rights program.</del> Develop a Transfer of Development Rights program to allow properties to transfer their development rights and convert to wetland or detention pond areas.	CDD	New	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>East Whisman</b>			
<b>LUD 19.1.1: Transit Zone ordinance update.</b> Update the process and requirements of the Zoning Ordinance Transit Zone to allow greater land use intensity within one-half mile of area light rail transit stations.	CDD	New	4-10 years
<b>LUD 19.2.1: Highly sustainable incentives and performance measures.</b> Develop a range of incentives, such as increased floor area ratio, for the East Whisman Area for new or significantly rehabilitated, highly sustainable development. Performance measures could include sustainable development that exceeds current regulations and/or innovative community benefits that improve quality of life and mitigate potential impacts from greenhouse gas emissions.	CDD	Ongoing	4-10 years
<b>LUD 19.3.1: Improve connectivity.</b> Plan for mobility improvements that support smaller blocks and improved bicycle and pedestrian connections through the area as parcels redevelop.	CDD & PWD	New	4-10 years
<b>LUD 19.3.2: Improved pedestrian and bicycle connection.</b> Plan, design, and construct an improved pedestrian and bicycle connection between East Whisman, and the NASA/Ames VTA Light Rail Station.	PWD & CDD	Ongoing	
<b>LUD 19.3.3: Additional connectivity measures.</b> Develop additional pedestrian and bicycle measures along publicly accessible streets and paths and additional TDM measures to be applied to development outside of a one-half mile distance from light rail stations.	CDD & PWD	New	4-10 years
<b>LUD 19.4.1: Transportation Demand Management measures.</b> Implement TDM measures for the East Whisman area.	CDD & PWD	New	4-10 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>LUD 19.4.2: Bicycle and pedestrian improvements list.</b> Develop a master list of bicycle and pedestrian improvements for the East Whisman area to be implemented through transit-oriented development projects.	PWD & CDD	Ongoing	
<b>LUD 19.4.3: Parking innovation.</b> The Transit-Oriented Development Ordinance shall specify innovative parking strategies and requirements.	CDD	New	4-10 years
<b>LUD 19.5.1: Zoning Ordinance update.</b> Update the Zoning Ordinance with development standards for new retail and service uses that serve surrounding residential and working populations.	CDD	New	4-10 years
<b>LUD 19.5.2: Exempting retail floor area.</b> Develop standards to exempt retail floor area ratio as part of new office developments or major remodeling projects in underserved retail areas.	CDD	New	4-10 years
<b>LUD 19.6.1: Commercial design elements.</b> Update policy documents to specify commercial design elements that provide sensitive transitions between residential and commercial land uses.	CDD	New	4-10 years
<b>LUD 19.6.2: Height and intensity transitions.</b> The Transit-Oriented Development Ordinance shall specify development standards including sensitive design transitions and lower intensities and height limits for commercial areas along North Whisman Road adjacent to residential areas.	CDD	New	4-10 years
<b>El Camino Real</b>			
<del><b>LUD 20.2.1: Specify more intensive development criteria.</b> Update the Zoning Ordinance to specify criteria where more intensive development may be most appropriate along El Camino Real.</del>	CDD	Completed	1-3 years



GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>LUD 20.2.2: <del>Allow greater densities for larger sites.</del></b> Amend the Zoning Ordinance to allow greater densities for larger project sites along the El Camino Real corridor.	CDD	Completed	1-3 years
<b>LUD 20.7.1: Implement pedestrian improvements.</b> Implement pedestrian improvements identified in the Pedestrian Master Plan and through private development projects.	CDD & PWD	Ongoing	
<b>LUD 20.8.1: <del>Collaborate on street design standards.</del></b> Work with surrounding cities and Caltrans to develop street design standards for El Camino Real.	<del>PWD &amp; CDD</del>	Completed	<del>1-3 years</del>
<b>LUD 20.9.1: Bus Rapid Transit design.</b> Work with the VTA on the design of the Bus Rapid Transit (BRT) service.	PWD & CDD	Ongoing	
<b>San Antonio</b>			
<b>LUD 21.2.1: <del>Ortega/California development.</del></b> Ensure new zoning or precise plan standards for the Ortega/California parcel, within the Mixed Use Corridor designation, include specific standards for senior housing and other residential uses and ensure future residential development at this location is compatible with surrounding uses.	CDD	Completed	10+ years
<b>LUD 21.3.1: California Street corridor improvement study.</b> Complete a corridor improvement study for California Street.	PWD & CDD	Ongoing	
<b>LUD 21.4.1: Pedestrian and bicycle tunnel.</b> Support the completion of a pedestrian and bicycle tunnel under Central Expressway as part of the redevelopment of the Mayfield Mall Precise Plan area.	CDD & PWD	New	4-10 years
<b>LUD 22.1.1: <del>Comprehensive San Antonio Precise Plan.</del></b> Combine existing San Antonio Area Precise Plans and/or zoning districts into one comprehensive and integrated Precise Plan (consistent with the Change Area).	CDD	Completed	1-3 years
<b>Moffett Boulevard</b>			

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>LUD 23.1.1: Street design standards.</b> Create and implement Moffett Boulevard street design standards and improvements.	CDD & PWD	New	10+ years
<b>LUD 23.7.1: Improve connectivity.</b> Develop and implement strategies to encourage transit, pedestrian, and bicycle access and connectivity along and across the Central Expressway corridor.	PWD & CDD	New	
<b>LUD 23.8.1: Parking study.</b> Develop a parking study to include updated parking standards, TDM implementation, shared parking facilities, and consideration of an improvement district.	CDD & PWD	New	4-10 years
<b>Mobility</b>			
<b>Complete Streets</b>			
<b>MOB 1.1.1: Mobility plans.</b> Ensure mobility master plans include or reference priority project lists intended to maintain and enhance the multi-modal transportation system.	PWD & CDD	Ongoing	
<b>MOB 1.1.2: Multi-modal design.</b> Update street design standards to address roadway function, adjacent land use, and accommodations for all modes.	PWD & CDD	New	
<b>MOB 1.1.3: Existing resources.</b> Consult existing resources for design guidance in developing street design standards.	PWD & CDD	Ongoing	
<b>MOB 1.2.1: Complete Streets.</b> Implement complete streets policies and standards in new street design standards, new streets projects, and in street rehabilitation projects.	PWD & CDD	Ongoing	
<b>MOB 1.2.2: Grand Boulevard Initiative.</b> Implement principles of the Grand Boulevard Initiative along El Camino Real.	PWD & CDD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 1.2.3: Targeted standards.</b> Consider additional corridor-specific and/or Precise Plan-based street design standards and guidelines to enhance multi-modal environments (for example, streets, sidewalks, landscaping, and furniture).	CDD & PWD	Ongoing	
<b>MOB 1.3.1: Pedestrian and bicycle connections.</b> Ensure Precise Plans and zoning standards include guidelines for public greenways to create strong pedestrian and bicycle connections, particularly in locations where large blocks are prevalent and vehicular through-connections may not be feasible.	CDD & PWD	Ongoing	4-10 years
<b>MOB 1.3.2: Development review.</b> Use the development review process to identify and implement pedestrian and bicycle improvements in private development projects and along adjacent street frontages.	CDD & PWD	New	4-10 years
<del><b>MOB 1.3.3: Grade separation policy.</b> Develop grade separation policies for the Caltrain rail and Central Expressway corridor.</del>	<del>PWD</del>	<del>Completed</del>	
<b>MOB 1.3.4: Grade separations.</b> Support plans for new grade-separated infrastructure (for example, bridges and underpasses) and updates to existing infrastructure consistent with grade separation policies, to reduce conflicts between modes and improve accommodations for non-automotive travel.	PWD	Ongoing	
<b>MOB 1.4.1: Street grid.</b> Identify and leverage opportunities for a street grid of smaller blocks and improved connections as parcels redevelop.	CDD & PWD		
<b>MOB 1.4.2: Municipal uses.</b> Review street design standards to ensure they consider utility infrastructure, emergency access, and service access needs.	PWD	Ongoing	
<b>MOB 1.5.1: Connected network.</b> During review of new subdivisions and major redevelopments, ensure new development provides or enhances a highly interconnected transportation network.	CDD & PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 1.6.1: Traffic calming.</b> Provide traffic calming improvements through the City's Neighborhood Traffic Management Program (NTMP).	PWD	Ongoing	
<b>MOB 1.6.2: Neighborhood Traffic Management Program.</b> Update NTMP guidelines to ensure they include up-to-date traffic calming design options.	PWD	New	
<b>Accessibility</b>			
<b>MOB 2.1.1: Sidewalks and lighting.</b> Encourage separated sidewalks and lighting during review of new development projects and significant rehabilitation or expansion projects.	CDD & PWD	Ongoing	
<b>MOB 2.1.2: ADA accessibility.</b> Implement and enforce requirements for ADA accessibility at public facilities and during review of private development projects (for example, disabled parking, paths of travel, building access, curb ramps, etc.).	CDD & PWD	Ongoing	
<b>MOB 2.1.3: Transportation plans.</b> Ensure bicycle, pedestrian, and other transportation plans consider access improvements to public facilities, programs, and services.	PWD	Ongoing	
<b>MOB 2.1.4: Transit providers.</b> Coordinate with transit providers responsible for implementing accessible transit and paratransit services to accommodate the needs of Mountain View residents.	PWD	Ongoing	
<b>Walkability</b>			
<b>MOB 3.1.1: Pedestrian Master Plan.</b> Regularly update and implement the goals, policies, and actions of the Pedestrian Master Plan.	PWD	New	
<b>MOB 3.1.2: Sidewalk database.</b> Maintain a database of missing sidewalk segments and explore opportunities to close gaps in the sidewalk network.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 3.1.3: Pedestrian paths.</b> Include publicly accessible pedestrian paths in major new developments and public facilities, and ensure that they are clearly identified and safe.	CDD & PWD		
<b>MOB 3.1.4: Curbs, gutters, and sidewalks.</b> Implement existing policy to install curbs, gutters, and sidewalks, where desired on unimproved local streets and identify funding for the improvements.	PWD	Ongoing	
<b>MOB 3.1.5: <del>Unimproved Street Policy.</del></b> Create a set of guidelines to improve pedestrian accommodation within the roadway where sidewalks are not desired by neighborhood residents, according to the City's Policy.	PWD	Completed	
<b>MOB 3.1.6: Sustainable streetscapes.</b> Consider adopting and/or updating sustainable streetscape standards and guidelines for public improvements and frontage design of private development aimed at creating attractive pedestrian environments, particularly along high-traffic roadways.	CDD & PWD	New	
<b>MOB 3.2.1: Connections through superblocks.</b> Develop pedestrian improvement standards aimed at breaking down large blocks, where vehicular intersections are not feasible or desirable.	CDD & PWD	New	
<b>MOB 3.2.2: Existing neighborhoods.</b> Identify and enhance pedestrian and bicycle facilities and connections through existing neighborhoods to commercial locations and amenities.	CDD & PWD	Ongoing	
<b>MOB 3.2.3: Pedestrian crossings to parks.</b> Improve and enhance pedestrian crossings to parks and other public facilities in accordance with current standards and best engineering practices.	PWD & CSD	Ongoing	
<b>MOB 3.2.4: Safety and security.</b> Encourage building design features in new developments, such as windows and entries that orient towards public pathways, to improve the safety and security of pedestrians.	CDD	New	4-10 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 3.3.1: <del>Key crossings.</del></b> <del>Develop a priority list for enhanced pedestrian and bicycle crossings along key barriers, such as railroad tracks, El Camino Real, Highway 85, Highway 101, Highway 237, Shoreline Boulevard, Grant Road, Middlefield Road, and Central Expressway.</del>	PWD & CDD	Completed	-
<b>MOB 3.3.2: Pedestrian connections.</b> Identify and prioritize pedestrian access to connect neighborhood cul-de-sacs and connect neighborhoods to the City-wide trail system.	PWD & CSD	Ongoing	
<b>MOB 3.4.1: Roadway reductions.</b> Identify opportunities to reduce roadway widths at specific intersections and along key corridors to enhance pedestrian and bicycle facilities, including landscape amenities.	PWD & CDD	Ongoing	
<b>MOB 3.5.1: Bicycle/Pedestrian Advisory Committee.</b> Support the Bicycle/Pedestrian Advisory Committee (BPAC) work on pedestrian and bicycle facility projects.	PWD	Ongoing	
<b>MOB 3.5.2: Programs to promote walking.</b> Implement new and enhanced sustainability and health programs that promote walking and bicycling.	CMO	New	
<b>Bikeability</b>			
<b>MOB 4.1.1: Bicycle Transportation Plan.</b> Regularly update and implement a comprehensive Bicycle Transportation Plan (BTP), including identification of projects that extend and improve the on-street bicycle network, and consideration of bicycling mode-share targets to achieve a well-utilized network.	PWD & CDD	New	
<b>MOB 4.1.2: Funding.</b> Seek funding and revenue sources to install bicycle network improvements and parking.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 4.2.1: Off-street trails.</b> Maintain and extend the City's off-street trail network to improve bicycle and pedestrian access, including Stevens Creek, Hetch Hetchy Trail, and Permanente Creek Trail.	PWD & CSD	Ongoing	
<b>MOB 4.3.1: Public bicycle parking.</b> Enhance the availability of convenient and publicly accessible bicycle parking facilities at transit stations and ensure availability on public and private property at key commercial locations such as Downtown.	PWD & CDD	Ongoing	
<b>MOB 4.4.1: Update bicycle parking requirements.</b> Update the bicycle parking requirements, including potential standards such as: New requirements based on number of dwelling units and commercial square footage, instead of percentage of car parking spaces. Updated bicycle parking standards and guidelines that distinguish requirements for visitor, resident, and employee facilities. Updated standards and siting guidelines for shopping centers and other village centers to significantly improve and increase bicycle access, parking, and safety.	CDD & PWD	New	4-10 years
<b>MOB 4.4.2: Bicycle parking innovations.</b> Encourage new and innovative means for complying with bicycle parking and storage requirements.	CDD & PWD	New	4-10 years
<b>MOB 4.5.1: Bicycle education.</b> Provide bicycle education and promotion programs.	PWD	Ongoing	
<b>Transit</b>			
<b>MOB 5.1.1: Commuter rail.</b> Actively support commuter rail in Santa Clara County and along the Peninsula.	PWD	Ongoing	
<b>MOB 5.1.2: Light rail.</b> Actively support enhanced existing light rail service to transit-oriented employment centers and residential development in Mountain View.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 5.1.3: Protection from negative effects.</b> Collaborate with service providers in transit planning processes to support designs that address visual, noise, and vibration impacts and avoid creating barriers that divide the community.	PWD & CDD	Ongoing	
<b>MOB 5.1.4: Caltrans and VTA.</b> Plan for and work with Caltrans and VTA to implement BRT improvements along El Camino Real that reflect the City's needs and interests.	PWD & CDD	Ongoing	
<b>MOB 5.1.5: Transit prioritization.</b> Collaborate with Caltrans and VTA to consider additional signal timing adjustment and transit prioritization to minimize transit delay along El Camino Real, in coordination with service needs of other modes of travel (for example, pedestrian crossing, vehicle travel along corridor, etc.).	PWD	Ongoing	
<b>MOB 5.1.6: Transit outreach.</b> Provide informational and promotional support for new and existing transit services.	PWD	Ongoing	
<b>MOB 5.2.1: California High-Speed Rail Corridor.</b> Work with the California High-Speed Rail Authority to provide enhanced pedestrian and bicycle access as well as economic development opportunities along and across the rail corridor.	PWD & CDD	Ongoing	
<b>MOB 5.2.2: Community preservation.</b> Support the preservation of the Downtown business district, historic buildings, pedestrian-friendly environment, and adjacent residential character along the rail corridor.	CDD	Ongoing	
<b>MOB 5.2.3: Downtown circulation.</b> Support protection of Downtown Transit Center operations and access, Downtown mobility, and Central Expressway level of service from impacts of high-speed rail.	PWD	Ongoing	
<b>MOB 5.3.1: City-wide shuttles.</b> Study a possible City-wide shuttle system in coordination with VTA, employers, project developers, and other stakeholders.	CDD & CDD	New	



GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 5.3.2: Caltrain and VTA.</b> Work with Caltrain and VTA to maintain and enhance convenient, ADA-accessible train, light rail, bus, and shuttle service.	PWD	Ongoing	
<b>MOB 5.3.3: Bicycle amenities.</b> Encourage bicycle amenities and access on public transit.	PWD	Ongoing	
<b>MOB 5.4.1: NASA/Ames.</b> Partner with NASA/Ames Research Park to plan and fund transportation connections with Mountain View, including potential shuttle, bicycle, and pedestrian connections to Downtown, North Bayshore and East Whisman.	PWD & CDD	Ongoing	
<b>MOB 5.4.2: Shuttle access.</b> Support improvements for continued shuttle access to the Downtown Transit Center and Caltrain.	PWD & CDD	Ongoing	
<b>MOB 5.5.1: Multi-modal station access.</b> Collaborate with Caltrain, VTA, and the High-Speed Rail Authority to optimize station access for all modes, provide safe routes to transit, and ensure adequate bicycle and automobile station parking.	PWD & CDD	Ongoing	
<b>MOB 5.5.2: Caltrain station access.</b> Support Caltrain station improvements identified in the Caltrain Bicycle Access and Parking Plan, and prioritize non-single occupancy vehicle modes of access.	PWD	Ongoing	
<b>Safe Routes to Schools</b>			
<b>MOB 6.1.1: Funding.</b> Pursue public and private agency grant funding sources for safe routes to schools programs.	PWD	Ongoing	
<b>MOB 6.2.1: Filling gaps.</b> Identify opportunities to install sidewalks, pathways, and bicycle facilities, which may include right-of-way acquisition, to complete gaps along routes to schools.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 6.3.1: Trail access.</b> Plan and construct school-accessible trailheads or neighborhood access points.	PWD & CSD	Ongoing	
<b>MOB 6.4.1: Education and outreach.</b> Work with the school districts to develop and distribute safe routes to schools plans and information.	PWD	Ongoing	
<b>Vehicle Parking</b>			
<b>MOB 7.1.1: Parking requirements.</b> Update and regularly revisit parking standards to: Determine whether it is feasible to reduce or remove minimum requirements for certain districts, land use categories, or development types; Consider the use of parking maximums; Consider allowing developers to meet minimum parking requirements by alternative means, such as shared parking between uses, payment of in-lieu fees, or off-site parking within a reasonable walking distance; Encourage all new commercial and mixed-use parking to be designed so that it is interconnected with adjacent parking facilities; and Provide preferred parking locations for prioritized vehicles such as car-share vehicles, rideshare vehicles, and zero emissions vehicles.	CDD & PWD	New	4-10 years
<b>MOB 7.1.2: Reduced parking with reduced demand.</b> Consider modifying minimum parking requirements for development projects that implement Transportation Demand Management programs, locate near major transit nodes, and/or feature specialized uses with lower parking demand (for example, senior housing, etc.).	CDD & PWD	New	4-10 years
<b>MOB 7.2.1: Reducing negative effects of parking.</b> Develop standards for requiring new parking to be accessed from secondary streets, minimizing the width and number of driveways into a parking facility, and screening parking areas with landscaping or wrapping with active uses.	CDD & PWD	New	4-10 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 7.2.2: Unbundled parking.</b> Consider zoning standards and use the development review process to encourage building owners of new multi-family and commercial developments to lease parking spaces separately from residential units and commercial space, and allow residents and employees of nearby buildings to lease the spaces at comparable rates as building tenants.	CDD	New	4-10 years
<b>MOB 7.2.3: Sustainable parking innovation.</b> Consider zoning standards and use the development review process to encourage building owners and developers of new development and significant rehabilitation or expansion projects to install innovative and sustainable parking amenities (for example, parking lifts, electric vehicle charging stations, solar canopies, permeable pavement, etc.).	CDD & PWD	New	4-10 years
<b>MOB 7.3.1: Parking availability targets.</b> Adopt parking availability targets and delegate to staff the necessary resources and authority to achieve the targets, including administrative and enforcement activities.	CDD & PWD	New	4-10 years
<b>MOB 7.3.2: Incentives.</b> Consider using incentive structures such as price as tools for achieving parking availability targets.	CDD & PWD	New	4-10 years
<b>MOB 7.3.3: Parking information tools.</b> Provide tools for motorists to find available parking spaces, including way finding signage, real-time information signage, and accessible information through new technologies.	CDD & PWD	New	4-10 years
<b>Performance Measurement</b>			
<b>MOB 8.1.1: Transportation analysis for new development.</b> Coordinate with the Santa Clara County Congestion Management Agency to periodically update the City's transportation analysis requirements for new development, including evaluation criteria, significance thresholds, and mitigation guidelines for environmental analysis (CEQA/NEPA).	PWD & CDD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 8.1.2: Alternative impact thresholds.</b> Study and implement new significance thresholds and performance indicators that balance the needs of all modes for different street types and/or locations; provide guidance on appropriate mitigations for transportation impacts; and establish policies for Statements of Overriding Consideration for transportation impacts in Environmental Impact Reports (EIRs).	CDD & PWD	New	1-3 years
<b>MOB 8.1.3: Interim level of service (LOS) standards.</b> Until adoption of new significance thresholds of performance indicators occurs, the Citywide vehicle LOS standards from the 1992 General Plan, which include a target peak hour LOS policy of LOS D for all intersections and roadway segments, with the following exceptions in high-demand areas: <ul style="list-style-type: none"> <li>• Use LOS E for intersections and street segments within the Downtown and San Antonio areas where vitality, activity and multi-modal transportation use are primary goals; and</li> <li>• Use LOS E for intersections and street segments on CMP designated roadways in Mountain View (e.g., El Camino, Central Expressway and San Antonio Road).</li> </ul>	PWD & CDD	Ongoing	
<b>MOB 8.2.1: System performance target.</b> Ensure new performance measures include tools for balancing the needs of each mode.	CDD & PWD	New	4-10 years
<b>MOB 8.2.2: Monitoring and reporting.</b> Develop a clear mechanism for ongoing feedback to the City Council, other City boards and commissions, and the community on transportation issues, priorities and successes based on established measurement criteria.	CDD & PWD	New	4-10 years
<b>Greenhouse Gas Emissions and Air Quality</b>			
<b>MOB 9.1.1: Greenhouse Gas Inventory.</b> Maintain and regularly update the City's municipal and Community Greenhouse Gas Inventory to track emissions.	CDD & All	New	1-3 years
<b>MOB 9.1.2: Greenhouse Gas Reduction Plan.</b> Regularly update the GGRP to address transportation emissions reductions.	CDD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>MOB 9.2.1: Mixed-use in higher densities.</b> Seek to create higher-intensity mixed-use districts along transit, bicycle, and pedestrian corridors.	CDD & PWD	Ongoing	1-3 years
<b>MOB 9.2.2: Alternative modes.</b> Promote walking, bicycling, transit and other highly efficient modes of transportation to reduce per capita vehicle miles traveled.	CDD & PWD	Ongoing	1-3 years
<b>MOB 9.3.1: Municipal vehicles.</b> Minimize emissions from City-owned and operated vehicles through equipment retrofit, purchasing of more efficient models, changes in operation protocols, or other actions.	PWD & FASD/ CDD	Ongoing	
<b>MOB 9.3.2: Sustainable infrastructure.</b> Support the installation of innovative, sustainable infrastructure for low-emission vehicles (for example, electric charging stations, etc.).	CDD & PWD	Ongoing	
<b>Vehicles and Roadway System Efficiency</b>			
<b>MOB 10.1.1: Congestion.</b> Limit congestion to portions of the transportation network that have the least impact on the City's residential neighborhoods.	PWD	Ongoing	
<b>MOB 10.1.2: Roadway System Management.</b> Use Transportation Systems Management (TSM) principles when considering roadway system improvement projects to improve traffic flow, in balance with the needs of other modes.	PWD	Ongoing	
<b>MOB 10.1.3: Roadway improvements.</b> Include roadway operation improvement requirements as part of the review process for new development and significant rehabilitation or expansion projects.	PWD	Ongoing	
<b>MOB 10.1.4: Surrounding jurisdictions.</b> Collaborate with surrounding jurisdictions and transit agencies such as VTA to implement intelligent transportation systems and minimize the potential negative impacts on Mountain View from projects in surrounding jurisdictions.	PWD & CDD		

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
MOB 10.1.5: <b>Transportation impact fee.</b> Consider adopting a transportation impact fee to mitigate transportation impacts of new development.	CDD & PWD		
MOB 10.2.1: <b>New development.</b> Impose and regularly update TDM requirements for new development and significant expansion or rehabilitation projects.	CDD & PWD	Ongoing	4-10 years
MOB 10.2.2: <b>Existing development.</b> Encourage TDM implementation for existing development.	CDD & PWD	Ongoing	4-10 years
MOB 10.2.3: <b>Local trip management.</b> Facilitate the formation and foster the success of Transportation Management Associations (TMAs), Business Improvement Districts (BIDs), or other public-private partnerships to help manage vehicle trips at a local level.	CDD & PWD	Ongoing	1-3 years
MOB 10.2.4: <b>Project design.</b> Ensure development project designs support achievement of TDM measures.	CDD & PWD	Ongoing	
MOB 10.2.5: <b>Funding and reporting.</b> Develop requirements and funding mechanisms for TDM performance reporting to the City.	CDD & PWD	New	1-3 years
MOB 10.2.6: <b>Targeted improvements.</b> Explore opportunities to apply traffic impact fees toward bicycle, pedestrian, transit and roadway improvements in order to improve the overall transportation system and optimize travel by all modes.	CDD & PWD	New	1-3 years
<b>Maintenance</b>			
MOB 11.1.1: <b>New funding sources.</b> Ensure mobility plans include opportunities for new funding sources to implement system improvements.	PWD & CDD	New	1-3 years
MOB 11.2.1: <b>Pavement Management System.</b> Maintain a Pavement Management System and regularly report on pavement conditions.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
MOB 11.2.2: <b>Pedestrian facilities.</b> Ensure sidewalks and pathways remain free of obstacles that impair accessibility.	PWD	Ongoing	
MOB 11.3.1: <b>Project funding.</b> Emphasize funding for alternatives to single-passenger vehicle facilities when appropriating money for transportation projects.	PWD	Ongoing	
MOB 11.4.1: <b>Demonstration projects.</b> Identify and implement demonstration projects that create system efficiencies and cost savings.	PWD	Ongoing	
<b>Infrastructure and Conservation</b>			
<b>City-wide Infrastructure</b>			
INC 1.1.1: <b>Infrastructure upgrade.</b> Develop appropriate procedures for upgrades to existing infrastructure.	PWD	Ongoing	
INC 1.1.2: <b>Infrastructure replacement.</b> Identify and replace end of life infrastructure as necessary.	PWD	Ongoing	
<del>INC 1.2.1: <b>Fee structure.</b> Develop and implement a fee structure establishing how the City will share the cost of infrastructure upgrades made necessary by new development.</del>	<del>PWD &amp; FIN</del>	<del>Completed</del>	
INC 1.5.1: <b>Coordination with utilities.</b> Work with utility providers to promote information-sharing and to ensure proper maintenance of utility infrastructure.	PWD	Ongoing	
INC 1.6.1: <b>Sustainable materials for maintenance.</b> Research and consider the use of sustainable or green construction materials during maintenance projects.	PWD & CSD	Ongoing	
INC 2.1.1: <b>Water shortages.</b> Be prepared to mitigate water shortages due to drought, disaster, infrastructure failure or other service interruptions.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
INC 2.1.2: <b>Sewer.</b> Mitigate sewer disposal, due to disaster, infrastructure failure, or other service interruption.	PWD	Ongoing	
INC 2.4.1: <b>Criteria for vulnerable areas.</b> Create specific design criteria for sensitive and vulnerable areas such as the North Bayshore area due to their unique environmental conditions.	CDD & CSD		
INC 2.4.2: <b>Emergency service restoration plan.</b> Create and maintain an emergency service restoration plan for all critical infrastructure – including potable water, wastewater, storm water, recycled water, telecommunications, energy and streets – in case of disaster, infrastructure failure or other service interruptions.	PWD	Ongoing	
INC 3.1.1: <b>Monitoring rights-of-way.</b> Prioritize physical improvements to streets, sidewalks and other public rights-of-way based on regular monitoring of their condition.	PWD	Ongoing	
INC 3.1.2: <b>Upgrades to unimproved streets.</b> Review policies and procedures for when and how to upgrade unimproved streets, remaining sensitive to the unique character, aesthetics, equity and desires of residents in the City's different neighborhoods.	PWD	Ongoing	
INC 3.1.3: <b>Recycled content paving material.</b> Seek opportunities to use paving material that has recycled content.	PWD	Ongoing	
<b>Water, Wastewater and Stormwater</b>			
<i>Potable Water Supply</i>			
<del>INC 4.1.1: <b>Urban Water Management Plan and Water Master Plan.</b> Comply with provisions of the City's Urban Water Management Plan and the Water Master Plan and regularly update them to reflect long term land use planning decisions.</del>	<del>CDD</del>	<del>Ongoing</del>	



GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
INC 4.1.2: <b>Groundwater quality and regulations.</b> Closely monitor groundwater quality as well as any changing rules and regulations regarding the City's access to groundwater, revising plans as necessary to reflect any relevant changes to the groundwater supply.	PWD	Ongoing	1-3 years
INC 4.1.3: <b>City reservoir storage.</b> Regularly review reservoir capacity to ensure the City meets recommended storage amounts.	PWD	Ongoing	10+ years
INC 4.2.1: <b>Water contracts.</b> Work with other local agencies and water wholesalers to maintain the City's existing water contracts and Supply Guaranties.	PWD	Ongoing	4-10 years
INC 4.2.2: <b>Access to imported water supply.</b> Monitor changing rules and regulations regarding the City's access to imported water supply.	PWD	Ongoing	1-3 years
INC 4.2.3: <b>CalWater service.</b> Evaluate and establish the franchise agreement with CalWater regarding their existing service in Mountain View.	PWD & CAO	Ongoing	1-3 years
INC 4.3.1: <b>Water main replacement.</b> Execute the annual water main replacement program and budget.	PWD	Ongoing	1-3 years
<del>INC 4.3.2: <b>Fee structure.</b> Review and update the procedure and fee structure, defining the cost of water system upgrades made necessary by new development, considering the possibility of new impact and maintenance fees in order to create a sustainable water supply system.</del>	<del>PWD &amp; FIN</del>	<del>Completed</del>	<del>1-3 years</del>
<i>Water Conservation</i>			
INC 5.1.1: <b>Public education.</b> Implement public education programs about water conservation and efficiency, including education at schools.	PWD	Ongoing	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
INC 5.1.2: <b>Large consumers.</b> Target water use efficiency outreach towards larger water customers.	PWD	Ongoing	1-3 years
INC 5.2.1: <b>Incentives and requirements.</b> Create incentives and develop regulations that encourage water use efficiency, water conservation and recycled water use.	PWD & CDD	New	4-10 years
<del>INC 5.5.1: <b>Landscape Water Conservation Ordinance.</b> Update the City's Water Conservation in Landscaping Ordinance as necessary.</del>	<del>PWD &amp; CDD</del>	<del>Completed</del>	
INC 5.7.1: <b>City demonstration projects.</b> Administer demonstration projects such as water-wise gardens and rain gardens.	CSD & PWD	Ongoing	
<i>Wastewater</i>			
INC 6.1.1: <b>Sewer Master Plan.</b> Maintain and update the City's Sewer Master Plan (SMP) as necessary, to reflect long-term land use planning decisions.	PWD	Ongoing	10+ years
INC 6.1.2: <b>Anticipating future wastewater generation.</b> Anticipate future wastewater generation by regularly updating the Sewer Master Plan (SMP) to reflect long-term land use planning decisions.	PWD	Ongoing	4-10 years
INC 6.1.3: <b>Monitoring.</b> Monitor the condition of the sanitary sewer collection system and continue to make improvements by maintaining and updating the Sanitary Sewer Management Plan (SSMP).	PWD & CAO/ FIR	Ongoing	1-3 years
INC 6.1.4: <b>Sanitary Sewer Overflows.</b> Maintain programs to prevent sanitary sewer overflows.	PWD	Ongoing	1-3 years
INC 6.1.5: <b>Wastewater conveyance outside City limits.</b> Allow conveyance and treatment of wastewater by City infrastructure for the City of Los Altos, portions of Moffett Field and NASA/Ames and other areas outside City limits as mutually beneficial.	PWD & CAO	Ongoing	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
INC 6.1.6: <del>NASA/Ames sanitary sewer discharge.</del> Renew sanitary sewer discharge agreement with NASA/Ames.	CAO & PWD	Completed	
INC 6.1.7: <del>Wastewater fee structure.</del> Review and update the procedure and fee structure for the cost of system upgrades made necessary by new development, considering the possibility of new impact and maintenance fees to ensure a sustainable system.	PWD & FASD	Completed	
INC 6.2.1: <b>Pollution prevention.</b> Actively partner with the Palo Alto Regional Water Quality Control Plant (PARWQCP), implementing policies to control inflow and infiltration sources, and reducing wastewater loading of pollutants, such as metals, pharmaceuticals and other emerging pollutants that may pass through the wastewater treatment system.	PWD & FIR	Ongoing	1-3 years
INC 6.2.2: <b>Industrial pollution control monitoring.</b> Conduct industrial inspection and monitoring programs to ensure that required controls are installed and maintained and that applicable discharge limits are met.	FIR	Ongoing	
INC 6.2.3: <b>Contaminated groundwater.</b> Develop a policy or ordinance for discharge of contaminated groundwater management during construction of subterranean structures.	FIR & PWD	Ongoing	
INC 6.2.4: <b>Commercial pollution control monitoring.</b> Implement commercial inspection programs to control discharges that may create hazardous conditions in the City's sewer system or may cause sewer overflows.	FIR	Ongoing	
INC 6.2.5: <del>Source controls in new development.</del> Control potential pollutant sources from new facilities or developments by requiring source controls during the planning and building plan check review process.	FIR & PWD/CDD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
INC 6.4.1: <b>Moffett Field sewer discharge.</b> Work with the Palo Alto Regional Water Quality Control Plant and other relevant agencies to create and implement a strategy for addressing Moffett Field wastewater discharge.	PWD & CAO/FIR	Ongoing	1-3 years
<i>Recycled Water</i>			
INC 7.1.1: <del><b>Recycled Water Master Plan.</b></del> Develop a comprehensive recycled water master plan and alternatives analysis.	PWD	Completed	1-3 years
INC 7.1.2: <b>Salinity reduction policy.</b> Develop and implement a comprehensive salinity reduction policy.	PWD & FIR	Ongoing	4-10 years
INC 7.1.3: <b>Promoting recycled water.</b> Promote additional uses of recycled water within state-approved regulations.	PWD	Ongoing	4-10 years
INC 7.1.4: <b>Selling recycled water.</b> Investigate opportunities to sell recycled water to neighboring jurisdictions.	PWD & FIN	Ongoing	4-10 years
INC 7.1.5: <b>Recycled water at NASA/Ames.</b> Support the continued and expanded use of recycled water at NASA/Ames Research Center and Moffett Field.	PWD & CDD	Ongoing	4-10 years
INC 7.4.1: <b>Trees and landscaping.</b> Develop a landscape and tree plant palette suitable for recycled water, including a strategy for removal of redwood trees.	CSD & CDD/PWD	Ongoing	
<i>Stormwater</i>			
INC 8.1.1: <b>Stormwater Master Plan.</b> Update and maintain the Stormwater Master Plan as necessary.	PWD	Ongoing	
INC 8.1.2: <b>Upgrade undersized drainage pipes.</b> Provide funding and infrastructure to remove crosses culverts.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
INC 8.1.3: <b>Low Impact Development (LID).</b> Maximize opportunities to design and construct LID storm water treatment controls at new development and redevelopment projects through efforts to educate developers and project engineers and implementation of the development review process.	FIR & CDD	Ongoing	
INC 8.1.4: <b>Infrastructure upgrade.</b> Develop appropriate procedures for upgrades to existing infrastructure.	PWD	Ongoing	
INC 8.2.1: <b>Trash capture.</b> Thoroughly investigate and install full trash capture controls in the most appropriate locations to maximize trash removal from the storm drain system and comply with the MRP.	FIR & PWD	New	4-10 years
INC 8.3.1: <b>Best practices in City operations.</b> Implement pollution prevention Best Management Practices while conducting municipal operations, such as street sweeping, water utility operations, storm drain maintenance and sanitary sewer.	PWD & FIR	Ongoing	1-3 years
INC 8.4.1: <b>Inter-agency collaboration.</b> Participate in the Santa Clara Valley Urban Runoff Pollution Prevention Program (SCVURPPP) and work collaboratively with other permitted agencies to achieve compliance with multiple requirements, such as monitoring and public education, in a cost effective manner.	FIR	Ongoing	
INC 8.4.2: <b>Storm water pollution sources.</b> Conduct inspection programs to identify and eliminate sources of storm water pollution.	FIR	Ongoing	
INC 8.4.3: <b>Pollutants of Concern.</b> Implement programs to minimize potential discharges of pollutants of concern, such as mercury, copper, polychlorinated biphenyls (PCBs), polybrominated diphenyl ether (PBDEs), legacy pesticides, selenium, or other pollutants of concern that may be identified during the timeframe of the General Plan.	FIR	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
INC 8.4.4: <b>Outdoor water conservation.</b> Minimize overwatering from irrigation systems and encourage outdoor water conservation, which decreases the burden on the storm water system.	CSD & PWD	Ongoing	
INC 8.4.5: <b>Groundwater.</b> Develop a policy or ordinance for groundwater management during construction of subterranean structures, which require sumps to discharge to sewer.	FIR & CDD	New	4-10 years
INC 8.4.6: <b>Contaminated groundwater.</b> Develop a policy or ordinance for contaminated groundwater management during construction of subterranean structures.	FIR & CDD	Ongoing	
INC 8.6.1: <b>Emerging technologies.</b> Evaluate and update development and design standards for storm water treatment to reflect prevailing or emerging technologies.	FIR & CDD/PWD	Ongoing	
INC 8.7.1: <b>Storm inlet stencils.</b> Ensure storm inlets are stenciled with a “No Dumping, Flows to Bay” or similar text to educate the public about storm drains pollution.	PWD & FIR	Ongoing	
INC 8.8.1: <b>Stormwater fee structure.</b> Review and update the procedure and fee structure defining the cost of storm water system upgrades made necessary by new development, considering the possibility of new impact and maintenance fees. Include in the consideration of a fee the practicality of reduced or eliminated storm water fees for projects that reduce or eliminate their burden on the storm water system through techniques such as on-site retention, treatment and reuse.	FIN & FIR/PWD	New	4-10 years
<b>Telecommunications</b>			
INC 9.1.1: <b>Telecommunications implementation plan.</b> Develop a telecommunications implementation plan for the placement of utilities, aerial installations, and utility replacement/upgrades in limited street rights-of-ways.	PWD & CDD	New	
<b>Solid Waste and Recycling</b>			
INC 10.1.1: <b>Zero waste action plan.</b> Adopt and implement a Zero Waste Action Plan.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
INC 10.1.2: <b>Public education.</b> Provide comprehensive and ongoing public education and promotion programs to encourage residents and businesses to reduce waste and participate in recycling programs.	PWD	Ongoing	
INC 10.1.3: <b>Large consumers.</b> Target recycling and reuse outreach towards large commercial and industrial customers.	PWD	Ongoing	
INC 10.3.1: <b>Source Reduction and Recycling Element.</b> Implement the programs described in the Mountain View Source Reduction and Recycling Element (SRRE).	PWD	Ongoing	
INC 10.4.1: <b>Adaptive building reuse.</b> Encourage adaptive reuse of existing buildings.	CDD	New	4-10 years
INC 10.4.2: <b>Building deconstruction.</b> Consider incentives to encourage building deconstruction instead of demolition.	CDD & PWD	New	4-10 years
INC 10.7.1: <b>Recycled content advocacy.</b> Advocate for local, state and federal legislation that will increase use of recycled content products.	PWD	Ongoing	
INC 10.7.2: <b>Recycled content promotion.</b> Educate and encourage residents and businesses to use products with recycled content.	PWD	Ongoing	
INC 10.9.1: <b>Preferential purchasing.</b> Periodically review and update the City's Environmentally Preferable Purchasing Policy (EP3).	FIN & PWD	Ongoing	
INC 11.2.1: <b>Drop-off site.</b> Maintain a convenient City-operated accessible recycling drop-off and redemption site.	PWD	Ongoing	
INC 11.2.2: <b>Recycling receptacle storage.</b> Require adequate, accessible and convenient areas for the storage and collection of recyclable materials in all new developments.	CDD & PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
INC 11.4.1: <b>Refuse disposal capacity.</b> Assure that the City possesses a minimum of five years of refuse disposal capacity at all times.	PWD	Ongoing	
INC 11.6.1: <b>Service pricing.</b> Assess services to ensure they are convenient and competitively priced.	PWD & FIN	Ongoing	
<b>Climate Change</b>			
INC 12.2.1: <b>Greenhouse Gas Reduction Plan.</b> Adopt and regularly update a City-wide Greenhouse Gas Reduction Plan (GGRP).	CDD & PWD	Ongoing	
INC 12.2.2: <b>Tracking emissions.</b> Maintain and update the City's community-wide and government operations greenhouse gas inventories to track emissions.	CDD & PWD	New	4-10 years
INC 12.2.3: <b>Emissions reductions.</b> Reduce community-wide and government operations greenhouse gas emissions pursuant to adopted targets.	PWD & CDD		
INC 12.3.1: <b>Adaptation.</b> Develop and implement a long-term plan for adapting to the effects of climate change.	CDD & PWD	New	
<b>Energy Production and Consumption</b>			
INC 13.1.1: <b>Building energy conservation and efficiency.</b> Develop and implement a plan to increase energy efficiency and conservation in public buildings and infrastructure.	CDD & PWD/CSD	New	
INC 13.1.2: <b>Efficient City infrastructure.</b> Find opportunities to install more energy-efficient lighting and infrastructure in the public right-of-way and on City-owned properties.	PWD & CDD	Ongoing	1-3 years



GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>INC 13.2.1: Electric vehicle charging.</b> Increase the availability of electrical vehicle charging, including the following actions: Install charging stations at City facilities as feasible; Work with local and regional groups to site charging stations at optimal locations; and Develop requirements and standards for electric charging stations in new development.	CDD & CSD/PWD	Ongoing	4-10 years
<b>INC 13.3.1: Efficiency in development review.</b> Use the development review process to inform developers of the advantages of energy efficiency in buildings, including passive solar design.	CDD	Ongoing	
<b>INC 14.1.1: Track new renewable energy installations.</b> Institute a process to track the amount of new solar, wind or other types of renewable energy generation permitted yearly.	CDD	New	1-3 years
<b>INC 14.1.2: Promoting renewables.</b> Regularly investigate and publicize opportunities for community members or the City to utilize renewable energy technologies such as solar, co-generation or wind.	CDD & PWD	Ongoing	
<b>INC 14.1.3: Methane extraction.</b> Extract methane gas from the sanitary landfill for energy production.	PWD	Ongoing	1-3 years
<b>INC 14.1.4: Renewables in development review.</b> Use the development review process to inform developers of the advantages of renewable energy production, including wind and solar.	CDD	New	1-3 years
<b>INC 14.1.5: Large institutions.</b> Promote co-generation and district heating and cooling systems for large companies and institutions.	CDD & PWD	New	4-10 years
<b>INC 14.2.1: Sustainable design.</b> Incorporate sustainable design features into new City facilities.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>INC 14.1.5: Incentives for Renewables.</b> Develop a program of incentives, fee waivers or other strategies to facilitate community members installing renewable energy technologies.	CDD & FIN		
<b>Green Building</b>			
<b>INC 15.1.1: Green building requirements.</b> Create and administer community-wide green building requirements. Regularly update them and track development of Leadership in Energy and Environmental Design-New Construction (LEED-NC), Leadership in Energy and Environmental Design-Neighborhood Development (LEED-ND), Green Point Rated or other relevant green building standards as they relate to the City's green building objectives.	CDD	Ongoing	
<b>INC 15.1.2: Other green building regulations.</b> Monitor state green building requirements such as CalGREEN, as well as any other relevant regional, state or federal standards and requirements and ensure the City's green building program meets or exceeds these and all applicable standards and regulations.	CDD	Ongoing	
<b>INC 15.1.3: Green building incentives.</b> Establish standard administrative or financial incentives for green building such as fee reductions, expedited plan check, staff support or other incentives.	CDD & FIN	New	1-3 years
<del><b>INC 15.1.4: Staff training.</b> Provide regular staff training on green building practices, regulations and standards.</del>	<del>CDD</del>	<del>Completed</del>	<del>-</del>
<b>INC 15.2.1: Visible green technology.</b> Provide public environmental education by integrating visible examples of green technology into public buildings.	PWD & CDD	New	
<del><b>INC 15.2.2: Green building education.</b> Provide fact sheets and other materials on the City's web site and at City offices.</del>	<del>CDD</del>	<del>Completed</del>	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Species and Habitat</b>			
<b>INC 16.1.1: Habitat corridors.</b> Identify and preserve wildlife habitat corridors through the City.	CSD	Ongoing	
<b>INC 16.1.2: Water replenishment.</b> Enable sufficient surface water replenishment and protect surface water quality to enable groundwater percolation and provide habitat for wildlife.	FIR & PWD	Ongoing	
<b>INC 16.1.3: Water quality.</b> Support efforts by the Santa Clara Valley Water District to preserve water, habitat and riparian quality in the creeks within the City, including implementing the Santa Clara Valley Water Resources Protection Collaborative Guidelines and Standards for Land Use Near Streams.	CDD & PWD/FIR	Ongoing	
<b>INC 16.1.4: Volunteer creek clean-up.</b> Encourage volunteer creek clean-ups.	CSD/FIR	Ongoing	
<b>INC 16.3.1: Burrowing owl.</b> Evaluate and maintain burrowing owl habitat through the Burrowing Owl Preservation Management Plan (BOPMP).	CSD	Ongoing	
<b>INC 16.4.1: Invasive species.</b> Identify invasive species and their associated risks, contain these species and reduce their amounts wherever feasible.	CSD	Ongoing	1-3 years
<b>INC 16.5.1: Tidal marshes.</b> Maintain Charleston Slough within Shoreline at Mountain View and creeks as wildlife habitat.	CSD & PWD	Ongoing	
<b>Watershed and Floodplain Management</b>			
<b>INC 17.1.1: Inter-agency coordination.</b> Coordinate with the Santa Clara Valley Water District (SCVWD) on flood-related issues.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>INC 17.1.2: <del>Fee structure.</del></b> Review and update the procedure and fee structure for the cost of system upgrades made necessary by new development, considering the possibility of new impact and maintenance fees.	PWD & FIN	Completed	
<b>INC 17.4.1: Flood zones.</b> Continue to review development in areas identified by the General Plan Flood Zone Map and FEMA flood zone maps for compliance with the City's Drainage and Flood Control Ordinance.	PWD & CDD	Ongoing	
<b>Soil and Groundwater Contamination</b>			
<b>INC 18.1.1: Enforcing existing regulations.</b> Enforce local codes and support State and Federal regulations to prevent contamination of groundwater resources.	FIR	Ongoing	
<b>INC 18.1.2: Conjunctive water use.</b> Determine whether there is potential in some locations throughout the City to use remediated, formerly contaminated groundwater for certain uses.	CMO/FIR & PWD		
<b>INC 18.1.3: Abandoned wells.</b> Support the Santa Clara Valley Water District (SCVWD) to locate and seal abandoned wells in accordance with state standards to protect groundwater quality.	PWD	Ongoing	
<b>INC 18.1.4: Monitoring well permitting.</b> Support the Santa Clara Valley Water District (SCVWD) to locate monitoring wells to protect groundwater quality.	PWD	Ongoing	
<b>INC 18.1.5: Abandoned sites.</b> Monitor, prevent, and remediate contamination from abandoned sites.	FIR/CMO		
<b>INC 18.1.6: Shallow groundwater.</b> Monitor shallow groundwater quality and ensure it meets or exceeds state and federal requirements.	FIR/CMO & PWD	Ongoing	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>INC 18.2.1: Upgrades within contaminated areas.</b> Develop and implement appropriate safety procedures and standards for replacement or upgrades to City infrastructure within contaminated areas identified by oversight agencies.	PWD	Ongoing	1-3 years
<b>INC 18.2.2: Inter-agency coordination.</b> Provide local information and other assistance to state, regional, and federal agencies that oversee cleanup of groundwater contamination in Mountain View.	PWD & CMO		
<b>INC 18.2.3: Vulnerability study.</b> Support the Santa Clara Valley Water District (SCVWD) vulnerability study.	PWD	Ongoing	
<b>INC 18.2.4: Vapor intrusion.</b> Monitor and address soil quality and incidences of vapor intrusion.	CDD & CMO	Ongoing	
<b>Integrated Pest Management</b>			
<b>INC 19.1.1: Integrated Pest Management Plan.</b> Maintain and regularly update the City's Integrated Pest Management Plan (IPMP).	CSD & FIR	Ongoing	1-3 years
<b>INC 19.2.1: Pesticide use tracking.</b> Maintain a database to track the amount of pesticides applied at City facilities.	CSD & FIR	Ongoing	
<b>Air Quality</b>			
<b>INC 20.1.1: Wood-burning ordinance.</b> Enforce the City's wood-burning ordinance.	CDD	Ongoing	
<b>INC 20.1.2: <del>Air quality through California Environmental Quality Act.</del></b> Use the development review process to evaluate the cumulative effects of new development on air quality and impose appropriate mitigation measures through the CEQA process.	CDD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>INC 20.2.1: Sensitive receptors.</b> Utilize Bay Area Air Quality Management District (BAAQMD) guidelines to protect residential uses and other sensitive receptors from stationary sources of pollution.	CDD	Ongoing	
<b>INC 20.2.2: Regional Clean Air Plan.</b> Cooperate with the Bay Area Air Quality Management District (BAAQMD) in implementing the regional Clean Air Plan.	CDD	Ongoing	
<b>INC 20.2.3: Congestion Management Plan.</b> Work with the Congestion Management Agency (CMA) to implement the Congestion Management Plan (CMP).	PWD	Ongoing	
<b>INC 20.2.4: Regulation of specific businesses.</b> Improve awareness of the Bay Area Air Quality Management District's enforcement program to regulate specific businesses, especially those near residential neighborhoods.	CDD & CMO	New	4-10 years
<b>INC 20.3.1: Pollution prevention.</b> Encourage the community and City employees to minimize single-occupancy auto travel through employer incentives and other strategies.	CDD & CMO	New	
<del><b>INC 20.6.1: Conditions for development and grading.</b> Adopt and periodically update standard mitigation measures and development conditions for dust, particulate, and exhaust control standard measures for demolition and grading activities in compliance with the BAAQMD <u>CEQA Air Quality Guidelines</u>.</del>	<del>CDD &amp; PWD</del>	<del>Ongoing</del>	
<del><b>INC 20.7.1: Protection of sensitive receptors.</b> Adopt procedures to require health risk assessments, emissions analysis and risk reduction plans in accordance with BAAQMD recommended procedures for sensitive land uses, and establish standard mitigation measures and development conditions to comply with BAAQMD standards.</del>	<del>CDD</del>	<del>Ongoing</del>	
<b>INC 20.8.1: Odor Control.</b> Adopt and periodically update City Codes, standard mitigation measures and/or development conditions for sources of objectionable odors.	CAO/ Enforcement & Code	New	4-10 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Parks, Open Space and Community Facilities</b>			
<b>Parks and Open Space</b>			
<b>POS 1.1.1: Acquire open space.</b> Acquire and develop open space consistent with the priorities established by the Parks and Open Space Plan (POSP).	CSD & PWD	Ongoing	
<b>POS 1.1.2: Implement park land dedication ordinance.</b> Use the park land dedication provisions of the City's Subdivision Ordinance to provide land or fees for parks. The requirements are a condition of residential project approval.	PWD & CSD	Ongoing	
<b>POS 1.1.3: Use creative approaches to increase park land.</b> Use creative and innovative means, such as easements, leases, cooperative agreements and grants from other agencies and organizations, to increase park and open space resources.	CAO & CSD/CDD/PWD		
<b>POS 1.1.4: Update Park and Open Space Plan.</b> Update the Parks and Open Space Plan every three years.	CSD	New	1-3 years
<b>POS 1.1.5: Maintain inventory.</b> Maintain an inventory of public and private properties for potential purchase and redevelopment as public open space.	PWD & CSD	Ongoing	
<b>POS 1.2.1: Update Zoning Ordinance open space requirements.</b> Update Zoning Ordinance standards to require appropriate on-site park and recreation facilities based on the size of development.	CDD	New	4-10 years
<b>POS 2.1.1: Explore third community park.</b> Explore strategies to build a third community park, north of Central Expressway.	CSD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>POS 2.3.1: Ensure safe access across streets and barriers.</b> Utilize the Parks and Open Space Plan, Bicycle Transportation Plan, Pedestrian Master Plan, and other plans, and collaborate with other governmental agencies to ensure that open space resources can be safely accessed across streets and other barriers.	PWD	Ongoing	
<b>POS 2.5.1: Use preservation criteria in Parks and Open Space Plan.</b> Utilize the POSP's preservation criteria to evaluate the purchase or preservation of surplus school sites.	CSD & PWD	Ongoing	
<b>POS 3.1.1: Develop environmental education programs.</b> Develop environmental education programs, services, and facilities.	CSD	Ongoing	
<b>POS 3.1.2: Plant native species in natural areas.</b> Plant native and/or drought-tolerant species in natural areas such as the Stevens Creek Trail and Shoreline at Mountain View.	CSD	Ongoing	
<b>POS 4.1.1: Notify residents.</b> Notify residents of open space projects.	CSD	Ongoing	
<b>POS 4.2.1: Design for safety.</b> Design for park safety and security.	CSD & PWD	Ongoing	
<b>POS 4.2.2: Consider neighbors.</b> Recognize and respect the need for privacy and security of neighboring residents when developing parks, trails, and other open spaces.	CSD & PWD	Ongoing	
<b>POS 5.1.1: Schools as neighborhood centers.</b> Collaborate with the Mountain View Whisman school district to explore using school sites as neighborhood centers. The centers could provide out-of-school activities, family programming and services, intergenerational activities and neighborhood events.	CSD	Ongoing	
<b>POS 5.1.2: Mountain View High School open space joint use.</b> Explore development of an agreement with the Mountain View-Los Altos Union High school District for joint use of the open space at Mountain View High School for public use.	CSD	Ongoing	



GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Trails</b>			
<b>POS 6.1.1: Complete Stevens Creek Trail within the City.</b> Complete the Stevens Creek Trail by extending it to the southern City limits.	CSD & PWD	Ongoing	10+ years
<b>POS 6.1.2: Extend Stevens Creek Trail.</b> Work with other cities and agencies to extend the Stevens Creek Trail beyond the southern City limits.	CSD & PWD	Ongoing	10+ years
<b>POS 6.1.3: Complete Permanente Trail.</b> Complete the Permanente Creek Trail by extending it to Middlefield Road.	CSD & PWD	Ongoing	1-3 years
<b>POS 6.1.4: Complete Bay Trail.</b> Work with other cities and agencies to complete the Bay Trail.	CSD & PWD	Ongoing	10+ years
<b>POS 6.1.5: Hetch Hetchy Corridor trails.</b> Develop the Hetch Hetchy corridor for biking, hiking, and other recreational opportunities.	CSD & PWD/CDD	Ongoing	4-10 years
<b>POS 6.1.6: Enhance Light Rail Trail.</b> Complete and enhance the Light Rail Trail between Whisman Station and Middlefield Road. Explore opportunities to expand the trail to the Bayshore NASA Light Rail Station.	CSD & PWD/CDD	Ongoing	4-10 years
<b>POS 6.1.7: Build trail entry points.</b> Work cooperatively within the City to build mini-trails to facilitate access to trails from neighborhoods, particularly ones that are underserved in open space.	CSD & PWD	Ongoing	10+ years
<b>Programs and Services</b>			
<b>POS 7.1.1: Develop programs for all ages and abilities.</b> Develop programs and activities for residents of all ages and ability levels consistent with the City's Recreation Plan and Youth Action Plan.	CSD & LIB	Ongoing	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>POS 7.1.2: Develop diverse programs.</b> Create planning programs relevant to the City's cultural diversity.	CSD & CMO/LIB	Ongoing	1-3 years
<b>POS 7.1.3: Develop community facilities.</b> Develop safe and attractive facilities for adolescents and young adults, seniors, and other populations with special needs, throughout the community.	CSD & PWD	Ongoing	
<b>POS 7.1.4: Work with City commissions and committees.</b> Work with the Parks and Recreation Commission (PRC), Senior Advisory Committee (SAC), and the Youth Advisory Committee (YAC) on recreation programming.	CSD & CMO	Ongoing	
<b>POS 7.1.5: Improve technology.</b> Consider innovative technological improvements and strategies that will serve diverse future community needs.	CSD & CMO/LIB/IT	New	1-3 years
<b>POS 7.1.6: Accessing City services.</b> Explore strategies to make accessing City services easier and more user-friendly.	CMO & CSD	Ongoing	1-3 years
<b>POS 7.5.1: Update Library Space Utilization Study.</b> Update and evaluate the Library Space Utilization Study as needed to accommodate a variety of future Library facility needs.	LIB & PWD	Ongoing	1-3 years
<b>POS 8.1.1: Improve access.</b> Collaborate with public and private entities to improve access to child care.	CMO & CSD	Ongoing	1-3 years
<b>POS 8.1.2: Connect providers and clients.</b> Utilize Santa Clara County's Local Needs Assessment for Child Care to connect child-care providers with client populations.	CMO & CSD	Ongoing	1-3 years
<b>POS 8.1.3: Introduce child care in employment areas.</b> Consider Zoning Ordinance revisions that will allow day care in employment centers such as the North Bayshore and East Whisman areas.	CDD & FIR/CMO	New	4-10 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>POS 8.1.4: Integrate child care into other uses.</b> Encourage and support integration of child-care facilities with transit trips and within large development projects.	CMO & CDD	Ongoing	1-3 years
<b>POS 8.1.5: Support operations.</b> Provide support and information that enhance child-care provider operations.	CMO & CDD/CSD	Ongoing	1-3 years
<b>POS 8.1.6: Provide references.</b> Maintain and make available a reference and referral list of center-based and family child care providers in the City.	CMO	Ongoing	1-3 years
<b>POS 8.1.7: Enhance quality and standards.</b> Participate in local efforts to enhance child-care quality, and community care licensing standards.	CMO	Ongoing	1-3 years
<b>POS 8.1.8: Promote accessibility and affordability.</b> Work with the Mountain View Whisman School District to continue making preschool and after-school child-care accessible to low-income families and available on school campuses.	CSD & CMO	Ongoing	
<b>Arts</b>			
<b>POS 10.1.1: Maintain Mountain View Center for the Performing Arts.</b> Maintain the Mountain View Center for the Performing Arts as an important community resource.	CSD & CMO	Ongoing	10+ years
<b>POS 10.1.2: Utilize Performing Arts Committee.</b> Utilize the Performing Arts Committee (PAC) to support programs and operations of the Mountain View Center for the Performing Arts, to advocate for the arts in public venues and to promote music, theater, dance, and other performing arts.	CSD	Ongoing	10+ years
<b>POS 11.1.1: Encourage public art.</b> Encourage public art to be included within public and private development projects, with specific emphasis in key planning areas identified for significant change.	CDD & PWD	Ongoing	4-10 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>POS 11.1.2: Acquire public art.</b> Retain and develop programs to acquire significant works of public art by supporting the Percent for Art Program and the Public Arts for all Capital Improvement Projects.	PWD & CSD	Ongoing	
<b>POS 11.1.3: <del>Maintain Visual Arts Committee.</del></b> <del>Maintain the Visual Arts Committee (VAC) to guide the acquisition of public art and promote other visual arts programs.</del>	<del>CDD</del>	<del>Completed</del>	
<b>Trees, Gardens and Landscaping</b>			
<b>POS 12.1.1: Maintain tree inventory.</b> Maintain a comprehensive inventory of street trees and trees in public spaces in order to determine where to allocate resources to maintain or replace trees.	CSD	Ongoing	
<b>POS 12.1.2: Publicize tree ordinance.</b> Publicize and enforce the Heritage Tree Ordinance.	CSD	Ongoing	
<b>POS 12.1.3: Identify funding source.</b> Identify a funding source to assist lower-income property owners with maintaining Heritage trees on their property.	CSD	Ongoing	
<b>POS 12.2.1: Increase number of trees.</b> Work towards having trees on at least 90% of identified and available street tree planting sites.	CSD & PWD	Ongoing	
<b>POS 12.4.1: <del>Require compliance with water conservation standards.</del></b> <del>Require new landscaping to comply with City water conservation standards and requirements.</del>	<del>CDD &amp; PWD</del>	<del>Delete</del>	
<b>POS 13.1.1: New community garden.</b> Establish a new community garden.	CSD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Noise</b>			
<b>NOI 1.1.1: Noise Ordinance.</b> Update and enforce the City's Noise Ordinance to be consistent with this Element. The update shall include noise performance standards for stationary noise sources, including, but not limited to, mechanical equipment, loading/unloading activities, amplified music, and light industrial operations.	CAO & CDD	New	
<b>NOI 1.2.1: Disclosures for mixed-use development.</b> Require disclosures to residents of new mixed-use developments of potential noise associated with adjacent uses such as solid waste/recycling collection, deliveries and other activities typically associated with commercial activity.	CDD & CAO	Ongoing	1-3 years
<b>NOI 1.2.2: Disclosures for new development.</b> Require disclosures to residents in new developments of potential noise associated with nearby freeways or highways.	CDD & CAO	Ongoing	
<b>NOI 1.4.1: Sound walls.</b> In cases where sound walls are used, they should be encouraged to help create an attractive setting with features such as setbacks, changes in alignment, detail and texture, pedestrian access (if appropriate), and landscaping.	CDD	New	4-10 years
<b>NOI 1.4.2: Noise compatibility in mixed-use development.</b> Require that new mixed-use developments be designed to limit potential noise from loading areas, refuse collection and other activities typically associated with commercial activity through strategic placement of these sources to minimize on-site noise levels.	CDD	New	4-10 years
<b>NOI 1.6.1: Traffic noise reduction measures.</b> Investigate and implement measures and techniques to reduce traffic noise such as repaving roadways or reducing speeds.	PWD	New	
<b>NOI 1.6.2: Traffic noise reduction process.</b> Monitor and record noise complaints related to traffic noise and coordinate with the Santa Clara Valley Transportation Authority (VTA) Noise Reduction Screening Program to reduce noise.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>NOI 1.6.3: Truck traffic.</b> Encourage a limitation on commercial, industrial and construction truck traffic through residential areas by measures such as requiring truck traffic routes and traffic plans be identified for new construction and new commercial and industrial uses.	PWD & CDD	Ongoing	
<b>NOI 1.7.1: Noise complaints.</b> Respond to noise complaints by monitoring the source, suggesting noise mitigation measures, and using enforcement options when necessary.	CAO & POL/CAO		
<b>NOI 1.7.2: Shoreline Amphitheatre.</b> Plan for and manage noise from Shoreline Amphitheatre operations.	CMO & CDD/POL	New	
<b>NOI 1.8.1: NASA overflights.</b> Encourage and coordinate with NASA to minimize flights over the community, including managing practice landings, particularly during evening and nighttime hours.	CMO	Ongoing	
<b>NOI 1.8.2: NASA noise levels.</b> Encourage and coordinate with NASA to utilize flight, landing, and maintenance procedures which lower noise levels.	CMO	Ongoing	
<b>NOI 1.8.3: Moffett Federal Airfield uses.</b> Support efforts to restrict the use of Moffett Federal Airfield for additional air traffic uses such as passenger and cargo uses.	CMO	Ongoing	
<b>NOI 1.8.4: Moffett Federal Airfield noise contours.</b> Consider the noise contours of Moffett Federal Airfield operations when making land use planning decisions and considering new development to ensure that noise standards are met.	CDD & CMO	New	4-10 years
<b>NOI 1.9.1: Rail corridors.</b> Monitor plans and projects, which would increase the noise from rail corridors, evaluate their noise impacts, and seek mitigation for any change that worsens local conditions.	PWD & CMO	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>NOI 1.9.2: High-speed rail.</b> Coordinate with the California High-Speed Rail Authority to reduce the noise impacts of the proposed High-Speed Rail Service.	PWD & CDD	Ongoing	
<b>NOI 1.9.3: Light and heavy rail vibration.</b> Monitor vibration caused by light and heavy rail using Federal guidelines for determining impacts.	CDD & PWD	Ongoing	
<b>NOI 1.9.4: Light rail.</b> Monitor regional plans for light rail facilities in Mountain View to ensure that noise impacts are identified and mitigated.	PWD	Ongoing	
<b>NOI 1.9.5: Air horns.</b> Seek the cooperation of transit agencies to avoid unnecessary and prolonged use of air horns except for safety purposes.	PWD	Ongoing	
<b>NOI 1.9.6: Train noise legislation.</b> Support legislation to reduce the noise level of trains.	PWD	New	
<b>Public Safety</b>			
<b>Police and Fire Services Combined</b>			
<b>PSA 1.1.1: Share Police and Fire services.</b> Work with neighboring cities to evaluate possible efficiency and cost savings from sharing services.	POL & FIR	Ongoing	4-10 years
<b>Police</b>			
<b>PSA 2.2.1: Prompt notification.</b> Notify residents and others in a timely manner of criminal activity that may potentially affect them.	POL	Completed	
<b>PSA 2.3.1: Improve officer skills.</b> Continuously develop and improve the skills and abilities of all members of the Police Department through training and education.	POL	Ongoing	10+ years
<b>PSA 2.3.2: Embrace technology.</b> Embrace new technology that will help prevent and solve crimes.	POL	Completed	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>PSA 2.4.1: Support Police Activities League.</b> Provide support to the Mountain View Police Activities League via volunteered staff time and referrals.	POL	Ongoing	10+ years
<b>PSA 2.6.1: Police service levels and facilities.</b> Periodically review Police Department service levels and facility needs based on the most recent City studies and recommendations.	POL	Ongoing	
<b>Fire and Hazardous Materials</b>			
<b>PSA 3.1.1: Use fire suppression best practices.</b> Evaluate and update best practices, plans and policies for preventing and suppressing fires.	FIR	Ongoing	
<b>PSA 3.1.2: Provide excellent equipment.</b> Equip Firefighters with state-of-the-art equipment and training to respond quickly and effectively to medical emergencies.	FIR	Ongoing	
<b>PSA 3.1.3: Adopt codes.</b> Adopt and enforce proactive fire and life safety codes.	FIR & CDD	Ongoing	
<b>PSA 3.1.4: Continue fire inspections.</b> Maintain proactive and responsive programs for fire inspections and code enforcement.	FIR	Ongoing	
<b>PSA 3.2.1: Incorporate latest technology and training.</b> Keep abreast of new technology and training to manage and control hazardous materials.	FIR	Ongoing	
<b>PSA 3.2.2: Enforce hazardous materials ordinances.</b> Update and enforce local ordinances regulating the storage, use, handling, and clean-up of hazardous materials and contaminated sites.	FIR	Ongoing	
<b>PSA 3.3.1: Regulate new hazardous materials uses.</b> Review, monitor, and place appropriate conditions on new development that propose hazardous material use.	FIR	Ongoing	



GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
PSA 3.4.1: <b>Monitor remediation of federal Superfund sites.</b> Monitor environmental remediation activities at federal Superfund sites within or adjacent to the City of Mountain View and ensure development in areas contaminated by federal Superfund sites implement appropriate measures to protect human health and the environment.	CDD & CMO	Ongoing	
<b>Emergency Preparedness</b>			
PSA 4.1.1: <b>Maintain public safety operations during disaster.</b> Maintain emergency operations sufficient for public safety during a disaster. This applies to facilities, equipment, communications systems and personnel, even when mutual aid is unavailable. Opportunities for public safety workers to live in Mountain View, as provided for in the Housing Element, will assist in ensuring the availability of adequate personnel.	FIR & POL/PWD	Ongoing	
PSA 4.1.2: <b>Conduct practice drills.</b> Conduct practice drills at least annually for City employees assigned to the City's disaster response team.	FIR	Ongoing	
PSA 4.1.3: <b>Work with Moffett Field.</b> Collaborate with Moffett Field in emergency preparedness planning efforts.	FIR	Ongoing	
PSA 4.1.4: <b>Plan for damaged utility lines.</b> Develop response plans for disasters created by damage or failure of major gas and electric transmission lines.	FIR & PWD	New	
PSA 4.1.5: <b>Evacuation plans.</b> Emergency preparedness plans should consider priority evacuation routes taking into account areas and roadways that are more susceptible to earthquakes and liquefaction, flooding and other disasters or emergencies.	FIR	Ongoing	
PSA 4.2.1: <del><b>Enforce building codes.</b> All development and construction proposals shall be reviewed by the City of Mountain View to ensure conformance to current and applicable building and fire code standards.</del>	CDD & FIR	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
PSA 4.2.2: <b>Develop a mitigation plan.</b> Develop a Local Hazard Mitigation Plan.	FIR	Completed	
PSA 4.2.3: <b>Involve employers.</b> Work with large employers in the City's industrial and office areas to prepare a coordinated response in the event of a disaster.	FIR	Ongoing	
PSA 4.2.4: <b>Educate the community.</b> Educate the community on Community Risk Reduction and increase emergency preparedness.	FIR	Ongoing	
PSA 4.2.5: <b>Work with neighborhoods.</b> Support and involve neighborhoods and work with the Community Emergency Response Team to develop emergency response plans.	FIR	Ongoing	
PSA 4.2.6: <b>Soft-story buildings.</b> Conduct a study that evaluates the City's policy options, opportunities and constraints for retrofitting soft-story buildings in Mountain View.	CDD & CAO	New	1-3 years
<del>PSA 4.2.7: <b>Geotechnical studies.</b> Adopt and periodically update a set of standard mitigation measures and development conditions related to geotechnical/soils investigation and environmental site assessments.</del>	<del>CDD</del>	<del>Ongoing</del>	
<del>PSA 4.2.8: <b>Hazardous materials contamination.</b> Adopt and periodically update a set of standard mitigation measures and development conditions to reduce the potential for contamination associated with hazardous materials related to areas adjacent to highways or previously used for agriculture or industrial uses.</del>	<del>CDD</del>	<del>Ongoing</del>	
PSA 5.1.1: <b>Financial Incentives.</b> Explore and apply financial and other incentives to help private entities replace or upgrade seismically unsafe structures.	CDD	New	1-3 years
<del>PSA 5.1.2: <b>Upgrade Public Buildings.</b> Replace or upgrade City owned buildings and structures to meet seismic building codes.</del>	<del>PWD &amp; CSD</del>		

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<del>PSA 5.1.3: <b>Hazard Studies.</b> Review development projects in potentially seismic areas to ensure that geotechnical investigations are prepared following State guidelines and relevant local codes.</del>	<del>CDD</del>	<del>Ongoing</del>	
<b>Greenhouse Gas Reduction Program Actions</b>			
<b>Measure E-1.1: Residential Energy Efficiency Retrofit A:</b> Consider funding to continue the Residential Energy Assessment and upgrade Program beyond the initial 2012 timeframe.	CDD	Ongoing	
<b>Measure E-1.1: Residential Energy Efficiency Retrofit B:</b> Leverage <i>Energy Upgrade California</i> outreach and educational materials, and <i>PowerSaver</i> loans when made available, to encourage energy efficiency retrofits and the use of energy efficient, low-carbon, or renewable technologies.	CDD	Ongoing	1-3 years
<b>Measure E-1.1: Residential Energy Efficiency Retrofit C:</b> Support Association of Bay Area Governments (ABAG), PG&E, and other organizations' efforts to develop and implement an Energy Upgrade California program for residential property owners.	CDD	New	1-3 years
<b>Measure E-1.2: Non-Residential Energy Efficiency Retrofit A:</b> Encourage the development of a non-residential PACE financing program (AB 811) to encourage investment in energy efficiency retrofits in non-residential properties.	CDD	Ongoing	1-3 years
<b>Measure E-1.2: Non-Residential Energy Efficiency Retrofit B:</b> Encourage small businesses to participate in PG&E programs that provide technical assistance and access to incentives for energy efficiency upgrades (e.g., refrigeration, HVAC, lighting).	PWD & CDD	New	1-3 years
<b>Measure E-1.3: Non-Residential Lighting Retrofit A:</b> Enforce the Building Code to require all non-residential tenant improvements to improve lighting per current adopted Mountain View Green Building Code.	CDD	Ongoing	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Measure E-1.3: Non-Residential Lighting Retrofit B:</b> Encourage small businesses to participate in PG&E programs that provide technical assistance and access to incentives for energy efficiency upgrades (e.g. lighting)	CDD	New	1-3 years
<b>Measure E-1.4: Residential Energy Star Appliances A:</b> Leverage the Energy Upgrade California platform to promote Energy Star appliances and electronics.	CDD & CDD	New	1-3 years
<b>Measure E-1.4: Residential Energy Star Appliances B:</b> Collaborate with PG&E, SCVWD, and other non-profit organizations to promote existing financial incentive programs to encourage voluntary replacement of inefficient appliances with new Energy Star appliances.	CDD & CDD	New	1-3 years
<b>Measure E-1.4: Residential Energy Star Appliances C:</b> Develop an outreach campaign to encourage developers to install Energy Star-rated major appliances in new residential units.	CDD	New	1-3 years
<b>Measure E-1.5: Smart Grid A:</b> Partner with PG&E and other community businesses to develop community smart grid integration plan.	CDD	New	4-10 years
<b>Measure E-1.5: Smart Grid B:</b> Develop an outreach program that informs property owners and businesses about smart grid and smart appliance technologies.	CDD	New	4-10 years
<b>Measure E-1.5: Smart Grid C:</b> Update the Green Building Code to require smart grid energy management and compatible heating, ventilation, air conditioning, and lighting in new construction.	CDD & CDD	New	4-10 years
<b>Measure E-1.6: Exceed State Energy Standards in New Residential Development A:</b> Ensure compliance with City's adopted energy efficiency requirements.	CDD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Measure E-1.7: Exceed State Energy Standards in New Non-Residential Development</b> A: Ensure compliance with City's adopted energy efficiency requirements.	CDD	Ongoing	
Measure E-1.8: Building Shade Trees in Residential Development A: Amend the Zoning Ordinance to require the planting of one mature building shade tree to accompany each new single-family residential unit.	CDD	New	1-3 years
<b>Measure E-1.8: Building Shade Trees in Residential Development</b> B: Develop an outreach program to encourage residents to plant shade trees on private property.	CDD	New	1-3 years
<b>Measure E-2.1: Residential Solar Water Heaters</b> A: Develop a resident outreach program to provide information on the benefits of SWH installation on residential buildings.	CDD & PWD	New	1-3 years
<b>Measure E-2.1: Residential Solar Water Heaters</b> B: Collaborate with PG&E to offer low-interest loans for homeowners with swimming pools to switch to SWH systems.	CDD & PWD	New	1-3 years
<b>Measure E-2.1: Residential Solar Water Heaters</b> C: Collaborate with PG&E and other agencies to provide information about funding sources and financial incentives to support installation and maintenance of SWHs, including the California Solar Initiative Thermal Program.	CDD & PWD	New	1-3 years
<b>Measure E-2.1: Residential Solar Water Heaters</b> D: Remove regulatory barriers to solar water heater systems installation.	CDD & CDD	New	1-3 years
<b>Measure E-2.2: Non-Residential Solar Water Heaters</b> A: Create an outreach program that promotes SWH systems and provides information for business owners about the California Solar Initiative Thermal Program and related federal incentives.	CDD & PWD	New	1-3 years

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Measure E-2.2: Non-Residential Solar Water Heaters B:</b> Remove regulatory barriers to SWH system installation.	CDD	New	1-3 years
<b>Measure E-2.3: Residential Solar Photovoltaic Systems A:</b> Develop outreach and technical assistance programs to encourage the private installation of solar PV systems.	CDD	New	1-3 years
<b>Measure E-2.3: Residential Solar Photovoltaic Systems B:</b> Provide information about rebates and low-interest financing programs for residential solar PV systems on the City's website.	CDD	New	1-3 years
<b>Measure E-2.4: Non-Residential Solar Photovoltaic Systems A:</b> Analyze potential regulatory, structural, and market barriers to installing PV systems on non-residential buildings and parking lots.	CDD & CDD	New	1-3 years
<b>Measure E-2.4: Non-Residential Solar Photovoltaic Systems B:</b> Develop outreach and technical assistance programs to encourage the installation of non- residential solar PV systems.	CDD	New	1-3 years
<b>Measure E-2.4: Non-Residential Solar Photovoltaic Systems C:</b> Encourage the development of a non-residential PACE financing program (AB 811) to encourage non-residential property owners to invest in renewable energy systems.	CDD & CDD	Ongoing	
<b>Measure E-2.5: Landfill Gas to Energy A:</b> Continue to operate the Shoreline Landfill gas to energy generation systems.	PWD	Ongoing	
<b>Measure E-2.5: Landfill Gas to Energy B:</b> Work with landfill-gas end users to evaluate potential for developing combined heat and power systems.	PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Measure E-3.1: Energy Efficiency in Municipal Buildings A:</b> Perform cost-benefit analyses for municipal building operations and maintenance upgrades to identify GHG emissions reductions associated with options under consideration.	PWD & CDD	Ongoing	
<b>Measure E-3.1: Energy Efficiency in Municipal Buildings B:</b> Evaluate the success of the municipal lighting system energy efficiency upgrades.	PWD & CDD	Ongoing	
<b>Measure E-3.1: Energy Efficiency in Municipal Buildings C:</b> Identify other municipal buildings that would benefit from energy efficiency upgrades.	PWD & CDD	Ongoing	
<b>Measure E-3.1: Energy Efficiency in Municipal Buildings D:</b> Develop a schedule for municipal building energy audits such that buildings are audited every 10 years.	PWD & CDD	Ongoing	
<b>Measure E-4.1: Energy Efficiency in Streetlights and Traffic Lights A:</b> Identify and prioritize municipal parking garages for lighting upgrades.	PWD & CDD	Ongoing	
<b>Measure E-4.1: Energy Efficiency in Streetlights and Traffic Lights B:</b> Convert all street lights to LED bulbs, induction lighting or LED-solar combined systems.	PWD & CDD	Ongoing	1-3 years
<del><b>Measure E-4.1: Energy Efficiency in Streetlights and Traffic Lights C:</b> Complete conversion of all HPS streetlights to induction lighting.</del>	<del>PWD</del>	<del>Ongoing</del>	<del>1-3 years</del>
<b>Measure E-4.1: Energy Efficiency in Streetlights and Traffic LightsD:</b> Install high-efficiency lighting in all City-owned parking facilities.	PWD & CDD		
<b>Measure E-5.1: Solar Photovoltaic Systems on Municipal Buildings A:</b> Conduct solar power suitability analysis to determine potential of installing PV systems on other municipal facilities.	CDD & PWD	Ongoing	

GENERAL PLAN ACTION ITEM	LEAD DEPARTMENT	STATUS	TIMELINE
<b>Measure E-5.1: Solar Photovoltaic Systems on Municipal Buildings</b> B: Consider entering into other PPAs, as appropriate, during the duration of the GGRP.	PWD	Ongoing	
<b>Measure S-1.1: Implementation of Zero-Waste Plan</b> A: Implement Zero-Waste Plan.	PWD	Ongoing	
<b>Measure W-1.1: Urban Water Management Plan Conservation Strategies</b> A: Implement conservation programs identified within the 2010 UWMP.	PWD	Ongoing	1-3 years
<b>Measure W-1.1: Urban Water Management Plan Conservation Strategies</b> B: Prioritize public buildings for water fixture upgrades and identify upgrades to be made.	PWD	Ongoing	1-3 years
<b>Measure T-1.1: Transportation Demand Management</b> A: Adopt Transportation Demand Management Ordinance.	CDD & PWD	New	1-3 years
<b>Measure T-1.1: Transportation Demand Management</b> B: Enforce compliance with TDM Plan and TDM Performance Report requirements.	CDD	Ongoing	1-3 years
<b>Measure T-1.1: Transportation Demand Management</b> C: Facilitate development of Transportation Demand Management Association(s) and business community membership.	CDD	Ongoing	1-3 years
<b>Measure CS-1.1: Enhance the Urban Forest</b> A: Expand existing tree planting efforts.	CDD/CSD	Ongoing	1-3 years